

COONAMBLE

SHIRE COUNCIL

OPERATIONAL PLAN 2024-25



COONAMBLE SHIRE COUNCIL

Operational Plan 2024-25

Version: May 2024

Contact: (02) 6827 1900

council@coonambleshire.nsw.gov.au

ACKNOWLEDGEMENT OF COUNTRY

Coonamble Shire Council acknowledges the Kamilaroi and Wailwan people as the traditional custodians of the land on which it meets and operates, respecting Elders past, present and emerging. We seek at all times to show respect to all people and cultures whose privilege they have to serve within and beyond the Local Government Area.



A person with a backpack is hiking away on a dirt path through a dense, green forest. The path is surrounded by tall grasses and various trees, including a large, prominent tree trunk in the foreground on the right. The scene is bright and natural, suggesting a healthy, sustainable environment.

**vision
by 2032 we are....**

We are a prosperous, safe and welcoming community where we connect with each other, with our culture and our sustainable environment.

Contents page

OPERATIONAL PLAN 2024 TO 2025	
Section One Introduction	6
Section Two Context	13
Section Three Action Items	17
Our People: Operational Plan Actions	18
Our Economy: Operational Plan Actions	24
Our Infrastructure: Operational Plan Actions	26
Our Environment: Operational Plan Actions	31
Our Leadership: : Operational Plan Actions	33
Section Four Financial resourcing	37
Highlights	38
Revenue Policy	41
Budget	47



Section One: Introduction

Introduction

1. INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting Framework is based on a perpetual planning cycle which encourages an inclusive and transparent approach to the development of a sustainable local government area and responsible civic leadership.

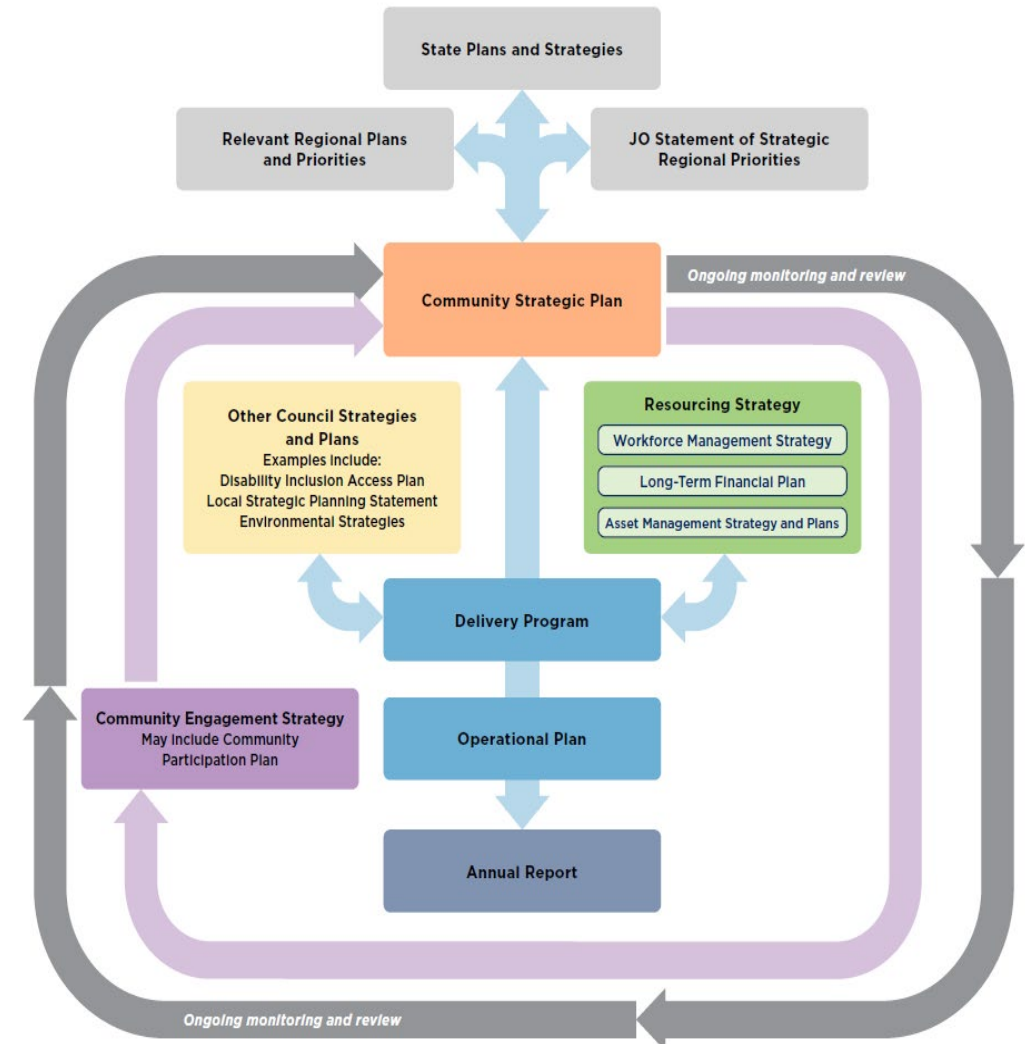
The **Community Strategic Plan (CSP)** is a community document, for the community. It identifies our values, strengths, challenges and opportunities for the future development and growth of the Coonamble Local Government Area.

The **Delivery Program (DP)** identifies the principle strategies to be undertaken to implement the outcomes identified in the Community Strategic Plan during the Council's 4-year term of office. Council's current Delivery Program was adopted by Council in June 2022.

The **Operational Plan (OP)** is a one-year plan renewed each financial year and provides detailed actions detailed actions and targets to measure the implementation of the Delivery Program.

Following a 28-day public exhibition period and before the end of the financial year, Council formally adopts the new OP after taking into consideration any submissions made. The CSP remains unchanged, and Council have elected to leave the DP unchanged as well.

After the may meeting the draft OP as be placed on public exhibition between 9 May 2024 to the 14 June 2024, with submissions invited from the community.



Introduction

THE DRAFT OPERATIONAL PLAN 2024-25.

The Operational Plan (OP) is council's action plan for achieving the community priorities outlined in the Community Strategic Plan (CSP) and Delivery Program (DP).

An OP is prepared each year and adopted by council. Each OP identifies the projects, programs and activities that council will conduct to achieve the commitments of the DP.

WHAT IS REQUIRED?

An OP is developed and adopted by 30 June each year for the following financial year. It must be placed on public exhibition for 28 days before it can be adopted. As a sub-plan of the DP, the OP must also:

- allocate responsibilities for each project, program or activity to be undertaken by council that year.
- specify each service review to be undertaken that year.
- include a detailed annual budget.
- include a Statement of Revenue Policy
- identify suitable targets and measures to determine the effectiveness and efficiency of the projects, programs, services and activities outlined in the OP.

PROGRESS MEASURING

This OP identifies suitable measures to determine the effectiveness of the projects, programs and actions undertaken.

The achievement of OP measures will be assessed over the 4 years of the DP. The sum of all the actions undertaken should move the council towards achieving the objectives identified in the CSP.

The progress of the OP is monitored by the quarterly budget review statements and the Annual Report which reports progress against the action items' measurers.



Introduction

- **Key points of the Operational Plan 2024-25**

- The OP 2024-25 is a continuation in the delivery of OP projects, programs and actions undertaken by Council under the 2023-2024 Operational Plan. This is the third successive OP in the delivery of the new suite of IP&R documents, namely the CSP 2022-2032 and DP 2022-2026, both developed in 2022 with implementation commencing 1 July, 2022. Key OP projects, programs and actions for Council to deliver in 2024-25 include;
- Ongoing development and delivery of priority **Masterplan** projects including progression of the Coonamble Artesian Bore Bath facility, Coonamble CBD revitalisation, and expansion of tree planting, wayfinding and footpath network.
- Upgrades and development of Coonamble LGA sporting facilities including **Gulargambone and Coonamble Sportsground**.
- Repair and upgrades to the extensive **sealed and unsealed road network**.
- Progression of the **Tooraweenah Road** major upgrade to 25 percent completion.
- Ensure Council services and assets meet current and future community need by continuing to progress Council's various infrastructure **Asset Management Plans**.



Introduction

how to read the Delivery Program

The OP lays out information about how Council will operationally implement and achieve the action items identified to ensure the CSP's goals are achieved in the long term. Each OP action item includes crucial operational implementation information including:

- The corresponding CSP goal (e.g. CSP Goal 1)
- The CSP strategy (e.g. P1.1, ED1.1).
- The Delivery Program (e.g. DPP 1.1).
- Which function area(s) of Council are responsible for its implementation.
- What measures will be used to review and monitor progress and success of each DP item.

Refer to Section 3 to review and understand Council's 2024-25 OP Actions. Section 4 outlines the relevant financial information including revenue sources and budget.

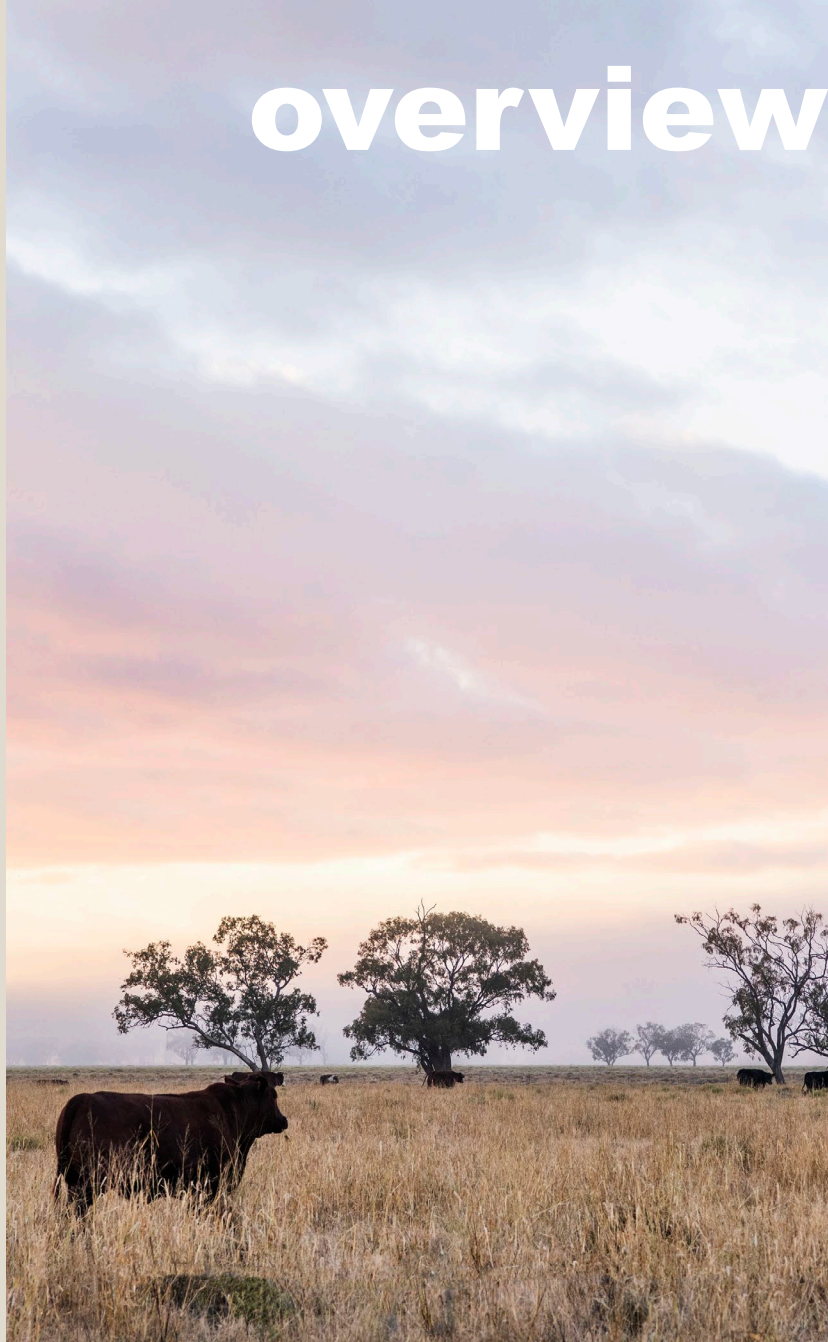
overview of our shire

Coonamble LGA has an area of 9,955 square kilometres and is located on the traditional lands of the Wailwan and Gamilaraay people. Coonamble Shire is part of the Orana Region of Central Northern NSW and is bounded by the Shires of Walgett to the north, Warrumbungle in the east, Gilgandra to the south and Warren in the west. Coonamble LGA encompasses the townships of Coonamble and Gulargambone, and the smaller villages of Quambone and Combara.

Coonamble LGA has strong connection to its Aboriginal heritage and culture, with 33.9 percent (Census, 2021) of the community identifying as Aboriginal – Are these figures still the most current.

Agriculture is the dominant industry in the LGA with 26 percent (Census, 2021) of the local labour force employed in the agricultural sector. The community and families who make their livelihoods from the agriculture industry also contribute to the identity and feel of this vibrant and diverse community. Dryland broadacre crops, sheep and cattle are the dominant agriculture commodities produced in the LGA.

Coonamble is situated on the Castlereagh River which runs through the town, dividing east from west. Quambone is the gateway to the Macquarie Marshes, a rich ecological wetland and growing tourism hotspot. The Coonamble LGA has a diverse array of signature events including the annual Coonamble Rodeo and Campdraft, the largest event of its kind in the southern hemisphere, the annual Pave The Way To Gular, a vibrant cultural and artistic event, the Coonamble Show, the Gulargambone Show and the bi-annual Coonamble Ag Field Day.



overview of our shire

Coonamble

Coonamble is the central hub of our region, set along the picturesque Castlereagh River among some of Australia's finest agricultural land.

The central hub includes lively cafes, fantastic eateries, boutique shopping and other commercial industries.

Gulargambone

Gulargambone is a village and the jewel in the Coonamble region's crown, 47km south of Coonamble along the banks of the Castlereagh River. Meaning "watering hole for many Galahs" in the local Wailwan language.

Quambone

Quambone is the smallest and quaintest of our region's villages, with a very proud population of 166 people. Located 57km from Coonamble. Quambone is the gateway to the Macquarie Marshes.

Combara

Combara is a small rural location with approximately 79 residents. The Combara Hall hosts many events during the year. Situated on the Warren Road, it hosts agricultural infrastructure for local farmers.



Section Two: Context

context

RELEVANCE TO OUR COMMUNITY STRATEGIC PLAN

In 2022, working from the bottom up, our CSP development team undertook an extensive amount of time reviewing the current CSP, Council's previous delivery program and operational plan reviews. We believe that there are better ways to do business, provide our services, to govern, to communicate and to continuously improve in our processes.

Whilst the new elected Council could have adopted the current CSP for another term, it was time for a change.

To accompany the work of the CSP, extensive community engagement and consultation has occurred and will be documented in a **Community Engagement Report** that was presented at the 15 June 2022 Council meeting. Additionally, the 2019 Community Satisfaction Survey, current statistics, a new CSP focused survey, online forums and meeting attendance were used to engage with and understand the needs and aspirations of the community.

The CSP was the result of the intensive and extensive engagement that occurred between February through to May 2022. The information provided by those valued people who participated has also influenced the development of the DP 2022-2026 and OP 2024-25.



strategic direction

Through the CSP's community engagement process a number of important priorities were produced. These are categorised into the five themes for our local government area.

Our People

Connection to Country – Connection to Place – Family Friendly – Opportunities to Connect – Arts and Cultural Hub

Our Economy

Prosperity in Our Economy – Enabled by Technology and Communications – Active Hubs – Tourism – Small and Local Businesses

Our Infrastructure

Our Roads Make it Happen – Infrastructure is an Enabler – We Operate and Maintain – We Plan for Our Future

Our Environment

Sustainability – Future Generations – Housing Options – Protecting and Enhancing our Natural Environment

Our Leadership

Cohesive and Connected – Continuously Improve – Business and Local continuity – Lead by Example



COMMUNITY STRATEGIC PLAN

Vision:

We are a prosperous, safe and welcoming community where we connect with each other, with our culture and our sustainable environment.

OUR PEOPLE

COMMUNITY SERVICES & WELLBEING

By 2032, Coonamble LGA will be.....

Goal 1: We are connected, cohesive & vibrant

Strategy 1: Initiate and contribute to effective and needs-based community programs which enhance engagement, cohesion, vibrancy and liveability.

Goal 2: We are healthier

Strategy 2: Improve access to health services locally.

Goal 3: We feel safe, secure and supported

Strategy 3: Create safe places, spaces and feelings.

ARTS & CULTURE

By 2032, Coonamble LGA will be.....

Goal 4: Our connection to our culture is stronger than ever

Strategy 4: Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.

Strategy 5: Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.

RECREATION & SPORTING SPACES

By 2032, Coonamble LGA will be.....

Goal 5: We are the community of good sports

Strategy 6: Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.

Strategy 7: Improve the quality of our parks, open spaces, sporting and recreational facilities, including the MacDonalld Park Masterplan Precinct.

OUR ECONOMY

ECONOMIC DEVELOPMENT & GROWTH

By 2032, Coonamble LGA will be.....

Goal 6: Our economy is sustainable, prosperous and diversified

Strategy 8: Grow our reputation as an LGA of choice to live, work and invest.

Strategy 9: Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.

Strategy 10: Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.

OUR INFRASTRUCTURE

INFRASTRUCTURE & ASSETS

By 2032, Coonamble LGA will be.....

Goal 7: Our road network makes it possible for our economy, industries and community to prosper

Strategy 11: Employ a strategic approach to the management of our critical road network.

Goal 8: Our water infrastructure and services are fit for our community and our future

Strategy 12: Strengthen our strategic approach to the management of our water infrastructure and services.

Goal 9: Our sewerage and urban drainage infrastructure and services are fit for our community and our future

Strategy 13: Improve our strategic approach to the management of our sewerage infrastructure and services.

Strategy 14: Strengthen our strategic approach to the management of our urban drainage infrastructure and services.

Goal 10: Our essential assets and infrastructure enables our community and economy to prosper

Strategy 15: Adopt successful strategies which maximises our community's access to quality infrastructure and assets.

OUR ENVIRONMENT

PLANNING & DEVELOPMENT

By 2032, Coonamble LGA will be.....

Goal 11: Our community has confidence in our strategic land use planning framework

Strategy 16: Amend and create planning frameworks that strengthen the balance of competing land use interests, and minimises risks to our community including the availability of suitable residential land and adequate affordable housing.

SUSTAINABLE ENVIRONMENT

By 2032, Coonamble LGA will be.....

Goal 12: We are more sustainable and we contribute to the bigger environmental picture

Strategy 17: Support environmental initiatives which grow our contribution to broader environmental outcomes for future generations.

SUSTAINABLE WASTE

By 2032, Coonamble LGA will be.....

Goal 13: We are winning our war on our waste

Strategy 18: Improve our strategies, plans and programs so that we successfully balance the sustainable waste expectations of our community within the resources available to us.

OUR LEADERSHIP

PEOPLE, RISK & IMPROVEMENT, CORPORATE PERFORMANCE & STRATEGIC PLANNING

By 2032, Coonamble LGA will be.....

Goal 14: Our community leaders enrich and empower us

Strategy 19: Support and contribute to initiatives which build our capacity within to grow and nurture leadership in our community.

Goal 15: Our community believes in the integrity of Council's decision

Strategy 20: Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.

Strategy 21: Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.

Strategy 22: Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

Section Three: 2024 to 2025 Operational Plan Actions

P1: Community Services and Wellbeing

CSP Goal 1: We are connected, cohesive and vibrant

CSP P1.1- Initiate and contribute to effective and needs-based community programs which enhance engagement, cohesion, vibrancy and liveability.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
P1.1.1	Improve community and youth services through enhanced programs, procedures and processes.	CPDE	Youth Interagency service partners and youth.	Development and implementation of Youth Strategy.	P1.1.1.1	Promote and support the development of a whole of community interagency framework which builds on collaboration between services.	CPDE	Community Development plan created and adopted.
					P1.1.1.2	Build on well attended and vibrant youth programs and initiatives including school holiday programs and Youth Council.	CPDE	Number increases in line with the services provided.
					P1.1.1.3	Prepare relevant procedures and policies which results in safe, well attended and enhanced community programs.	CPDE	Procedures and policies created and adopted.
P1.1.2	Enhance safer regulatory and compliance strategies and operations.	CPDE	Regional Development Australia, DPIE, LALC, NSW Public Housing, NSW Police	Number of policies and procedures created and implemented.	P1.1.2.1	Review Council's regulatory and compliance services including policies, procedures and community engagement tools.	CPDE	Review completed.
				Demolition of derelict properties.	P1.1.2.2	Develop an action plan to address the housing issues within our communities.	CPDE	Housing strategy created and adopted.
				Upkeep of vacant blocks by owners through engagement then enforcement by Council.				

CPDE – Community, Planning, Development and Environment, CS – Corporate Services, I – Infrastructure, EDG – Economic Development and Growth, GOV – Governance.

P1: Community Services and Wellbeing

CSP Goal 2: We are healthier

CSP P1.2 - Improve access to health services locally.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
P1.2.1	Connect with key health service stakeholders and collaboratively advocate for enhanced local health services.	CPDE	All health stakeholders incl NSW Health, Ochre, CAHS, Medicare Local, Education providers (Peads), Care providers.	Reduction in identified health services gaps.	P1.2.1.1	Action the Economic Development Strategy 2021 (2.3.1) to work with our community's health services stakeholders to understand and address gap areas in our health services	CPDE EDG	Gaps analysis undertaken.

CSP Goal 3: We feel safer

CSP P1.3 - Create safe places, spaces and feelings.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
P1.3.1	Collaborate successfully to deliver programs, projects and initiatives which make our community safe and resilient.	CPDE	Interagency partners, NSW Police, developers.	No. of programs, projects and initiatives.	P1.3.1.1	Actively participate in initiatives for the reduction of crime including maintaining and improving our connections with local command, interagency and other service providers.	CPDE	Number of initiatives undertaken and continues to increase.
					P1.3.1.2	Achieve crime prevention through environmental design.	CPDE	Number of CPTED undertaken.

P1: Community Services and Wellbeing

CSP Goal 3: We feel safer

CSP P1.3 - Create safe places, spaces and feelings.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
P1.3.2	Ensure we contribute to and plan for disaster preparedness, response and resilience.	CPDE, I, CS	NSW Gov including SES and NSW Police, developers	Implement and review actions from Flood Risk Management Plan.	P1.3.2.1	Implement Flood Risk Management Plan (2021)'s recommendation and actions.	I CS CPDE	Number of recommendations and actions completed.
					P1.3.2.2	Work with agencies for disaster preparation and facility development.	I CS	Progression ongoing.
P1.3.3	Amend and improve our planning instruments and development control plans.	CPDE	DPIE, Developers, Community members	Endorsed Coonamble LEP Amendment and adopted DCPs.	P1.3.3.1	Review and resolve impediment to the approval of the Coonamble Local Environmental Plan Amendment.	CPDE	Complete review of rural land. Resubmit planning proposal to the Department of Planning
P1.3.4	Authorise domestic animal control initiatives which are successful in reducing issues for our community.	CPDE	RSPCA, OLG, community, North West Vets.	Asset Management Plan completed Coonamble Pound. Initiatives and regulatory programs completed.	P1.3.4.1	Investigate future opportunities for animal welfare and the pound facility.	CPDE	Site investigation and design completed.
					P1.3.4.2	Deliver an animal welfare program.	CPDE	Animal welfare program developed and delivered. Number of programs undertaken and number of take up.
					P1.3.4.3	Educate and engage with the community and animal owners to improve understanding on companion animal management.	CPDE	Number of correspondence sent. Number of engagements.

CPDE – Community, Planning, Development and Environment, CS – Corporate Services, I – Infrastructure, EDG – Economic Development and Growth, GOV – Governance.

P2: Arts and Culture

CSP Goal 4: Our connection to our culture is stronger than ever

CSP P2.1 - Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.
CSP P2.2 - Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
P2.1.1	Facilitate creative and artistic initiatives that strengthens our connection to our identities, culture and our land.	CPDE, EDG	Outback Arts, Interagency partners, Youth, arts community groups.	Improve community satisfaction with public art, creative and artistic opportunities.	P2.1.1.1	Review Council's adopted Public Arts Policy.	EDG	Revised Public Arts Policy adopted by Council.
					P2.1.1.2	Construct public art elements of the Masterplan including the Coonamble Region Art Trail.	EDG	Coonamble Region Art Trail completed / established.
					P2.1.1.3	Support and deliver creative and cultural programs which strengthens our community's identity and connection to each other.	CPDE EDG	Number of programs and events supported.
P2.2.1	Deliver dynamic and diverse cultural services.	CPDE	North Western Library Service, Central West Zone Library, Interagency partners, LALC	Sustain or improve community satisfaction with library service.	P2.2.1.1	Coordinate dynamic library programs and projects which increase our community's engagement and maintains their satisfaction with, our library service.	CPDE	Number of programs and projects delivered.
					P2.2.1.2	Provide opportunities to the Aboriginal and Multicultural members of our communities in cultural activities.	CPDE	Number of events supported. NAIDOC Week Events

CPDE – Community, Planning, Development and Environment, CS – Corporate Services, I – Infrastructure, EDG – Economic Development and Growth, GOV – Governance.

P2: Arts and Culture

CSP Goal 4: Our connection to our culture is stronger than ever

CSP P2.1 - Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.
CSP P2.2 - Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
P2.2.1	Encourage, host and promote dynamic and vibrant program of events and activities.	EDG	Tourism service providers	Number of events hosted	P2.2.1.1	Identify and invest in infrastructure and upgrades which facilitate the hosting of events in the LGA.	EDG	Number of upgrades undertaken. Number of investments.
					P2.2.1.2	Deliver, and build capacity of our community to host and attract regular and signature events.	EDG	Number of building capacity programs/training delivered.

P3: Recreation and Sporting Spaces

CSP Goal 5: We are a community of good sports

CSP P3.1 - Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.
CSP P3.2 - Improve the quality of our parks, open spaces, sporting and recreational facilities, including the MacDonald Park Masterplan Precinct.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
P3.1.1	Build capacity through sporting, recreation and community initiatives to sustain and/or grow their offering to the community.	EDG, CS, CPDE	Local sporting organisations, community.	Improve community satisfaction with sporting and recreational opportunities.	P3.1.1.1	Deliver grant funding application support to sporting, recreation and community organisations to sustain and grow their offering to the community.	EDG CS	Number of grant applications applied. Number of grant applications successful.

P3: Recreation and Sporting Spaces

CSP Goal 5: We are a community of good sports

CSP P3.1 - Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.

CSP P3.2 - Improve the quality of our parks, open spaces, sporting and recreational facilities, including the MacDonald Park Masterplan Precinct.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
P3.1.2	Deliver Asset Management Plans for our sporting and recreational facilities.	CS	Local sporting organisations, community.	No. of Asset Management Plans completed against outstanding. Asset maintenance and renewal resourced.	P3.1.2.1	Asset Management Plans are progressed for all sporting and recreational facilities across the LGA, including the Coonamble Showgrounds Management Plan and the Recreational Facilities Management Plan	I CS	Total number of Asset Management Plans progressed.
P3.2.1	Progress the Masterplan for MacDonald Park Precinct.	CS	Local sporting organisations, community.	Completion of detailed design and funding sort & allocated.	P3.1.2.1.1	Identify and attract funding for the recommendations contained within the MacDonald Park Masterplan	I EDG	Number of grant applications applied Number of grant applications successful
P3.2.2	Further advance the Coonamble Sportsground facility to meet the needs and expectations of our local, regional and state sporting and recreation stakeholders.	CS, EDG	Coonamble Sportsground users, community.	No. of funding applications submitted.	P3.2.2.1	Improve and attract funding for our sporting facilities across the LGA including; completed Coonamble Sportsground's female changerooms and public amenities; completed Gulargambone Sportsground canteen and amenities.	I	Coonamble Sportsground's female changerooms and amenities completed. Gulargambone Sportsground canteen and amenities completed. Additional funding for sporting facilities pursued.

ED1: Economic Development and Growth

CSP Goal 6: Our economy is sustainable, prosperous and diversified

CSP ED1.1 - Grow our reputation as an LGA of choice to live, work and invest.

CSP ED1.2 - Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.

CSP ED1.3 - Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
ED1.1.1	Develop and deliver Coonamble LGA brand building initiatives as per the Economic Development Strategy 2021 and including the LGA's workforce challenges.	EDG	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators, Orana RDA, State Gov.	Progression of the Economic Development Strategy.	ED1.1.1.1	Real Country Strategy progressed including business case for the associated tourism infrastructure. Funding pursued.	EDG	Business plans for the identified priority projects adopted by Council. Funding identified and pursued for the priority projects
ED1.1.2 con't over	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone. (Con't over)	EDG	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.	ED1.1.2.1	Masterplan priority project: Street Tree Transition Planting 2033 for Coonamble, Gulargambone and Quambone –planting commenced.	I	Street tree planting program continued.
					ED1.1.2.2	Masterplan priority project: Progress reactivation opportunities/projects for Coonamble CBD including property development.	EDG	CBD reactivation projects progressed.

ED1: Economic Development and Growth

CSP Goal 6: Our economy is sustainable, prosperous and diversified

CSP ED1.1 - Grow our reputation as an LGA of choice to live, work and invest.

CSP ED1.2 - Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.

CSP ED1.3 - Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
ED1.1.2 (con't)	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone. (continued)	EDG	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.	ED1.1.2.3	Active travel priority projects delivered inline with PAMP.	EDG I	Future priority projects progressed.
					ED1.1.2.4	Masterplan priority project; Commission way finding and interpretative signage audit and plan for the LGA.	EDG	Audit and plan completed.
ED1.2.1	Progress the Artesian Bore Bath facility.	EDG	Country and Outback Tourism Authority.	Funding being sort for project.	ED1.2.1.1	Complete detailed design and revised business case for the Artesian Bore Bath facility.	EDG	Detailed design and business case completed.
ED1.3.1	Support and engage with our community and education providers to ensure our community's education needs from early childhood to tertiary, are understood and met.	EDG, CPDE	Education providers, community, AECG.	Number of polices/strategies introduced to address adequate and quality education choices.	ED1.3.1.1	Commence an education mapping exercise for the LGA to understand the needs and priorities of our community and education providers.	EDG CPDE	Education mapping exercise commenced.

CPDE – Community, Planning, Development and Environment, CS – Corporate Services, I – Infrastructure, EDG – Economic Development and Growth, GOV – Governance.

I1: Infrastructure and Assets

CSP Goal 7: Our road network makes it possible for our economy, industries, and community to prosper

CSP I1.1 - Employ a strategic approach to the management of our critical road network.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
11.1.1	Complete, adequately resource and deliver upon the road network's Asset Management Plan.	I	Dept Main Roads.	Road maintenance expenditure ratio (\$/km) within 20% industry benchmark. Bridge inspections: 6 x structural inspections/yr, 16 x routine inspections/yr.	11.1.1.1	Implement actions from the Road Asset Management Plans (AMP).	I	Implementation in line with AMP actions.
11.1.2	Plan and achieve strategic and efficient roads programs and operations.	I	Dept Main Roads.		11.1.2.1	Increase the capacity and efficiency of our road's teams through training, development and operations.	I	Capacity and capability of road teams increased.
					11.1.2.2	Deliver road maintenance in line with new Road Maintenance Hierarchy.	I	Roads Maintenance Hierarchy reviewed and implemented.
11.1.3	Engage successfully with the community to achieve improved understanding of the needs and expectations of our community in regard to our road network.	I	Community.		11.1.3.1	Continued engagement with the community utilising the various engagement tools at its disposal.	I	Number of direct engagements with the community.
11.1.4	Develop and deliver strategies for our road network which maximises external funding opportunities.	I	Dept Main Roads.		11.1.4.1	Deliver funded disaster works across road network.	I	Disaster works delivered on time and on budget.
					11.1.4.2	Road Condition Audit undertaken and finalised.	I	Road Condition Audit completed.
					11.1.4.3	Maximum external funding opportunities for our road network. Block, Reg Road.	I	External funding to output ratio.
11.1.5	Complete the Tooraweenah Road upgrade project, on time and on budget.	I	Project delivery stakeholders, community, State Gov Dept.		11.1.5.1	Achieve 25% completion of the Tooraweenah Rd upgrade project. Completed on time and on budget.	I	25% completion rate.

I1: Infrastructure and Assets

CSP Goal 8: Our water infrastructure and services are fit for our community and our future

CSP I1.2 - Strengthen our strategic approach to the management of our water infrastructure and services.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
I1.2.1	Complete, adequately resource and successfully implement strategic plans for our water infrastructure.	I	NSW State Dept.	Reduce LGA water consumption to 230 KL/annum (industry average) (290KL/annum as at Jun 22).	I1.2.1.1	Review and implement Drought Management Plan	I	Review, actualise and implement the Drought Management Plan
				Complete and up-to-date Water Asset Management Plan. Advanced Asset Management Plan adopted.	I1.2.1.2	Adopt the Integrated Water Cycle Management Plan.	I	Finalisation of IWCM. This Plan supports asset management and leverages funding opportunities.
				Water supplied meets Australian Drinking Water Guidelines 100%/annum.	I1.2.1.3	Implement the Water Infrastructure Asset Management Plan (AMP).	I	Implementation in line with AMP actions.
				Non revenue water reduced from 40% (2022) to 10%.	I1.2.1.4	Implement best practice water pricing policy.	I	Implementation complete.

CPDE – Community, Planning, Development and Environment, CS – Corporate Services, I – Infrastructure, EDG – Economic Development and Growth, GOV – Governance.

I1: Infrastructure and Assets

CSP Goal 9: Our sewerage and urban drainage infrastructure and services are fit for our community and our future

CSP I1.3 - Improve our strategic approach to the management of our sewerage infrastructure and services.

CSP I1.4 - Strengthen our strategic approach to the management of our urban drainage infrastructure and services.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure			
I1.3.1	Complete, adequately resource and successfully implement strategic plans for our sewerage infrastructure.	I	NSW State Dept.	Trade Waste Policy implemented, monitored and reviewed.	I1.3.1.1	Complete a feasibility analysis of options for the Coonamble Sewerage Treatment Plant, and design phase commenced.	I	Options study completed.			
				Sewerage Infrastructure Asset Management Plan completed and resourced.				Preferred option identified and design phase commenced.			
				Funding secured for Coonamble Sewerage Treatment Plant for preferred option's completed design.				Develop, adopt and implement a Trade Waste Policy.			
I1.3.1	Complete, adequately resource and successfully implement strategic plans for our sewerage infrastructure.	I	NSW State Dept.	Decrease number of urban sanitary drainage complaints by 10%. Decrease number of urban rectification projects outstanding.	I1.3.1.2	Develop and adopt a Trade Waste Policy, including an amnesty period. Council to receive trade waste applications from commercial operators.	I	Amnesty period occurring and applications reviewed.			
				No. of licence exceedances at Gulargambone and Coonamble STP to <2 each/annum.				Implement the sewerage infrastructure Asset Management Plan (AMP).			
				No. of pollution incidents <2/annum.				Implementation inline with AMP actions.			
I1.4.1	Complete, adequately resource and successfully implement strategic plans for our urban drainage infrastructure.	I	NSW State Dept.	Asset Management Plan for kerb and gutter infrastructure including the Replacement Program actioned and resourced.	I1.4.1.1	Undertake a comprehensive review of the kerb and gutter Asset Management Plan (AMP).	I	Revised kerb and gutter infrastructure AMP adopted by Council.			
				Asset Management Plan for storm water infrastructure actioned and resourced.				I1.4.1.2	Undertake a comprehensive review of the stormwater infrastructure Asset Management Plan (AMP).	I	Revised stormwater AMP adopted by Council.
				Stormwater maintenance and inspections 12 x routine inspections/annum.							
I1.4.1	Complete, adequately resource and successfully implement strategic plans for our urban drainage infrastructure.	I	NSW State Dept.	Reduction in works required to alleviate localised flooding by 40%.	I1.4.1.2	Undertake a comprehensive review of the stormwater infrastructure Asset Management Plan (AMP).	I	Revised stormwater AMP adopted by Council.			

I1: Infrastructure and Assets

CSP Goal 10: Our essential assets and infrastructure enables our community and economy to prosper

CSPI1.5 - Adopt successful strategies which maximises our community's access to quality infrastructure and assets.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
11.5.1	Successfully represent the interests of our community with regards to rail freight.	EDG	ARTC, Inland Rail, community, NSW Farmers.	Ongoing successful engagement with all stakeholders.	11.5.1.1	Respond and engage where appropriate with the Inland Rail project and other rail infrastructure services and projects to advocate for best outcomes for our community.	EDG	Number of responses.
11.5.2	Create and adopt strategies and operations which improve the quality and efficiency of the Coonamble Livestock Regional Market.	CPDE	Saleyards users and agents.	Implement and resource Coonamble Livestock Regional Market Asset Management Plan. MOU and operating protocols deliver operational effectiveness and governance.	11.5.2.1	Develop of a plan and Asset Management Plan (AMP) for the Coonamble Regional Livestock Market.	EDG	AMP commenced. Draft business plan completed.
11.5.3	Develop and implement strategies and operations which deliver quality and well managed Council assets and infrastructure to the community.	I, CS	Community	Footpath maintenance and inspections: 2x routine insp/yr high traffic areas, 1x routine insp/yr med traffic areas, 0.5x routine insp/yr.	11.5.3.1	Develop and implement strategies and operations which deliver quality and well managed Council assets and infrastructure to the community	I CS	Strategies implemented and monitored.

CPDE – Community, Planning, Development and Environment, CS – Corporate Services, I – Infrastructure, EDG – Economic Development and Growth, GOV – Governance.

I1: Infrastructure and Assets

CSP Goal 10: Our essential assets and infrastructure enables our community and economy to prosper

CSPI1.5 - Adopt successful strategies which maximises our community's access to quality infrastructure and assets.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
11.5.4	Develop and implement strategies, management processes and operations which optimise Quarry operations.	I	NSW State Dept	No. of licences exceedances at Quarry <2/annum.	11.5.4.1	Develop and implement strategies and operations which deliver optimisation of Quarry Operations.	I	Proposed strategies and operations identified and tabled to Council.
				Quarry extraction >75,000 t/annum.	11.5.4.2			
11.5.5	Deliver plant and fleet management efficiencies.	CS		No. of new processes adopted.		11.5.5.1	Improve efficiencies within plant and fleet management through continuous review.	CS
11.5.6	Deliver a Long Term Financial Plan (LTFP) which achieves balance between the Council's financial capabilities and the community's aspirations, and is a quality decision making and problem solving tool.	CS	OLG	Projections within the LTFP reflect the financial projections contained in the Asset Management Plans.	11.5.6.1	The projections within the LTFP reflect the financial projections contained in the Asset Management Plans.	CS	Ratio to projections are sustainable.

CPDE – Community, Planning, Development and Environment, CS – Corporate Services, I – Infrastructure, EDG – Economic Development and Growth, GOV – Governance.

E1: Planning and Development

CSP Goal 11: Our community has confidence in our strategic land use planning framework

CSP E1.1 - Amend and create planning frameworks that strengthen the balance of competing land use interests and minimises risks to our community including the availability of suitable residential land and adequate affordable housing.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
E1.1.1	Achieve flood risk management strategies and projects.	I, CPDE	DPIE, developers, community members	Delivery of DCP. Stage 5 Coonamble Levee complete.	E1.1.1.1	Commence Stage 5 of the Coonamble Flood Levee	I	50% completion of stage 5.
					E1.1.1.2	Draft Development Control Plans to include flood planning area development controls.	CPDE	DCP adopted by Council.
					E1.1.1.3	Implement Council's Floodplain Risk Management Study.	CPDE	Number of recommendations and actions completed.
E1.1.2	Develop a housing strategy to address affordability and availability of residential land and housing.	CPDE, EDG	DPIE, developers and community.	Development of successful strategies and frameworks including Conditions of Consent framework.	E1.1.2.1	Prepare housing strategy.	CPDE	Housing Strategy prepared and finalised.
E1.1.3	Implement Planning and Development Approvals Process which enhances operational efficiencies.	CPDE	DPIE, developers, community.	Delivery of Development Control Plans.	E1.1.3.1	Condition of Consent Framework uploaded to the NSW Planning Portal.	CPDE	Standard conditions reviewed and uploaded to the NSW Planning Portal
					E1.1.3.3	Update and establish all Development Control Plans.	CPDE	DCPs reviewed and adopted.

CPDE – Community, Planning, Development and Environment, CS – Corporate Services, I – Infrastructure, EDG – Economic Development and Growth, GOV – Governance.

E2: Sustainable Environment

CSP Goal 12: We are more sustainable and we contribute to the bigger environmental picture

CSP E1.2 - Support environmental initiatives which grow our contribution to broader environmental outcomes for future generations.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
E1.2.1	Support stakeholders such as the Castlereagh Macquarie County Council, Local Land Services and Landcare whose plans and operations deliver greater environmental outcomes in our community.	CPDE, CS	Castlereagh Macquarie County Council, Local Land Services and Landcare, community.	Sustained relationship with partners.	E1.2.1.1	Continue our involvement and support with our environmental service partners.	CS CPDE	Continued involvement and participation.
E1.2.2	As community expectations evolve, simultaneously evolve our involvement with initiatives which deliver greater environmental outcomes in our community.	CPDE	Community.	Response level to emerging community expectation in relation to the environment.	E1.2.2.1	Engage with community on environmental expectations and adapt to evolving requirements for Local Government's role in delivering environmental outcomes.	CPDE	Number of engagements offered and uptake.

E3: Sustainable Waste

CSP Goal 13: We are winning our war on our waste

CSP E1.3 - Improve our strategies, plans and programs so that we successfully balance the sustainable waste expectations of our community within the resources available to us.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
E1.3.1	Create and adopt new and evolved waste management strategies and operations which reduce the gap between our community's sustainable waste expectations and satisfaction levels.	CPDE	NSW State Dept, community.	Delivery of Waste Management Strategy	E1.3.1.1	Develop Waste Management Strategy from completed review	EPC	Waste Management Strategy adopted by Council.
					E1.3.1.2	Review model of operation for the landfill and waste collection reviewed.	EPC	Review completed.
					E1.3.1.3	Review current service levels.	EPC	Review completed.

CPDE – Community, Planning, Development and Environment, CS – Corporate Services, I – Infrastructure, EDG – Economic Development and Growth, GOV – Governance.

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 14: Our community leaders enrich and empower us

CSP L1.1 - Support and contribute to initiatives which build our capacity within to grow and nurture leadership in our community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
L1.1.1	Support and contribute to initiatives which fosters and recognises leadership within our community.	EDG, CS	Community, community groups.	Number of initiatives supported.	L1.1.1.1	Continue Council's involvement with recognising community leadership.	All	Number of initiatives and programs implemented.

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.

CSP L1.3 - Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.

CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
L1.2.1	Employ quality engagement and communication tools and strategies, including Council's Community Engagement Strategy, which achieves increased community's participation in decision making.	EDG, CS	Community, community groups.	Number of initiatives supported.	L1.2.1.1	Evolve community engagement tools and methods to achieve increased community participation.	All	Number of initiatives and programs implemented.

CPDE – Community, Planning, Development and Environment, CS – Corporate Services, I – Infrastructure, EDG – Economic Development and Growth, GOV – Governance.

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.

CSP L1.3 - Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.

CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
L1.3.1	Complete and adopt the Audit, Risk and Improvement Committee's (ARIC) Strategic Four Year Plan.	GOV	ARIC, OLG	ARIC's Strategic Plan complete.	L1.3.1.1	The Audit, Risk and Improvement Committee commence review and analysis of the organisation.	GOV	First meeting held.
L1.3.2	Adopt the eight elements of good governance practices at the essence of operations and decision making.	PRI	Councillors, Council officers	Adoption of eight elements of good governance practices.	L1.3.2.1	Adopt the eight elements of good governance and receive adequate training to achieve. Rule of law; transparency; responsiveness; consensus orientated; equity and inclusiveness; effectiveness and efficiency; accountability; participation.	All	Good Governance principles adopted. Training delivered and attended by all.
L1.3.3	Deliver communication and marketing strategies which achieve brand building and maximises engagement with our community.	EGP	Community	Number of initiatives supported.	L1.3.3.1	Develop more inclusive communication outreach to increase engagement and communication with target groups.	All	Number of engagement and communication to outreach ratio.
L1.3.4	Achieve organisational decision making which is strategic and not ad hoc.	GOV	Councillors, Council officers		L1.3.4.1	Continue to review, develop and adopt policies, strategies and plans which gives clear framework and leads to strategic decision making.	All	Number of policies reviewed and adopted.

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.

CSP L1.3 - Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.

CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
L1.3.5	Achieve redundancy within our organisational structure and provide effective pathways for our people by successfully becoming a learning organisation.	GOV	OLG	Reduction in safety incidents.	L1.3.5.1	Deliver innovative workplace solutions which increase our attraction and retention of talent.	GOV All	Number of solutions developed and uptake. Attraction and retention rate against state average.
				Implement WH&S systems and strategies.	L1.3.5.2	Resource the Annual Training Plan which facilitates the successful delivery of commitments made in the Delivery Plan and Operational Plan.	GOV	ATP resourced and delivered.
				Resource the Annual Training Plan.	L1.3.5.3	Implement WH&S systems and strategies which achieve operational efficiencies and improves our safety culture.	GOV	WHS continuously updated and improved.
L1.3.6	Complete a Service Delivery Review for the whole of organisation and deliver a full-Service Delivery Review Program for rollout in Jul 2025.	All	OLG	Service Delivery Review Program finalised.	L1.3.6.1	Capture existing Service Levels across all relevant operations and functions.	I EDG CS CPDE	Service Delivery Review Program developed and actioned.

CPDE – Community, Planning, Development and Environment, CS – Corporate Services, I – Infrastructure, EDG – Economic Development and Growth, GOV – Governance.

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.

CSP L1.3 - Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.

CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2024-25 Action	Function Area	Measure
L1.4.1	Develop and adopt strategies including Customer Service Excellence which positively influences the way we think and do business.	CS	Community	Develop customer focused procedures including; Customer Service Policy; Complaints Handling; Customer Response System.	L1.4.1.1	Develop customer focused procedures including; Customer Service Policy; Complaints Handling; Customer Response System so that our people and systems achieve closed loop/double loop learning.	CS	Relevant documentation and policies developed.
				Deliver a long-term solution to records management.	L1.4.1.2	Deliver a long-term solution to records management	CS	EDRMS implemented and utilised.

Section four: Financial resourcing.

Section 4.1: 2024-25 Highlights

Budget 2024-25

Budgeted Operations Result for 2024-25 **\$5,485**

Comprised of the following fund results

General Fund	(\$660,231)
Water Fund	\$276,601
Sewerage Fund	\$389,115

Net Non-Operational Expenditure for 2024-25 **\$9,109,842**

Comprised of the following fund results

General Fund	\$8,444,126
Water Fund	\$276,601
Sewerage Fund	\$389,115

OPERATIONAL PLAN HIGHLIGHTS

Roads – Operational (Maintenance) **\$2,954,662**

Urban Roads Maintenance	\$268,853
Sealed Rural Roads Maintenance	\$759,000
Unsealed Rural Roads Maintenance	\$1,039,952
Bridges Maintenance	\$25,750
Regional Roads Block Grant Maintenance	\$861,107

Roads – Non-Operational (Capital)	\$20,487,566
Urban Roads - Capital Renewal Program	\$125,000
Unsealed Rural Roads - Reconstruction program	\$350,000
Sealed Rural Local - Heavy Patch and Resealing program	\$100,000
Regional Roads - Capital Renewal Program	\$842,793
Roads to Recovery – Local Roads Renewal	\$929,818
Stormwater Drainage - Improvement Program for Coonamble	\$100,000
Tooraweenah Road - Extension of Sealed length	\$13,000,000
Flood Damage - Restoration of Roads Network	\$4,839,955
Radio communications network upgrades	\$200,000
Water Supply Operations	\$758,750
Coonamble Mains Replacement Program	\$300,000
Coonamble Meter Replacement Program	\$25,000
Quambone Mains Replacement Program	\$200,000
Quambone – Lockable Access to water	\$20,000
Quambone Chlorine Residual Monitors	\$20,000
Quambone Meter Replacement Program	\$6,250
Gulargambone Mains Replacement Program	\$100,000
Gulargambone Chlorine Residual Monitors	\$35,000
Gulargambone Chlorine Scales and Auto Changeover	\$40,000
Gulargambone Meter Replacement Program	\$12,500

Sewerage Supply Operations	\$2,247,300
Coonamble Mains Relining	\$200,000
Coonamble STP Step Screen & Equipment Renewal	\$155,000
Coonamble STP Replacement Report and Concept Design	\$77,300
Convert two (2) Sewer Pump Stations to a wet well configuration	\$200,000
Pump Station – construct new pump station Yarran St, Coonamble	\$700,000
Service Connections – Yarran Street, Coonamble	\$150,000
Gulargambone Mains Relining	\$300,000
Gulargambone STP – Tertiary Ponds	\$250,000
Gulargambone STP – Equipment Renewal	\$25,000
Gulargambone Sewer Pump station No 1 – Refurbishment	\$190,000
Other Significant Non-Operational Planned Works	\$10,032,725
Corporate Support and Document Management Systems	\$107,300
Coonamble Waste Depot – Depot Improvements	\$200,000
Coonamble Waste Depot – Training Facility and Carpark	\$350,000
Levee Capital Works Program – Stage 4A	\$455,000
Cemetery – Capital Improvement Program	\$82,632
Security Camera Upgrades	\$20,000
Housing Development – Planning and Establishment	\$30,000
Plant Acquisitions	\$905,980
Plant Acquisitions – Waste Facilities	\$1,260,000
Renovations and Repairs – Council owned buildings	\$321,000
RYIP Construction of accommodation	\$954,050
SCCF Grant Program – Construction of Women’s Changerooms	\$450,000
Coonamble Pool – Capital Renewal/ Upgrade Program	\$100,000
SCCF Grant Program – Gulargambone Sportsground Amenities Upgrade	\$550,000
SCCF – Coonamble Tennis Courts Upgrade	\$236,728
Quarry – Fixed Plant Refurbishment / Upgrades	\$500,000
Sons of the Soil – Preliminary Project Works	\$500,000
Coonamble CBD - Activation / Revitalisation Design costs	\$100,000
SCCF – Regional Art Trail	\$235,035
Grant Program – Artesian Bathing Experience	\$2,475,000
Coonamble Caravan Park upgrades	\$200,000

Section 4.2: Financial Information

4.2.1 Revenue Policy and Statement of Charges to Apply to Rateable and Non-Rateable Properties

Council proposes to continue to levy ordinary rates using a structure comprising a minimum amount to which an ad valorem component is added. As per the provisions contained in the Local Government Act, Council is required to rate based on the land valuations provided by the NSW Land and Property information (LPI). Throughout the year Council is advised of changes to these valuations, should these changes affect the rateability of the land Council will amend the rates levied on a pro rata basis based on the information provided by the LPI.

It is proposed that the total amount collected for ordinary rates each year will take account of any approved increases advised by the Minister.

The level of charges to apply to domestic waste management are determined in accordance with the Reasonable Cost Guidelines issued by the Department of Local Government and are subject to independent audit by Council's auditors. It is proposed that this approach will continue for future years.

The attached table shows the rates and charges for the 2024-25 financial year (General Rate Income at 4.5%).



4.2.1.1 Rating Levels (4.5% increase)

Rate Code	Ordinary Category	2023-24			2024-25		
		Min.\$	Cents in \$	Estimated Yield (\$)	Min.\$	Cents in \$	Estimated Yield (\$)
1	Ordinary - Coonamble	520	1.42	581,806	545	1.463	606,559
2	Ordinary – Gulargambone	520	1.01	94,120	545	1.041	98,645
3	Ordinary - Village	510	1.28	63,240	535	1.318	66,340
5	Farmland	415	0.23	4,180,245	435	0.2387	4,338,645
7	Small Rural Holdings	540	0.70	161,098	565	0.721	166,124
10	Rural Residential	510	0.60	80,327	535	0.618	83,367
15	Business	570	2.00	209,120	590	2.060	215,680
	Total Ordinary			5,369,956			5,575,360

Increases in Minimums Ordinary						
	2023-24	2024-25	Changes (\$)	No of Assess on Min	Total Assess	% min
Ordinary	520	545	25	774	1,030	75%
Gulargambone Ordinary	520	545	25	181	186	97%
Village Ordinary	510	535	25	124	124	100%
Farmland	415	435	25	65	814	8%
Small Rural Holdings	540	565	25	22	89	25%
Rural Residential	510	535	25	65	119	55%
Business	570	590	20	99	208	48%
Total				1,330	2,570	

Based on Valuations Received to April 2024

Statement of 2024-25 Charges to be Levied

4.2.1.2 Water and Sewer Pricing Structure (a) Water Supply Charges

Council has adopted a two-part tariff with water, an access charge and a usage charge based on consumer usage of water. The water billing year operates on a financial year basis i.e. from 1 July to 30 June.

The State Government, in recent years, has required NSW water utilities to move to best practice pricing structures for the management of water supply and sewerage businesses.

Best practice water pricing involves a two-part tariff, or inclining block tariff with NO water allowance, no land-based charges and appropriate charges for non-residential customers.

Council has implemented best practice pricing, required by the Government, as a prerequisite to gain access to any future grant funding opportunities. Essentially, for Council, the issues are:

- Selection of an appropriate pricing option; and
- Impact of the pricing policy on customers and consumption behaviour.

In determining its pricing structure and its pay for use model, Council considered the following circumstances:

- Distribution of costs equitably among consumers and the elimination of cross subsidies.
- Efficient water use by consumers.
- Environmental protection and sustainability of natural resources
- Compliance with Government regulation.

Council has adopted an inclining block tariff for 2024-25 as shown in the following table:

2024-25 Water Charges:

Town/Village	Access Charge (\$20mm)	Usage Charge – 1 st Tier (\$/kl)	2 nd Tier Pricing Limit (kl)	Usage Charge 2 nd Tier (\$/kl)	Est. Yield (\$)
Coonamble	420	\$1.50	450	\$2.40	1,049,110
Gulargambone	510	\$1.25	450	\$1.90	110,540
Quambone	510	\$1.50	430	\$2.50	31,070

The Access Charges as above are for 20mm services, the charges below allow for the size of the water meters as required by best practice pricing. The resulting charges are shown in the table below:

2024-25 Access Charges:

Item	Coonamble (\$)	Gulargambone (\$)	Quambone (\$)
Access charge (20mm meter)	420	510	510
Access charge (25mm meter)	660	800	800
Access charge (40mm meter)	1,680	2,040	2,040
Access charge (50mm meter)	2,625	3,190	3,190
Access charge (75mm meter)	5,905	7,170	7,170
Access charge (100mm meter)	10,500	12,750	12,750

Statement of 2024-25 Charges to be Levied

4.2.1.2 Water and Sewer Pricing Structure

(b) Sewer Charges

Council has adopted a usage charge applicable to residential and commercial use – there is no land value-based charge.

2024-25 Residential Sewer Charges

Town/Village	Annual Domestic Charge (\$)	Estimated Yield (\$)
Coonamble Residential	830	813,400
Gulargambone Residential	890	158,420
Coonamble – Flats	630	62,370
Gulargambone – Flats	810	10,530

2024-25 Non-Residential Sewer Charges:

The sewer charge for non-residential customers is not less than that of residential customers – a minimum charge of \$830 for Coonamble and \$890 for Gulargambone. Non-residential services are also subject to sewer discharge factor (usage charge) related to water consumption

The treatment charge per kilolitre is 340 cents for both Coonamble and Gulargambone.



Statement of 2024-25 Charges to be Levied

4.2.1.3 Waste Pricing Structure

(a) Domestic Waste Management Charge – (per service)

2024-25 Domestic Waste Management Charge (per service)

Particulars	2023-24 Charge \$	2024-25 Charge \$	Difference \$	Estimated Yield \$	No of Services
Coonamble	360.00	460.00	100.00	495,420	1,077
Coonamble – additional service	200.00	260.00	60.00	61,620	237
Gulargambone	380.00	460.00	80.00	81,420	177
Gulargambone – additional service	200.00	260.00	60.00	8,060	31
Quambone	360.00	460.00	100.00	19,780	43
Quambone – additional service	200.00	260.00	60.00	520	2
Coonamble/Vacant Land	70.00	90.00	20.00	8,280	92
Gulargambone/ Vacant Land	70.00	90.00	20.00	2,340	26
Quambone/Vacant Land	70.00	90.00	20.00	3,060	34
Coonamble Commercial	360.00	460.00	100.00	69,920	152
Gulargambone Commercial	380.00	460.00	80.00	16,100	35
Quambone Commercial	380.00	460.00	100.00	1,380	3
Rural Waste Management Charge	0.00	45.00	45.00	36,450	810
Total Garbage				804,350	2,719

The above charges are for a single weekly per annum service

(b) Commercial Waste Management Charge – (per service)

Coonamble	\$460 service
Coonamble – (Biweekly Service)	\$720 service
Gulargambone	\$460 service
Quambone	\$460 service

Statement of 2024-25 Charges to be Levied

4.2.1.4 Overdue Rate Charge

(a) Maximum Rate of Interest Payable on Overdue Rates and Charges

2024-25 Maximum Rate of Interest Payable on Overdue Rates and Charges

In accordance with section 566(3) of the Local Government Act 1993, the maximum rate of interest payable on overdue rates and charges for the period 1 July 2024 to 30 June 2025 (inclusive) will be 10.50% per annum.

2.1.5 Statement of Borrowings

Council borrows funds to provide infrastructure requirements and community assets which are not able to be funded out of normal revenue sources. The loans are based on periods which represent the economic life of the facility or asset or a reasonable fixed term, whichever is the lesser.

Loans are raised by Council from banks or other recognised financial institutions and secured by a mortgage deed over the revenue of the Council.

Loan	Principal	Principal	Principal	Interest
Purpose	O/Stand	O/Stand	Repaid	Payable
	30/06/2024	30/06/2025	2024-25	2024-25
General Fund				
Infrastructure (Fixed)	\$401,903	\$353,239	\$ 48,664	\$ 21,736
Waste facilities & plant	-	\$1,650,000	-	\$ 45,160
Sewerage Fund				
Nil	-	-	-	-
Water Fund				
Nil	-	-	-	-

A field of yellow sunflowers under a blue sky with light clouds. The sunflowers are in various stages of bloom, with some fully open and others as buds. The background shows a line of trees and a clear blue sky with a few wispy clouds.

Operational Plan Budget 2024-25

COONAMBLE SHIRE OPERATIONAL PLAN BUDGET SUMMARY- 2024-25

Operational Plan Budget Summary	Operational Expenditure			Operational Revenues			Budget Summary Total		
	Actual	Planned	Estimated	Actual	Planned	Estimated	2022/23	2023/24	2024/25
	2022/23	2023/24	2024/25	2022/23	2023/24	2024/25	2022/23	2023/24	2024/25
Functions of Council									
<i>Administration & Governance</i>	5,205,757	6,935,672	7,793,380	11,333,245	7,375,340	11,035,115	6,127,488	439,668	3,241,735
<i>Public Order & Safety</i>	1,110,063	1,394,186	1,289,749	685,578	879,098	674,045	(424,485)	(515,088)	(615,704)
<i>Health</i>	286,479	463,426	501,868	7,662	26,486	8,500	(278,817)	(436,940)	(493,368)
<i>Environment</i>	1,376,637	1,886,044	2,247,327	481,435	658,037	1,100,170	(895,202)	(1,228,007)	(1,147,157)
<i>Community Services & Education</i>	142,038	1,024,983	918,772	61,185	601,497	484,000	(80,853)	(423,486)	(434,772)
<i>Housing & Comm. Amenities</i>	598,742	803,561	728,293	228,245	327,247	293,670	(370,497)	(476,314)	(434,623)
<i>Water Supplies</i>	1,825,071	2,172,409	2,047,255	1,942,118	2,345,249	2,323,856	117,047	172,840	276,601
<i>Sewerage Services</i>	922,661	1,158,911	1,004,815	1,218,719	1,395,657	1,393,930	296,058	236,746	389,115
<i>Recreation & Culture</i>	2,262,603	2,598,698	2,650,997	183,344	114,674	135,525	(2,079,259)	(2,484,024)	(2,515,472)
<i>Mining, Manufacturing & Const.</i>	3,067,976	3,785,607	3,516,219	3,431,252	3,150,640	3,562,747	363,276	(634,967)	46,527
<i>Transport & Communication</i>	9,605,415	14,360,145	10,633,882	12,298,694	23,082,955	13,711,377	2,693,279	8,722,810	3,077,495
<i>Economic Services</i>	859,808	1,570,714	1,764,324	324,569	284,833	379,430	(535,239)	(1,285,881)	(1,384,894)
All Funds Operating Totals	27,263,250	38,154,356	35,096,881	32,196,046	40,241,713	35,102,365	4,932,796	2,087,357	5,485

Budget Summary

	2022/2023	2023/24
Operating Result	2,087,357	5,485
Add Back Non Cash Items:		
Depreciation	6,712,109	6,687,931
Provision for Bad and Doubtful Debts		
Amount Available for Non Operating Items	8,799,466	6,693,416

Non Operating Result (By Fund and Type)

General Fund		
Non Operating Income	42,091,734	24,035,643
Loan Repayment	46,203	48,663
Capital Expenditure	51,593,191	32,431,106
General Fund Total	9,547,660	8,444,126
Water Fund		
Non Operating Income	6,417,729	482,149
Loan Repayments	0	0
Capital Expenditure	6,219,500	758,750
Water Fund Total	(198,229)	276,601
Sewerage Fund		
Non Operating Income	1,547,500	1,858,185
Loan Repayments	0	0
Capital Expenditure	1,590,000	2,247,300
Sewerage Fund Total	42,500	389,115
Total Non Operating Expenditure	9,391,931	9,109,842
Position after Non Operating Expenditure	(592,465)	(2,416,426)

EXPENDITURE	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
ADMINISTRATION															
General Purpose Revenues								General Purpose Revenues							
								Ordinary Rates - Farmland	4,179,300	4,181,233	4,180,503	4,338,645	4,447,110	4,558,280	4,672,230
								Ordinary Rates - Residential	676,748	676,737	670,979	705,203	722,830	740,900	759,420
								Ordinary Rates - Business	210,176	210,176	210,001	215,680	221,070	226,590	232,250
								Ordinary Rates - Small Rural Holdings	165,143	165,143	165,142.60	166,124	170,270	174,520	178,880
								Ordinary Rates - Rural Residential	80,837	80,837	80,837.40	83,367	85,450	87,580	89,760
								Ordinary Rates - Villages	63,240	63,240	63,240.00	66,340	67,990	69,680	71,420
								Pensioner Rates Abandoned	(68,900)	(43,900)	(40,644)	(41,050)	(42,200)	(43,400)	(44,700)
								Extra Charges on Ordinary Rates	25,718	38,718	37,864	43,620	44,900	46,200	47,500
								Grants Op (State)-Pens Rates Subsidy	38,740	38,740	22,087	22,165	22,800	23,400	24,100
								Financial Assistance Grant - General Component	3,113,719	274,064	205,549	3,928,880	4,003,520	4,079,580	4,157,090
General Purpose Revenues Total	0	0	0	0	0	0	0	General Purpose Revenues Total	8,484,721	5,684,988	5,595,559	9,528,974	9,743,740	9,963,330	10,187,950
Governance								Civic Activities							
Civic Activities								Other Grants - Australia Day Grant	20,000	20,000	12,000	20,000	0	0	0
Other Civic Expenses - Australia Day	20,000	20,000	22,476	20,000	20,500	21,020	21,550								
Other Civic Expenses - Christmas Carnival	17,000	17,000	17,862	27,000	27,680	28,380	29,090								
Other Civic Expenses - Anzac Day	3,000	3,000	463	3,000	3,080	3,160	3,240								
Other Civic Expenses - Flags and Banners	2,000	3,702	3,349	2,730	2,800	2,870	2,950								
Contributions and Donations															
- Mayoral Donation Allocation	5,000	5,000	2,080	5,000	5,000	5,000	5,000								
- Sponsorship - Coonamble Show Society	5,000	5,000	5,000	5,000	5,000	5,000	5,000								
- Sponsorship - Fishers Ghost	3,000	3,000	3,000	3,000	3,500	3,500	3,500								
- Sponsorship - Coonamble Rodeo Assoc.	12,000	12,000	12,000	12,000	12,000	12,000	12,000								
- Coonamble CWA Rates	1,100	1,100	1,100	1,100	1,100	1,100	1,100								
-Sponsorship - Coonamble Greyhounds	3,000	3,000	3,000	3,000	3,000	3,000	3,000								
-Sponsorship - Coonamble Challenge	2,000	2,000	2,000	2,000	2,000	2,000	2,000								
-Pre-approved minor donations	1,500	1,500	1,000	1,500	1,500	1,500	1,500								
- Unallocated Donations	43,500	43,500	24,105	43,500	41,900	41,900	41,900								
Councillors & Governance								Mayor Lease Back Vehicle Income							
Councillors Training Expenses	13,500	13,500	3,777	15,000	15,380	15,770	16,170	2,745	2,745	1,984	2,745	2,810	2,880	2,950	
Governance - Other - Webcasting	2,000	2,000	807	820	850	880	910								
Election Expenses	0	0	0	47,580	0	0	0								
Mayoral Fees	22,794	22,794	15,049	23,650	24,250	24,860	25,490								
Mayoral Travel & Subsistence Exps	1,000	1,000	615	1,000	1,030	1,060	1,090								
Councillors Fees	108,110	108,110	69,169	112,165	114,970	117,850	120,800								
Cnclrs Travel & Subsistence Exps	8,473	8,473	12,956	11,000	11,280	11,570	11,860								
Delegates Expenses - GST	16,690	16,690	12,620	17,600	18,040	18,500	18,970								
Subscriptions & Membership Exps	26,132	26,132	31,051	32,295	33,110	33,940	34,790								
Membership fee - FWJO	12,000	12,000	6,836	12,000	12,300	12,610	12,930								
Governance - Contract Services	20,000	20,000	0	20,000	20,500	21,020	21,550								
Governance Total =	348,799	350,501	250,315	421,940	380,770	388,490	396,390	Governance Total =	22,745	22,745	13,984	22,745	2,810	2,880	2,950

EXPENDITURE	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
ADMINISTRATION															
Corporate Services Support								Corporate Services Support							
Corp Services Salaries & Allowances	2,315,550	2,315,550	1,378,998	2,587,346	2,825,082	2,895,710	2,968,110	Certificates - Sec 603	11,491	11,491	10,065	12,066	12,370	12,680	13,000
Misc Costs - Corporate Support Staff - Housing	34,840	44,840	26,500	50,300	51,560	52,850	54,180	Sundry Sales & Services	6,500	6,500	563	6,500	6,670	6,840	7,020
Staff Travelling Expenses	41,000	65,000	68,328	90,000	92,250	94,560	96,930	Refund of Expenses	13,256	13,256	0	10,000	5,000	5,000	5,000
Staff Development - Other	35,000	35,000	852	20,000	20,500	21,020	21,550	Legal Costs Recovered	64,223	64,223	44,682	66,150	67,810	69,510	71,250
Bank Fees & Charges	20,681	23,281	18,343	23,979	24,580	25,200	25,830								
Administration Legal Expenses	186,624	186,624	78,388	186,624	191,290	196,080	200,990								
Legal Expenses - Code of Conduct	40,000	40,000	25,883	40,000	41,000	42,030	43,090								
Admin Telephone & Comms Charges	23,926	23,926	16,769	23,345	23,930	24,530	25,150								
Administration - Rates & Charges	3,020	3,020	3,116	3,580	3,670	3,770	3,870								
Misc. Administration Expenses GST	38,934	38,934	13,586	40,100	41,110	42,140	43,200								
Advertising Expenses	18,360	18,360	10,798	18,360	18,820	19,300	19,790								
Printing & Stationery	32,000	32,000	20,027	32,960	33,790	34,640	35,510								
Postage Charges	22,690	22,690	14,201	23,825	24,430	25,050	25,680								
Admin Subscriptions & Membership	31,100	31,100	24,538	32,035	32,840	33,670	34,520								
Valuation Fees	32,437	25,135	25,135	25,890	26,540	27,210	27,900								
Corporate Services Support - continued								Corporate Services Support - continued							
External Audit Fees	68,500	68,500	21,949	80,000	82,000	84,050	86,160								
Internal Audit Costs	87,480	87,480	136	90,000	92,250	94,560	96,930								
Governance and Risk Salaries & Allowances	0	0	0	357,080	366,010	375,170	384,550								
Misc Costs - Housing Subsidy	0	0	0	10,400	10,660	10,930	11,210								
Other Admin - Contract Services	180,000	180,000	121,976	116,000	15,000	15,200	15,400								
Procurement Guided Buying	50,000	50,000	0	50,000	50,000	50,000	50,000								
Bad & Doubtful Debts Expense	50,000	50,000	0	25,000	25,000	25,000	25,000								
Insurance								Insurance							
Administration Insurance Premiums	265,605	275,605	273,990	308,678	316,400	324,310	332,420	Administration Sundry Income	40,231	40,231	38,971	41,438	42,480	43,550	44,640
Administration Buildings & Grounds								Administration Buildings & Grounds							
Council Offices Insurances	38,237	40,049	40,048	44,855	45,980	47,130	48,310								
Council Offices Electricity	15,854	15,854	6,645	11,770	12,070	12,380	12,690								
Council Offices Repairs & Mntce	65,792	65,792	32,556	67,580	61,770	63,320	64,910								
Information Technology								Information Technology							
IT - Office Equipment Maintenance	27,138	37,138	31,598	33,638	34,480	35,350	36,240								
IT - Cyber security	22,743	22,743	4,323	33,148	33,980	33,980	34,830								
IT - Contract Services	2,000	2,000	0	2,000	2,050	2,110	2,170								
IT - Software Licences & Renewals	115,200	136,439	177,865	145,292	148,930	152,660	156,480								
IT - Wireless Hotspot Expenses	800	800	0	0	0	0	0								
IT - Website Expenses	2,900	2,900	0	3,000	3,080	3,160	3,240								
Asset Management								Asset Management							
Asset Management Salaries	483,678	483,678	146,027	333,909	475,030	486,910	499,090								
Asset - Subs & Membership	7,500	7,500	15,600	15,000	15,380	15,770	16,170								
Asset Management Improvement Program	117,000	192,000	187,376	70,000	25,000	50,000	50,000								
Asset - Misc Expenses	10,000	10,000	0	5,000	5,130	5,260	5,400								
GIS General Expenses	10,000	10,000	0	5,000	5,130	5,260	5,400								
Interest								Interest							
Interest Expenses	23,518	23,518	10,881	21,736	7,391	6,335	5,130	Interest on Investments	1,035,840	1,035,840	714,107	894,800	917,170	940,100	963,610
Interest on Overdraft	510	510	0	510	500	500	500								
Corporate Support Total =	4,520,617	4,667,966	2,796,432	5,027,940	5,284,613	5,437,105	5,568,530	Corporate Support Total =	1,171,541	1,171,541	808,389	1,030,953	1,051,500	1,077,680	1,104,520

EXPENDITURE	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
ADMINISTRATION															
Engineering Technical Support								Engineering Technical Support							
Engineering Staff Salaries	915,726	915,726	563,459	1,096,515	1,186,410	1,216,080	1,246,490								
Misc Costs - Engineering Staff - Housing	31,200	38,700	13,720	62,400	68,960	70,690	72,460								
Engineering Staff Travel Expenses	56,473	98,473	90,576	101,425	103,970	106,570	109,240								
Eng Supervision Telephone Expenses	3,702	3,702	5,261	3,815	3,920	4,020	4,130								
Engineering Printing & Stationery	12,750	12,750	10,118	13,135	13,470	13,810	14,160								
Engineering Office Sundry Expenses	5,100	5,100	14,205	5,255	5,390	5,530	5,670								
Engineering Equipment Mntce	10,200	10,200	1,233	10,200	10,460	10,730	11,000								
Engineering Subs & Memberships	37,740	37,740	13,802	38,870	39,850	40,850	41,880								
Engineering - Contract Services	289,960	289,960	238,839	298,660	306,130	208,790	139,010	Grant Funds - Flood Damage Funding	289,960	289,960	1,120	289,960	297,210	199,650	129,650
Software Licences & Renewals	20,514	20,514	25,658	21,130	21,660	22,210	22,770								
Stores & Depot Operations								Stores & Depot Operations							
Storekeeper Salaries and Wages	230,266	230,266	54,970	253,373	259,710	266,210	272,870	Sale of Surplus Materials	4,000	2,000	112,660	4,000	4,100	4,210	4,320
Depot Insurances	13,023	13,643	12,482	15,280	15,670	16,070	16,480								
Depot Electricity Charges	10,607	10,607	6,316	12,125	12,430	12,750	13,070								
Depot Telephone & Comms Charges	2,475	2,475	1,244	2,535	2,600	2,670	2,740								
Depot Rates & User Charges	5,105	5,105	3,148	4,820	4,950	5,080	5,210								
Depot Sundry Expenses	14,500	14,500	1,558	10,000	10,250	10,510	10,780								
Depot Operating Expenses	27,500	27,500	17,597	25,000	25,630	26,280	26,940								
Depot Maintenance Expenses	43,455	43,455	33,167	45,550	46,690	47,860	49,060								
Depot Cleaning Expenses	10,000	10,000	7,235	10,000	10,250	10,510	10,780								
Depot Stores Unaccounted for	2,000	2,000	1,693	2,000	2,000	2,000	2,000								
Engineering & Works Total =	1,742,296	1,792,416	1,116,281	2,032,088	2,150,400	2,099,220	2,076,740	Engineering & Works Total =	293,960	291,960	113,780	293,960	301,310	203,860	133,970
Clearing Accounts								Workforce Operations							
Workforce Operations								Contributions to Leave Entitlements	0	57,395	101,113	0	0	0	0
Corp Services Leave Entitlements	864,658	1,155,248	639,769	1,577,201	1,616,640	1,657,060	1,698,490	Grants Operating - Staff Traineeship	6,000	6,000	1,041	10,000	6,000	6,000	6,000
Corp Services Public Holidays	304,615	304,615	146,627	382,690	392,260	402,070	412,130	Contributions to Functions	100	100	0	500	0	100	100
Other Miscellaneous Staff Exps	132,063	102,063	110,264	128,845	132,070	135,380	138,770	Employee Vehicle - Lease Back Income	25,221	25,221	8,549	9,435	9,680	9,930	10,180
Employee Superannuation	876,463	876,463	592,878	1,209,385	1,239,620	1,270,620	1,302,390	Sundry Income - Jury Service	750	750	0	750	750	750	750
Fringe Benefits Tax	35,000	35,000	12,648	70,000	71,750	73,550	75,390								
Staff Training & Development - GST	150,468	240,468	216,580	237,500	243,440	249,530	255,770								
Staff Recruitment Expenses	157,500	97,500	47,845	80,000	77,000	73,930	70,780								
General Safety Expenses	39,250	39,250	24,985	40,860	21,890	17,440	12,880								
Workers Compensation Insurance	330,126	330,126	234,131	369,741	378,990	388,470	398,190								
Extra Clerical Assistance	5,000	5,000	0	5,000	5,000	5,000	5,000								
Advertising - HR	70,000	70,000	12,021	25,000	25,630	26,280	26,940								
Printing and Stationery - HR	4,500	4,500	3,769	4,500	4,620	4,740	4,860								
Subscriptions and Memberships - HR	14,523	14,523	8,769	14,500	14,870	15,250	15,640								
Salaries & Allowances NEI	470,641	470,641	353,757	492,355	504,670	517,290	530,230								
WHS Other Expenses	170,285	170,285	45,602	266,723	273,400	280,240	287,250								
Organisational Change Costs	50,000	50,000	0	40,000	40,000	40,000	40,000								
Less - Contributions from Works															
Oncost Recoveries	(3,485,225)	(3,485,225)	(3,055,570)	(4,220,526)	(4,326,100)	(4,434,300)	(4,545,200)								
Training Contributions	(51,090)	(51,090)	(51,090)	(52,630)	(54,000)	(55,400)	(56,800)								
Employment Overheads Total =	138,777	429,367	(657,015)	671,144	661,750	667,150	672,710	Employment Overheads Total =	32,071	89,466	110,703	20,685	16,430	16,780	17,030

EXPENDITURE	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated
	Estimate			2023/24					Estimate			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
ADMINISTRATION															
Plant Operations								Plant Operations							
Plant Running Expenses	1,817,515	1,817,515	1,521,422	1,886,635	1,933,810	1,982,160	2,031,720	Diesel Fuel Rebate Tax Credits	110,205	110,205	63,647	132,298	87,610	89,810	92,060
Plant Hire Income Charged to Works	(3,147,995)	(3,213,995)	(2,981,450)	(3,342,110)	(3,425,670)	(3,511,320)	(3,599,110)	Sundry Plant Income	1,935	1,935	1,732	3,000	3,080	3,160	3,240
Small Plant & Tools Expenses	21,930	21,930	11,749	22,588	23,160	23,740	24,340								
Workshop Operations															
Workshop Salaries and Wages	24,260	24,260	17,248	27,444	28,200	29,000	29,800								
Workshop Other Expenses	20,000	20,000	5,800	20,000	15,000	15,400	15,800								
								Private Works Sundry Income	2,500	2,500	46,108	2,500	2,500	2,500	2,500
Plant Running Expenses Total =	(1,264,290)	(1,330,290)	(1,425,231)	(1,385,443)	(1,425,500)	(1,461,020)	(1,497,450)	Plant Running Expenses Total	114,640	114,640	111,487	137,798	93,190	95,470	97,800
Administration - Depreciation															
Depn - Admin Vehicles	34,095	34,095	45,460	34,095	34,095	34,095	34,095								
Depn - Admin Office Equipment	47,239	47,239	62,985	47,239	47,239	47,239	47,239								
Depn - Admin Buildings Specialised	22,890	22,890	30,520	22,890	22,890	22,890	22,890								
Depn - Engineering Vehicles	877,269	877,269	1,169,692	877,269	877,269	877,269	877,269								
Depn - Depot Buildings	43,031	43,031	57,375	43,031	43,031	43,031	43,031								
Depn - Depot Other Structures	1,188	1,188	1,584	1,188	1,188	1,188	1,188								
Administration - Depreciation Total	1,025,712	1,025,712	1,367,616	1,025,712	1,025,712	1,025,712	1,025,712								
ADMINISTRATION TOTAL	6,511,911	6,935,672	3,448,398	7,793,380	8,077,745	8,156,657	8,242,632	ADMINISTRATION TOTAL	10,119,678	7,375,340	6,753,902	11,035,115	11,208,980	11,360,000	11,544,220

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	
	Estimate	2023/24	2023/24	31/03	2024/25	2025/26	2026/27		2027/2028	Estimate	2023/24	2023/24	31/03	2024/25	2025/26	2026/27
PUBLIC ORDER & SAFETY																
Fire Services								Fire Services								
Cont. to Fire Board	27,857	27,857	20,893	28,693	29,270	29,860	30,460									
Rural Fire Services																
Coonamble Shire Contributions (Zone)	169,230	169,230	126,924	174,307	178,670	183,140	187,720	Other Revenue - Member Contributions	535,898	535,898	401,922	551,975	565,780	579,930	594,430	
Other Member Contributions	535,898	535,898	401,922	551,975	565,780	579,930	594,430	Private Works Income Hazard Reduction	319,500	319,500	0	100,000	41,000	104,040	106,130	
RFS Non Reimbursables	28,820	28,820	29,071	29,685	41,000	41,000	41,000									
Private Works Hazard Reduction	319,500	319,500	0	100,000	102,000	104,040	106,130									
Fire Protection Total =	1,081,305	1,081,305	578,810	884,659	916,720	937,970	959,740	Fire Protection Total =	855,398	855,398	401,922	651,975	606,780	683,970	700,560	
Emergency Services								Emergency Services								
Contributions to Emergency Services	17,890	17,890	13,395	18,427	18,800	19,180	19,570									
SES Operating Expenses	17,851	17,851	29,628	24,222	24,710	25,210	25,720									
SES Building Exp	10,000	10,000	1,599	5,000	5,100	5,210	5,320									
Emergency Services Total =	45,741	45,741	44,622	47,649	48,610	49,600	50,610	Emergency Services Total =	0	0	0	0	0	0	0	
Animal and Regulatory Control Services								Animal Control Services								
Animal Control Ranger Salaries	63,845	82,345	37,370	73,490	78,330	80,290	82,300	Animal Regulatory Fees & Fines	10,700	15,700	7,089	10,745	10,950	11,160	11,380	
Animal Control Telephone Expenses	880	3,380	3,648	1,200	1,230	1,260	1,290	Impounding Fees & Charges	1,500	7,500	4,289	5,500	5,610	5,720	5,830	
Other Animal General Expenses	23,315	23,315	6,714	5,000	5,100	5,210	5,320	Animal Control - Sundry Sales	500	500	859	825	850	870	890	
Impounding & Pound Expenses	60,000	57,500	66,732	60,405	61,920	63,470	65,060									
Desexing program	10,000	10,000	0	10,000	10,250	10,510	10,780	Regulatory Fees and Fines	0	0	0	5,000	5,100	5,200	5,300	
Animal Welfare Program	6,500	6,500	2,810	6,500	6,670	6,840	7,020									
Regulatory Control Salaries	0	0	0	90,450	95,720	98,120	100,580									
Regulatory Control Telephone Expenses	0	0	0	1,200	4,230	4,340	4,450									
Other Regulatory Control General Expenses	0	0	0	2,000	5,050	5,180	5,310									
Impounding Expenses	0	0	0	22,615	26,190	26,850	27,530									
Animal and Regulatory Control Total =	164,540	183,040	117,274	272,860	294,690	302,070	309,640	Animal Control Total =	12,700	23,700	12,238	22,070	22,510	22,950	23,400	
Other Public Order & Safety								Other Public Order & Safety								
Security Cameras Insurance	1,502	1,582	1,582	1,772	1,810	1,850	1,890									
Security Camera Electricity Charges	728	728	696	779	800	820	840									
Security Cameras Repairs & Mntce	8,000	8,000	1,545	8,240	8,410	8,580	8,760									
Other Public Order & Safety	10,230	10,310	3,823	10,791	11,020	11,250	11,490	Other Public Order & Safety	0	0	0	0	0	0	0	
Public Order & Safety - Depreciation																
Depn - Plant & Equipment	2,090	2,090	1,568	2,090	2,047	2,047	2,047									
Depn - Buildings Specialised	71,700	71,700	53,775	71,700	61,719	61,719	61,719									
Public Order & Safety - Depreciation	73,790	73,790	55,343	73,790	63,766	63,766	63,766	PUBLIC ORDER & SAFETY TOTAL	868,098	879,098	414,160	674,045	629,290	706,920	723,960	
PUBLIC ORDER & SAFETY TOTAL	1,375,606	1,394,186	799,872	1,289,749	1,334,806	1,364,656	1,395,246									

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			2024/25					Estimate			2023/24			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
HEALTH SERVICES															
Health Administration								Health Administration							
Health Salaries & Allowances	283,755	283,755	191,653	320,268	328,300	336,600	345,100	Health Licences & Inspection Fees	3,486	8,486	6,435	8,500	8,720	8,940	9,170
Housing Subsidy - Health	10,400	10,400	1,309	10,400	10,400	10,400	10,400								
Health Staff Travelling Expenses	10,200	10,200	5,020	10,200	10,400	10,600	10,810								
Health Sundry Expenses	10,200	10,200	0	5,000	5,130	5,260	5,400								
Health Services Contract Staff	70,871	130,871	100,460	156,000	159,900	163,900	168,000								
Grant Program - Mosquito Man Plan	0	18,000	3,765	0	0	0	0	Mosquito Management Plan - Grant	0	18,000	3,765	0	0	0	0
Admin. & Inspection Total	385,426	463,426	302,207	501,868	514,130	526,760	539,710	Admin. & Inspection Total	3,486	26,486	10,200	8,500	8,720	8,940	9,170
HEALTH TOTAL	385,426	463,426	302,207	501,868	514,130	526,760	539,710	HEALTH TOTAL	3,486	26,486	10,200	8,500	8,720	8,940	9,170

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
ENVIRONMENT															
Noxious Plants & Animals								Noxious Plants & Animals							
Contributions and Donations - CMCC	118,174	117,833	117,833	121,370	124,410	127,530	130,720								
Noxious Plants - Control Expenses	6,420	6,420	1,252	3,210	3,300	3,390	3,480								
Pest Control Expenses	12,830	12,830	2,194	9,625	9,870	10,120	10,380								
Admin. & Inspection Total	137,424	137,083	121,279	134,205	137,580	141,040	144,580	Admin. & Inspection Total	0	0	0	0	0	0	0
Other Environmental Services								Other Environmental Services							
Environmental - Other Expenses	3,605	3,605	126	2,680	2,750	2,820	2,900								
Subs & Membership- Environ Services	2,884	2,884	2,157	3,810	3,910	4,010	4,120								
Flood Mitigation								FLOOD MITIGATION							
Levee Banks Maintenance Expenses	60,000	60,000	389	40,000	41,000	42,030	43,090								
Flood Mitigation - Contract Services	5,000	5,000	0	5,000	5,130	5,260	5,400								
Other Environmental Protection Total	71,489	71,489	2,672	51,490	52,790	54,120	55,510	Environmental Protection Total =	0	0	0	0	0	0	0
Solid Waste Management - Collection								SOLID WASTE MANAGEMENT							
Contractors Solid Waste Collections	150,280	150,280	121,333	182,205	186,770	191,440	196,230	Domestic Waste Annual Charges - Domestic	604,890	605,200	504,459	824,350	989,220	1,187,060	1,305,760
Bulk Waste - Kerbside Collection	75,000	75,000	75,000	70,960	72,740	74,560	76,430	Domestic Waste Annual Charges - Commerical	0	0	0	0	0	0	0
Purchase of Waste Bins	0	0	3,250	4,310	4,420	4,540	4,660	DWM Extra Charges	6,996	6,996	11,041	12,300	12,420	12,540	12,660
								Less: Pension Write Off	(27,220)	(24,220)	(24,076)	(24,080)	(24,320)	(24,560)	(24,800)
								Pensioner Subsidy	15,122	13,022	12,942	13,000	13,130	13,260	13,390
Solid Waste Management - Disposal								Solid Waste Management - Disposal							
Waste Facility Salaries and Wages	0	0	0	414,465	424,830	435,460	446,350	Waste Facility Gate Takings - Domestic	0	14,400	13,121	39,400	39,790	40,180	40,580
Waste - Housing Subsidy	0	0	0	10,400	10,400	10,400	10,400	Waste Facility Gate Takings - Commercial	0	21,600	18,932	112,800	113,920	115,050	116,200
Waste Facility (Tip) Insurance	2,600	2,636	2,636	2,952	3,030	3,110	3,190	Sale of new household bins	5,000	5,000	3,360	7,500	7,570	7,640	7,710
Electricity - Waste Depot	1,200	1,200	682	750	770	790	810	Sale of Recyclables	0	0	0	114,400	115,540	116,690	117,850
Telephone & Comms - Waste Depot	600	1,850	1,846	1,906	1,960	2,010	2,070	Grant Income - Establish Recycle Centre	0	15,539	0	0	0	0	0
Waste Depots - Rates & Charges	530	756	756	1,000	1,030	1,060	1,090								
General Expenses - Waste Disposal	122,470	122,470	22,469	29,550	30,290	31,050	31,830								
Waste Depot Operations	462,020	702,020	824,651	619,714	635,210	651,100	667,380								
Waste Buildings Maintenance	10,000	25,000	8,593	25,000	25,630	26,280	26,940								
Clean up of Old Tip Facility - Coonamble	60,000	100,000	0	200,000	205,000	210,130	215,390								
Garbage Disposal Total =	884,700	1,181,212	1,061,216	1,563,212	1,602,080	1,641,930	1,682,770	Garbage Disposal Total =	604,788	657,537	539,778	1,099,670	1,267,270	1,467,860	1,589,350

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		Estimate	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
ENVIRONMENT															
Street Cleaning								Street Cleaning							
General Expenses - Street Cleaning	293,715	293,715	223,342	305,875	313,530	321,370	329,410								
Street Cleaning Total =	293,715	293,715	223,342	305,875	313,530	321,370	329,410	Street Cleaning Total =	0	0	0	0	0	0	0
STORMWATER / URBAN DRAINAGE															
Stormwater Management								Stormwater Management							
Stormwater Drainage Maintenance	20,000	20,000	34,891	10,000	10,250	10,510	10,780	Drainage Diagram Fees - GST Free	500	500	0	500	250	250	250
Stormwater/Urban Drainage Total =	20,000	20,000	34,891	10,000	10,250	10,510	10,780	Stormwater/Urban Drainage Total =	500	500	0	500	250	250	250
Environmental Services Depreciation								Environmental Depreciation Total =							
Depn - Buildings Specialised	5,360	5,360	4,020	5,360	5,360	5,360	5,360		0	0	0	0	0	0	0
Depn - Other Structures	19,150	19,150	14,363	19,150	7,462	7,462	7,462								
Depn - Storm Water Drainage	158,035	158,035	118,526	158,035	158,035	158,035	158,035								
Environmental Depreciation Total =	182,545	182,545	136,909	182,545	170,857	170,857	170,857	Environmental Depreciation Total =	0	0	0	0	0	0	0
ENVIRONMENT TOTAL	1,589,873	1,886,044	1,580,309	2,247,327	2,287,087	2,339,827	2,393,907	ENVIRONMENT TOTAL	605,288	658,037	539,778	1,100,170	1,267,520	1,468,110	1,589,600

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate								Estimate						
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
COMMUNITY SERVICES & EDUCATION															
Education								Education							
Contributions- Coonamble Scholarship	3,000	3,000	3,000	3,000	3,000	3,000	3,000								
Education Total	3,000	3,000	3,000	3,000	3,000	3,000	3,000	Education Total	0	0	0	0	0	0	0
Aged & Disabled								Aged & Disabled							
General Expenses - Aged & Disabled	12,000	12,000	1,872	32,000	32,640	33,290	33,950	Grants Operational (State) Aged & Disabled	1,000	1,000	0	1,000	1,000	1,000	1,000
Aged & Disabled Total	12,000	12,000	1,872	32,000	32,640	33,290	33,950	Aged & Disabled Total	1,000	1,000	0	1,000	1,000	1,000	1,000
Children & Youth Services								Children & Youth Services							
Salaries and Wages - Youth Services	53,737	53,737	5,865	77,289	78,830	80,800	82,820	Sundry Income - Youth Services	0	0	0	1,000	1,020	1,040	1,060
Youth Centre Insurance	4,064	4,155	4,155	4,655	4,770	4,880	5,000								
Youth Services Telephone Expenses	528	528	340	525	530	540	550								
Rates Charges Gulargambone Youth Centre	1,950	1,950	1,076	1,240	1,270	1,300	1,330	Grant Funds - School Holiday Program	0	22,400	22,400	7,000	7,140	7,280	7,420
General Expenses - Youth Programs	23,920	66,320	46,192	56,100	57,500	58,930	60,400								
Youth Service - General Expenses	10,000	10,000	780	5,000	5,120	5,240	5,370								
Repairs & Mntce - Gular Youth Centre	10,200	10,200	728	10,200	10,450	10,710	10,970	Grants - Tarp Program	0	43,360	0	0	0	0	0
Cleaning - Gular Youth Centre	8,160	8,160	283	5,000	5,120	5,240	5,370	Grants - Youth Council	34,615	34,615	0	0	0	0	0
Grant Expenditure - TARP Youth Services	0	43,360	0	0	0	0	0								
Grant Funded Program - Youth Council	40,000	40,000	0	0	0	0	0								
Children & Youth Services Total	152,559	238,410	59,419	160,009	163,590	167,640	171,810	Children & Youth Services Total	34,615	100,375	22,400	8,000	8,160	8,320	8,480
Other Community Services								Other Community Services							
Community Services - General Exp	10,000	10,000	1,216	10,000	20,000	20,000	20,000	Grants - Reconnect Regional NSW (Family Youth Fest)	101,127	96,901	71,696	0	0	0	0
Community Services - Salaries and Wages	243,590	243,590	28,597	220,902	337,150	343,890	350,760	Grants - Regional Youth Investment Program	0	403,221	0	475,000	117,979	0	0
Grant Prog - Reconnect Regional NSW (Family Youth Fes)	101,127	96,901	71,697	0	0	0	0	Other Community Services Total	101,127	500,122	71,696	475,000	117,979	0	0
Regional Youth Empowerment Program	0	403,221	220,516	475,000	117,979	0	0								
Other Community Services Total	354,717	753,712	322,026	705,902	475,129	363,890	370,760	Community Services - Depreciation	0	0	0	0	0	0	0
Community Services - Depreciation								Community Services - Depreciation	0	0	0	0	0	0	0
Depn - Buildings Specialised	17,861	17,861	13,396	17,861	17,861	17,861	17,861								
Community Services - Depreciation	17,861	17,861	13,396	17,861	17,861	17,861	17,861	COMMUNITY & EDUCATION SERVICES TOTAL	136,742	601,497	94,096	484,000	127,139	9,320	9,480
COMMUNITY & EDUCATION SERVICES TOTAL	540,137	1,024,983	399,713	918,772	692,220	585,681	597,381								

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate								Estimate						
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
HOUSING & COMMUNITY SERVICES															
Council Housing								Council Housing							
Council Housing Insurance	21,740	22,722	22,721	25,448	26,090	26,750	27,420	Council Housing Rental Income	58,110	70,110	19,550	66,300	67,960	69,660	71,410
Council Housing Rates & Charges	37,145	36,163	17,128	28,230	28,940	29,670	30,420								
Council Housing Maintenance Expenses	69,255	69,255	48,969	68,000	69,700	71,500	73,300								
Council Housing Total =	128,140	128,140	88,818	121,678	124,730	127,920	131,140	Council Housing Total =	58,110	70,110	19,550	66,300	67,960	69,660	71,410
Public Cemeteries								Public Cemeteries							
Cemeteries Insurance	0	152	152	170	180	190	200	Cemetery Fees	124,137	124,137	74,595	94,370	101,450	109,060	117,240
Cemeteries Rates & User Charges	16,395	16,395	4,846	14,400	14,760	15,130	15,510								
Cemeteries Maintenance Expenses	165,915	165,915	84,645	149,500	153,240	157,080	161,010								
Cemetery - Contract services	0	22,168	22,168	0	0	0	0								
Public Cemeteries Total =	182,310	204,630	111,811	164,070	168,180	172,400	176,720	Public Cemeteries Total =	124,137	124,137	74,595	94,370	101,450	109,060	117,240
Public Conveniences								Public Conveniences							
Public Conveniences Insurance	1,049	1,459	1,459	1,635	1,670	1,710	1,750								
Public Conveniences Maintenance	123,860	123,860	100,365	125,980	129,120	132,340	135,640								
Public Conveniences Total =	124,909	125,319	101,824	127,615	130,790	134,050	137,390	Public Conveniences Total =	0	0	0	0	0	0	0
Street Lighting								Street Lighting							
Street Lighting Electricity Charges	126,542	126,542	93,006	135,400	137,970	140,590	143,260	Street Lighting Subsidy	39,000	39,000	0	39,000	39,000	39,000	39,000
Street Lighting Maintenance	5,000	5,000	1,430	5,000	5,000	5,000	5,000								
Street Lighting Total =	131,542	131,542	94,436	140,400	142,970	145,590	148,260	Street Lighting Total =	39,000	39,000	0	39,000	39,000	39,000	39,000
Town Planning								Town Planning							
Town Planning - Contract Services	50,000	145,000	27,507	110,600	52,810	53,860	54,930	Development Application Fees	35,500	70,500	59,016	70,500	72,270	74,080	75,940
Town Planning Legal Expenses	15,000	15,000	0	10,000	10,200	10,400	10,600	Subdivision Fees	1,000	1,000	881	1,000	1,030	1,060	1,090
Town Planning - Sundry Expenses	2,000	2,000	94	2,000	2,040	2,080	2,120	Certificates Sec 149	17,500	17,500	15,906	17,500	17,940	18,390	18,850
Town Planning - Portal Awareness Training	2,000	2,000	0	2,000	2,040	2,080	2,120	Certificates Sec 735A O/S Notices	3,000	4,500	3,200	4,500	4,620	4,740	4,860
								Town Planning Sundry Income	500	500	0	500	520	540	560
Town Planning Total =	69,000	164,000	27,601	124,600	67,090	68,420	69,770	Town Planning Total =	57,500	94,000	79,003	94,000	96,380	98,810	101,300
Housing & Community Depreciation															
Depn - Buildings Specialised	10,345	10,345	7,759	10,345	10,345	10,345	10,345								
Depn - Buildings Non Specialised	15,484	15,484	11,613	15,484	15,484	15,484	15,484								
Depn - Other Structures	24,101	24,101	18,076	24,101	24,101	24,101	24,101								
Total Housing & Community Depn	49,930	49,930	37,448	49,930	49,930	49,930	49,930								
HOUSING & COMMUNITY AMENITIES TOTAL	685,831	803,561	461,938	728,293	683,690	698,310	713,210	HOUSING & COMMUNITY AMENITIES TOTAL	278,747	327,247	173,149	293,670	304,790	316,530	328,950

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
WATER SUPPLY OPERATIONS															
Coonamble Water Operations								Coonamble Water Operations							
Insurance Coonamble Water Supply	40,778	43,865	43,865	49,130	54,050	59,460	65,410	Annual Charges Coonamble Water Access	697,476	701,004	700,957	737,005	773,855	812,550	853,180
Electricity - Coonamble Water Supply	95,668	92,668	76,443	101,925	103,970	106,050	108,180	Less: Pension Rebate Coonamble	(17,771)	(17,771)	(17,659)	(17,835)	(18,350)	(18,530)	(18,900)
Coonamble Wtr Cont to Training Costs	21,590	21,590	21,590	22,240	22,690	23,150	23,620	Coonamble Water Extra Charges	13,005	23,005	21,787	27,990	28,550	29,120	29,700
Telephone & Comms - Coonamble Water	2,202	2,202	1,498	1,930	1,970	2,010	2,060	Coonamble Water Connection Fees	5,000	5,000	2,875	5,000	2,040	2,090	2,130
Rates & Charges Coonamble Water	3,990	3,990	2,612	3,005	3,070	3,140	3,210	Coonamble Water User Pays Water	847,530	847,077	631,210	983,540	1,032,715	1,084,350	1,138,570
Water Treatment & Misc Expenses	262,231	262,231	190,211	311,120	317,350	323,700	330,180	Sundry Sales - Coonamble Water	15,000	15,000	6,835	7,110	15,810	16,130	16,400
Repairs & Mntce Coonamble Water	559,532	559,532	299,496	560,810	572,030	583,480	595,150	Grant Op (State) Cmble Wtr Pens Subs	11,100	11,100	9,512	9,630	9,910	10,010	10,210
Coonamble Water - Contract Services	10,660	10,660	2,184	2,000	2,040	2,090	2,140	Interest on Invests Coonamble Water	81,650	81,650	51,123	73,920	7,600	7,760	7,900
Coonamble Water Meter Reading	57,400	69,400	28,813	69,400	70,790	72,210	73,660	Insurance claim proceeds	0	17,525	0	0	0	0	0
Administration - Engineering	110,449	110,449	87,343	125,580	128,100	130,670	133,290	Grant Funds - Develop IWCM	121,051	121,051	0	121,051	0	0	0
Development of IWCM Coonamble Shire Cour	199,165	199,165	0	199,165	0	0	0	Grant Funds - SSWP - Advanced Support Program'	0	150,000	50,000	0	0	0	0
Advance Operational Support - Grant Funded	0	150,000	0	0	0	0	0								
Depreciation - Coonamble Water	316,055	342,296	256,296	342,296	349,140	356,125	363,250								
Total Coonamble Water Operations	1,679,720	1,868,048	1,010,351	1,788,601	1,625,200	1,662,085	1,700,150	Total Coonamble Water Operations	1,774,041	1,954,641	1,456,639	1,947,411	1,852,130	1,943,480	2,039,190
Quambone Water Operations								Quambone Water Operations							
Insurance Quambone Water Supply	302	327	327	365	410	460	510	Annual Charges Quambone Water Access	49,260	51,105	51,105	50,470	52,995	54,320	55,680
Electricity - Quambone Water Supply	2,343	2,318	1,514	2,335	5,100	5,210	5,320	Less: Pensioner Subsidy - Quambone	(884)	(700)	(700)	(705)	(700)	(700)	(700)
Other Expenses Quambone Water	26,582	31,582	22,640	31,500	16,130	16,460	16,790	Quambone Water Extra Charges	1,040	1,040	1,430	1,520	1,550	1,580	1,610
Repairs & Mntce Quambone Water	58,178	53,178	21,946	45,100	59,950	46,000	46,920	Quambone Water User Pays Water	25,710	25,710	6,211	29,120	30,575	32,105	33,710
Quambone Water Meter Reading	4,900	2,300	821	2,300	3,380	3,390	3,460	Sundry Sales Quambone	300	450	451	450	310	320	300
Depreciation - Quambone Water	18,189	21,790	16,343	21,790	22,225	22,670	23,125								
Total Quambone Water Operations	110,494	111,495	63,591	103,390	107,195	94,190	96,125	Total Quambone Water Operations	75,426	77,605	58,497	80,855	84,730	87,625	90,600
Gulargambone Water								Gulargambone Water							
Insurance Gular Water Supply	1,632	1,785	1,785	2,000	2,200	2,420	2,670	Annual Charges Gular Water Access	178,540	178,540	177,432	180,800	185,320	189,955	194,705
Electricity - Gular Water Supply	16,840	16,687	10,871	17,185	33,040	33,710	34,390	Less: Pension Rebate	(2,917)	(2,712)	(2,713)	(2,740)	(3,330)	(3,330)	(3,420)
Gular Wtr Cont to Training Costs	2,935	2,935	2,935	3,025	2,910	3,060	3,130	Gular Water Extra Charges	3,835	5,835	6,765	7,150	1,040	1,040	1,040
Other Expenses Gular Water	20,419	30,419	24,212	28,290	24,870	25,350	25,860	Gular Water User Pays Water	93,620	93,620	25,177	76,720	109,920	113,680	115,900
Repairs & Mntce Gular Water	92,876	82,876	33,487	46,600	78,660	47,530	48,480	Sundry Sales - Gular Water	250	750	636	500	260	270	200
Gular Water Meter Reading	7,700	1,200	851	1,200	3,310	3,320	3,390	Grant Op (State) Gular Water Pens Subs	1,880	1,980	1,980	1,480	1,800	1,800	1,800
Depreciation - Gulargambone	53,434	56,964	42,723	56,964	58,105	59,265	60,450	Interest on Invests Gular Water	34,990	34,990	21,910	31,680	3,310	3,380	3,400
Total Gulargambone Water Operations	195,836	192,866	116,864	155,264	203,095	174,655	178,370	Total Gulargambone Water Operations	310,198	313,003	231,187	295,590	298,320	306,795	313,625
WATER SUPPLY TOTAL	1,986,050	2,172,409	1,190,806	2,047,255	1,935,490	1,930,930	1,974,645	WATER SUPPLY TOTAL	2,159,665	2,345,249	1,746,323	2,323,856	2,235,180	2,337,900	2,443,415

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			2023/24					2024/25			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
SEWERAGE SERVICES OPERATIONS															
Coonamble Sewerage Operations								Coonamble Sewerage Operations							
Insurance - Coonamble Sewer	998	1,084	1,084	1,215	1,340	1,480	1,630	Annual Charges Coonamble Sewer Access	793,650	798,000	798,662	875,770	717,150	791,100	832,950
Electricity - Coonamble Sewer	70,131	70,045	31,914	48,180	33,150	33,830	34,520	Less: Pension Rebate	(15,782)	(15,782)	(15,762)	(15,920)	(8,080)	(8,080)	(8,080)
Telephone & Comms - Coonamble Sewer	2,137	2,137	1,662	2,140	1,840	1,840	1,840	Coonamble Sewer Extra Charges	7,170	12,170	11,448	15,010	15,310	15,610	15,920
Coonamble Sewer Cont to Training	19,595	19,595	19,595	20,185	21,380	22,450	22,900	Coonamble Sewer - Connection Fees	6,776	6,776	3,005	4,000	1,500	1,500	1,500
Rates & User Charge Coonamble Sewer	25,370	25,370	3,332	14,175	14,610	15,050	15,510	Coonamble Sewer User Pays Charges	215,775	215,775	30,100	180,100	196,160	244,240	316,360
Other Expenses - Coonamble Sewer	10,108	10,108	7,107	10,100	10,310	10,520	10,740	Interest on Invests Coonamble Sewer	80,800	115,800	78,746	73,920	75,400	76,910	78,450
Repairs & Mntce - Coonamble Sewer	432,516	432,516	295,513	383,900	459,890	465,120	474,440	Sundry Sales - Coonamble Sewer	13,324	13,324	7,869	12,855	13,110	13,370	13,640
Coonamble Sewer - Contract Services	14,519	14,519	0	20,000	20,400	20,810	21,230	Grant Op (State) Cmbly Swr Pens Subs	8,836	8,836	8,597	8,645	4,360	4,360	4,360
Administration - Engineering	54,400	54,400	43,020	61,850	63,090	64,350	65,640								
Depreciation - Sewerage Operations	259,564	294,555	220,916	294,555	300,445	306,455	312,585								
Total Coonamble Operations	889,338	924,329	624,143	856,300	926,455	941,905	961,035	TOTAL SEWERAGE SERVICES	1,110,549	1,154,899	922,664	1,154,380	1,014,910	1,139,010	1,255,100
Gulargambone Sewerage Operations								Gulargambone Sewerage Operations							
Insurance - Gular Sewer	1,504	1,650	1,650	1,650	1,820	2,010	2,220	Annual Charges Gular Sewer Access	166,000	161,650	159,726	168,950	158,760	162,520	166,280
Electricity - Gular Sewer	5,233	5,087	5,422	8,965	11,220	11,460	11,700	Less: Pension Rebate	(2,607)	(2,607)	(2,532)	(2,555)	(2,020)	(2,020)	(2,020)
Gular Sewer Cont. to Training	6,970	6,970	6,970	7,180	7,540	7,920	8,320	Gular Sewer Extra Charges	3,175	5,675	5,682	6,870	7,010	7,150	7,290
Other Expenses - Gular Sewer	3,825	3,825	1,835	3,875	3,960	4,040	4,130	Gular Sewer - Connection Fees	250	250	0	250	260	270	280
Repairs & Mntce - Gular Sewer	142,044	142,044	60,911	77,500	139,870	79,050	80,630	Gular Sewer User Pays Charges	37,740	37,740	3,529	31,970	34,310	37,890	42,360
								Interest on Invests Gular Sewer	34,720	34,720	33,748	31,680	32,310	32,960	33,620
Depreciation - Sewerage Services	49,345	75,006	56,255	49,345	50,330	51,335	52,360	Grant Op (State) Gular Sewer Pens Subs	2,330	2,330	1,367	1,385	1,090	1,090	1,090
								Sundry Sales - Gulargambone Sewer	1,000	1,000	591	1,000	1,030	1,060	1,090
TOTAL SEWERAGE SERVICES	208,921	234,582	133,043	148,515	214,740	155,815	159,360	TOTAL SEWERAGE SERVICES	242,608	240,758	202,110	239,550	232,750	240,920	249,990
SEWERAGE SERVICES OPERATIONS TOTAL	1,098,259	1,158,911	757,186	1,004,815	1,141,195	1,097,720	1,120,395	SEWERAGE SERVICES OPERATIONS TOTAL	1,353,157	1,395,657	1,124,774	1,393,930	1,247,660	1,379,930	1,505,090

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
RECREATION & CULTURE															
PUBLIC LIBRARIES								PUBLIC LIBRARIES							
Library Staff Salaries & Allowances	146,712	135,712	96,263	152,745	156,570	139,110	142,590	Sundry Sales - Library	750	750	536	750	770	790	810
Library Staff Travel Expenses	1,000	1,000	0	1,000	1,030	1,030	1,060	Grant Op (State) - Per Capita Grant	74,395	71,724	71,724	73,875	74,395	74,395	74,395
Insurance - Library	16,698	17,483	17,483	19,580	20,070	17,930	18,380								
Electricity - Library	9,534	8,749	5,478	10,465	10,730	8,970	9,200								
Library Telephone & Comms Charges	4,150	4,150	2,507	4,460	4,260	4,260	4,370								
Contributions - North West Library	66,470	66,470	69,361	71,440	68,140	68,140	69,850								
Rates & User Charges - Libraries	4,575	4,575	3,466	4,802	4,690	4,690	4,810								
Printing and Stationary - Libraries	6,196	6,196	3,837	5,925	6,360	6,360	6,520								
Library Postage	1,000	1,000	303	1,000	1,030	1,030	1,060								
General Expenses - No GST	1,000	1,000	193	1,000	1,030	1,030	1,060								
General Expenses - Library	4,000	6,000	3,189	6,000	4,100	6,150	6,310								
Repairs and Mntce - Libraries	16,217	16,217	8,837	16,200	16,630	16,630	17,050								
Subscriptions and M'ships & Licences	2,250	2,250	1,138	2,320	2,310	2,310	2,370								
Library - Contract Services	24,754	32,754	24,754	25,745	25,380	33,580	34,420								
LSP Grant Expenditure - Library	11,405	11,405	3,372	11,400	10,000	5,000	5,000								
Dolly Parton Imagination Library	0	0	0	9,000	18,000	45,000	45,000								
Public Libraries Total =	315,961	314,961	240,181	343,082	350,330	361,220	369,050	Public Libraries Total =	75,145	72,474	72,259	74,625	75,165	75,185	75,205
Museums Operations								Museums Operations							
Insurance - Museum	6,033	6,321	6,321	7,080	7,260	7,450	7,640	Sundry Sales & Services	200	200	163	200	210	210	220
Electricity - Museum	1,020	732	512	785	810	840	870								
Telephone & Comms - Museum	500	500	110	500	520	540	560								
Rates & User Charges - Museum	1,195	1,195	1,321	1,700	1,750	1,800	1,850								
Operations & Maintenance - Museum	10,528	13,528	8,707	13,530	13,870	14,220	14,580								
General Expenses	200	200	0	200	210	220	230								
Museum Total =	19,476	22,476	16,971	23,795	24,420	25,070	25,730	Museum Total =	200	200	163	200	210	210	220
Public Hall Operations								PUBLIC HALLS							
Insurance - Public Halls	5,051	5,283	5,283	5,917	6,070	6,230	6,390								
Electricity - Public Halls	1,000	768	337	822	850	880	910								
Repairs & Maintenance - Public Halls	27,500	27,500	3,920	27,500	28,190	28,900	29,630								
Public Halls Total =	33,551	33,551	9,540	34,239	35,110	36,010	36,930	Public Halls Total =	0	0	0	0	0	0	0
Other Cultural Services								Other Cultural Services							
Contributions - Arts Council	11,741	12,169	12,169	12,535	12,850	13,180	13,510								
General Exps - Other Cultural Services	2,200	2,200	476	2,200	2,260	2,320	2,380								
Other Cultural Services Total =	13,941	14,369	12,645	14,735	15,110	15,500	15,890	Other Cultural Services Total =	0	0	0	0	0	0	0

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
RECREATION & CULTURE															
Sporting Grounds Operations								Sporting Grounds Operations							
Electricity - Sporting Grounds	12,000	12,000	4,722	10,000	10,250	10,510	10,780	User Charges - Sportsgrounds	10,500	10,500	17,300	20,700	22,770	25,047	27,552
Rates & User Charges Sports Grounds	61,705	61,705	14,153	61,150	62,680	64,250	65,860								
Repairs & Mntce - Sporting Grounds	144,400	144,400	89,699	150,510	154,280	158,140	162,100								
Sportsground - Specific Works	20,000	20,000	13,987	20,000	20,000	20,000	20,000								
Sporting Grounds Total =	238,105	238,105	122,561	241,660	247,210	252,900	258,740	Sporting Grounds Total =	10,500	10,500	17,300	20,700	22,770	25,047	27,552
Swimming Pools								Swimming Pools							
Salaries and Wages- Swimming Pool	155,375	77,375	73,757	80,860	82,890	84,970	87,100	Swimming Pools User Fees	21,500	8,500	9,892	11,000	11,280	11,570	11,860
Insurance - Swimming Pools	39,996	41,827	41,827	46,845	48,020	49,230	50,470								
Electricity - Swimming Pools	40,166	38,335	27,992	41,020	42,050	43,110	44,190								
Telephones - Swimming Pools	1,500	1,500	583	1,545	1,590	1,630	1,680								
Rates & User Charges - Swim Pools	52,275	52,275	30,034	43,625	44,720	45,840	46,990								
Pool- EPA Licence Fees	3,001	3,001	2,223	3,000	3,080	3,160	3,240								
Operating Costs - Swimming Pools	15,000	0	0	0	0	0	0								
Repairs & Mntce - Swimming Pools	222,970	222,970	157,551	205,765	210,910	216,190	221,600								
Contractor fees - Swimming Pool Operations	20,000	160,000	154,964	160,000	164,000	168,100	172,310								
Swimming Pools Total =	550,283	597,283	488,931	582,660	597,260	612,230	627,580	Swimming Pools Total =	21,500	8,500	9,892	11,000	11,280	11,570	11,860
Parks & Gardens Operations								Parks & Gardens Operations							
Insurance & Electricity- Parks and Gardens	14,085	14,085	12,872	16,325	16,740	17,160	17,590	Parks & Reserves Fees	1,000	1,500	1,145	1,250	1,300	1,400	1,500
Rates & User Chgs - Parks & Gardens	62,230	62,230	41,610	70,470	72,240	74,050	75,910								
Repairs & Mntce - Parks & Gardens	317,600	320,600	209,515	349,370	358,110	367,070	376,250								
Facilities upgrade reimbursement	0	23,703	0	0	0	0	0								
Parks & Gardens Total =	393,915	420,618	263,997	436,165	447,090	458,280	469,750	Parks & Gardens Total =	1,000	1,500	1,145	1,250	1,300	1,400	1,500
Showground Operations								Showground							
Insurance - Showground	20,104	21,028	21,028	22,500	23,070	23,650	24,250	Rents & Fees	18,000	20,000	24,715	26,250	27,000	27,700	28,400
Electricity - Showground	13,000	12,076	5,128	13,525	13,870	14,220	14,580	Donations - RV Camping	1,500	1,500	920	1,500	1,500	1,500	1,500
Rates & User Chgs - Showgrounds	29,090	29,090	15,881	34,020	34,710	35,410	36,120								
General Exps - Event Preparation	26,000	26,000	7,057	27,560	28,250	28,960	29,690								
Repairs & Maintenance - Showground	112,200	112,200	71,597	115,920	118,820	121,800	124,850								
Rodeo Arena/Showground Total =	200,394	200,394	120,691	213,525	218,720	224,040	229,490	Rodeo Arena/Showground Total =	19,500	21,500	25,635	27,750	28,500	29,200	29,900

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			2023/24					2024/25			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
RECREATION & CULTURE															
Other Sport & Recreation								Other Sport & Recreation							
Insurance - Other Sport and Rec	21,379	22,979	22,979	25,035	25,670	26,320	26,980								
Electricity - Other Sport and Rec	800	800	267	700	720	740	760								
Contributions - Coonamble Racecourse	5,000	5,000	0	5,000	5,000	5,000	5,000								
Rates & User Charges Other Sport & Rec	7,090	5,490	3,713	5,920	6,070	6,230	6,390								
Repairs & Mntce Other Sport and Rec	1,600	1,600	1,395	2,570	2,640	2,710	2,780								
Town Approaches Maintenance	60,000	60,000	46,790	60,840	62,370	63,930	65,530								
Other Sport & Recreation Total	95,869	95,869	75,144	100,065	102,470	104,930	107,440	Other Sport & Recreation Total	0	0	0	0	0	0	0
Recreation & Culture Depreciation															
Depn - Plant & Equipment	164,554	164,554	123,416	164,554	166,228	166,228	166,228								
Depn - Furniture & Fittings	7,260	7,260	5,445	7,260	7,201	7,201	7,201								
Depn - Buildings Specialised	242,108	242,108	181,581	242,108	282,669	282,669	282,669								
Depn - Buildings Non Specialised	450	450	338	450	991	991	991								
Depn - Other Structures	246,700	246,700	185,025	246,700	220,088	220,088	220,088								
Recreation & Culture Depreciation Total	661,072	661,072	495,805	661,072	677,177	677,177	677,177	RECREATION & CULTURE TOTAL	127,845	114,674	126,394	135,525	139,225	142,612	146,237
RECREATION & CULTURE TOTAL	2,522,567	2,598,698	1,846,466	2,650,997	2,714,897	2,767,357	2,817,777	RECREATION & CULTURE TOTAL	127,845	114,674	126,394	135,525	139,225	142,612	146,237

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
MINING, MANUFACTURING & CONSTRUCTION															
Building Control								Building Control							
General Exps - Building Control	5,000	5,000	686	5,000	5,090	5,300	5,500	Fees General- Building Control	30,780	30,780	37,595	35,000	35,630	36,280	36,940
								Commissions - Building Control	510	510	65	500	510	520	530
								Building Control - Regulatory Fines	3,000	3,000	0	5,000	3,000	3,000	3,000
Building Control Total =	5,000	5,000	686	5,000	5,090	5,300	5,500	Building Control Total =	34,290	34,290	37,660	40,500	39,140	39,800	40,470
Other Mining, Manufacturing & Construction								Other Mining, Manufacturing & Construction							
Quarries, Pits & Crusher Operations								Quarries, Pits & Crusher Operations							
Salaries and Wages - Quarry & Pits	0	0	0	291,325	320,430	328,450	336,670	Fees - Quarry Public Sales	1,691,870	1,691,870	1,772,935	1,861,582	1,954,670	2,052,410	2,155,040
Salaries and Wages - Crusher Operations	404,230	504,230	145,000	435,044	445,930	457,080	468,510	Fees - Quarry Internal Sales	1,224,480	1,424,480	1,346,714	1,660,665	1,743,700	1,830,890	1,922,440
Quarry - Housing Subsidy	0	0	5,200	10,400	10,400	10,400	10,400								
Royalties - Quarry & Crusher Ops	97,275	127,275	89,782	119,710	122,710	125,780	128,930								
Insurance - Quarry Operations	3,320	3,493	3,641	3,912	4,010	4,120	4,230								
Electricity - Quarry Operations	65,040	49,867	31,511	40,720	41,740	42,790	43,860								
Telephone & Comms Quarry Operations	1,795	1,795	1,131	1,555	1,600	1,640	1,690								
Rates & User Charges - Quarry Ops	2,515	1,772	1,772	1,845	1,900	1,950	2,000								
General Exps - Quarry & Crusher Ops	194,890	694,890	480,860	469,680	481,430	493,470	505,810								
Printing & Stationery - Quarry Ops	500	500	193	500	520	540	560								
Quarry & Crusher Operating Costs	320,945	320,945	566,456	388,450	398,170	408,130	418,340								
Repairs & Mntce Quarry & Crush Ops	56,045	56,045	46,351	149,785	153,530	157,370	161,310								
Contractors - Quarry Operations	1,124,445	1,374,445	1,498,057	1,149,930	1,028,680	1,054,400	1,080,760								
Plant and equipment - Quarry Ops	318,470	418,470	128,806	125,000	128,130	131,340	134,630								
Quarry Loam Pit Operations	50,000	50,000	3,695	20,000	20,500	21,020	21,550								
Business Case -Quarry Optimization	0	0	0	125,000	128,130	131,340	134,630								
Quarries, Pits & Crusher Operations	2,639,470	3,603,727	3,002,455	3,332,856	3,287,810	3,369,820	3,453,880	Quarries, Pits & Crusher Operations	2,916,350	3,116,350	3,119,649	3,522,247	3,698,370	3,883,300	4,077,480
Mining & Const Depreciation															
Depn - Plant & Equipment	165,210	165,210	82,605	166,693	170,870	166,965	223,567								
Depn - Buildings Specialised	5,790	5,790	2,895	5,790	5,940	6,000	6,981								
Depn - Other Structures	5,880	5,880	2,940	5,880	6,030	5,930	5,687								
Mining & Const Depreciation Total	176,880	176,880	88,440	178,363	182,840	178,895	236,235								
MINING, MANUFACTURING & CONSTRUCTION TOTAL	2,821,350	3,785,607	3,091,581	3,516,219	3,475,740	3,554,015	3,695,615	MINING, MANUFACTURING & CONSTRUCTION TOTAL	2,950,640	3,150,640	3,157,309	3,562,747	3,737,510	3,923,100	4,117,950

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	
	Estimate	2023/24	2023/24	31/03	2024/25	2025/26	2026/27		2027/2028	Estimate	2023/24	2023/24	31/03	2024/25	2025/26	2026/27
TRANSPORT & COMMUNICATION																
Urban Roads - Local								Operating Grants								
Sealed Urban Roads Maintenance	96,400	96,400	46,891	99,292	101,800	104,400	182,100	Financial Assist Grant- Roads	1,639,725	276,370	207,277	2,170,130	2,211,370	2,253,390	2,296,210	
Unsealed Urban Roads Maintenance	67,535	67,535	23,279	69,561	71,400	73,200	75,100	Roads to Recovery Grant Funds	1,859,636	1,859,636	0	929,818	929,818	939,120	948,520	
Fixing Local Roads - Pothole Repair Program Yr 2	0	11,589	11,589	0	0	0	0	NSW Local Government - Recovery Grant	0	1,000,000	0	0	0	0	0	
Regional Emergency Road Repair Fund program	0	0	0	100,000	102,500	105,100	0									
Urban Roads Mntce Total =	163,935	175,524	81,759	268,853	275,700	282,700	257,200	Operating Grant Funds Total =	3,499,361	3,136,006	207,277	3,099,948	3,141,188	3,192,510	3,244,730	
Sealed Rural Roads - Local								Sealed Rural Roads - Local								
Sealed Rural Roads Maintenance	300,000	300,000	88,295	309,000	316,730	324,650	432,800	Grant Funds - Fixing Local Roads Pothole Repair Yr2	110,570	0	0	0	0	0	0	
Fixing Local Roads - Pothole Repair Program Yr 2	110,570	151,108	154,638	0	0	0	0	Grant Funds (RERRF)	0	4,115,009	0	0	0	0	0	
Regional and Local Roads Repair Program	0	957,738	957,738	0	0	0	0									
Regional Emergency Road Repair Fund program	0	400,000	5,040	450,000	461,300	472,900	0									
Sealed Rural Roads - Local	410,570	1,808,846	1,205,711	759,000	778,030	797,550	432,800	Sealed Rural Roads - Local	110,570	4,115,009	0	0	0	0	0	
Unsealed Rural Roads - Local								RURAL ROADS - UNSEALED								
Unsealed Rural Roads Maintenance	718,400	718,400	323,970	739,952	758,450	777,410	796,845	Flood Damage Funding	8,460,040	8,460,040	1,830,123	4,839,955	0	0	0	
Regional Emergency Road Repair Fund program	0	0	0	300,000	307,500	315,200	0									
Unsealed Rural Roads - Local	718,400	718,400	323,970	1,039,952	1,065,950	1,092,610	796,845	Unsealed Rural Roads - Local	8,460,040	8,460,040	1,830,123	4,839,955	0	0	0	
Local Bridges - M & R								BRIDGES - RURAL UNSEALED ROADS								
Local Bridges Maintenance	25,000	25,000	0	25,750	26,400	27,060	27,740									
Bridges - Rural Roads Total =	25,000	25,000	0	25,750	26,400	27,060	27,740	Bridges - Rural Roads Total =	0	0	0	0	0	0	0	
Regional Roads								Regional Roads								
Sealed Rural Roads - Regional								Regional Roads Block Funding	1,403,900	1,403,900	708,500	1,403,900	1,417,940	1,432,120	1,446,450	
Reg Roads Sealed Maintenance	517,580	517,580	233,851	458,107	612,690	618,810	624,990	Grant Funds - Fixing Local Roads Pothole Repair Yr 1	165,860	0	0	0	0	0	0	
Fixing Local Roads - Pothole Repair Program Yr 1	165,860	217,290	228,081	0	0	0	0									
Regional and Local Roads Repair Program	0	1,511,275	1,008,220	0	0	0	0									
Regional Emergency Road Repair Fund program	0	0	0	300,000	307,500	315,200	0									
Unsealed Rural Roads - Regional								Main Roads Total =	1,569,760	1,403,900	708,500	1,403,900	1,417,940	1,432,120	1,446,450	
Reg Roads Unsealed Maintenance	61,810	61,810	25,460	63,000	113,630	114,770	115,920									
Bridges SRR - Regional																
Reg Roads Bridges Maintenance	20,600	20,600	0	40,000	40,400	40,810	41,220									

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		Estimate	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
TRANSPORT & COMMUNICATION															
Aerodromes								Aerodromes							
Aerodrome Insurances	4,453	4,654	4,654	5,212	5,350	5,490	5,630	Lease Rental Income	1,000	1,000	2,515	2,515	2,550	2,580	2,610
Aerodrome Electricity	5,300	5,099	1,464	5,456	5,600	5,740	5,890								
Aerodrome Telephones & Comms	646	646	416	665	690	710	730								
Aerodrome Rates & Charges	16,550	16,550	14,352	15,785	16,180	16,590	17,010								
Aerodrome Maintenance	46,210	56,510	21,431	85,000	87,130	89,310	91,550								
Aerodrome Contractors Costs	42,020	42,020	37,043	5,000	5,130	5,260	5,400								
Aerodromes Total =	115,179	125,479	79,360	117,119	120,080	123,100	126,210	Aerodromes Total =	1,000	1,000	2,515	2,515	2,550	2,580	2,610
Ancillary Services								Ancillary Services							
Kerb & Guttering															
Kerb & Gutter Maintenance	22,610	22,610	13,740	23,815	24,420	25,040	25,670								
Footpaths															
Footpaths Maintenance	145,830	145,830	135,716	139,285	142,770	146,340	150,000								
Street Tree Maintenance	70,000	70,000	32,591	50,000	51,250	52,540	53,860								
Street Tree - Replacement Program	50,000	50,000	19,744	35,000	35,880	36,780	37,700								
Ancillary Services Total =	288,440	288,440	201,791	248,100	254,320	260,700	267,230	Ancillary Services Total =	0	0	0	0	0	0	0
Bus Shelters & Parking								BUS SHELTERS & SERVICE							
Other Transport Maintenance	5,300	5,300	3,408	5,300	5,440	5,580	5,720								
Bus Shelters & Service Total =	5,300	5,300	3,408	5,300	5,440	5,580	5,720	Bus Shelters & Service Total =	0	0	0	0	0	0	0
State Roads - M & R								State Roads - M & R							
State Roads Maintenance & Ordered Works	5,253,000	5,253,000	1,621,152	3,677,100	3,769,030	3,863,260	3,959,850	State Highways Routine Maint	570,180	570,180	379,798	587,285	601,970	617,020	632,450
								State Highway 11 - Work Orders	5,396,820	5,396,820	1,559,385	3,777,774	3,872,220	3,969,030	4,068,260
State Roads Total =	5,253,000	5,253,000	1,621,152	3,677,100	3,769,030	3,863,260	3,959,850	State Roads Total =	5,967,000	5,967,000	1,939,183	4,365,059	4,474,190	4,586,050	4,700,710
Transport & Communication Depreciation															
Depn - Urban Roads	237,359	237,359	118,680	237,359	237,359	237,359	237,359								
Depn - Unsealed Urban Roads	14,499	14,499	7,250	14,499	14,499	14,499	14,499								
Depn - Sealed Rural Roads	794,145	794,145	397,073	794,145	794,145	794,145	794,145								
Depn - Unsealed Rural Roads	1,040,844	1,040,844	520,422	1,040,844	1,040,844	1,040,844	1,040,844								
Depn - Local Bridges	99,187	99,187	49,594	99,187	99,187	99,187	99,187								
Depn - Sealed Regional Roads	1,112,591	1,112,591	556,296	1,112,591	1,112,591	1,112,591	1,112,591								
Depn - Unsealed Regional Roads	37,500	37,500	18,750	37,500	37,500	37,500	37,500								
Depn - Regional Bridges	55,428	55,428	27,714	55,428	55,428	55,428	55,428								
Depn - Aerodrome Buildings	27,518	27,518	13,759	27,518	27,518	27,518	27,518								
Depn - Aerodrome Other Structures	78,461	78,461	39,231	78,461	78,461	78,461	78,461								
Depn - Kerb & Gutter	84,636	84,636	42,318	84,636	84,636	84,636	84,636								
Depn - Footpaths	29,164	29,164	14,582	29,164	29,164	29,164	29,164								
Depn - Transport Other Structures	20,269	20,269	10,135	20,269	20,269	20,269	20,269								
Transport & Communication Depreciation Total	3,631,601	3,631,601	1,815,804	3,631,601	3,631,601	3,631,601	3,631,601								
TRANSPORT & COMMUNICATION TOTAL	11,377,275	14,360,145	6,828,567	10,633,882	11,000,771	11,173,751	10,287,326	TRANSPORT & COMMUNICATION TOTAL	19,607,731	23,082,955	4,687,598	13,711,377	9,035,868	9,213,260	9,394,500

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			2024/25					Estimate			2023/24			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
ECONOMIC AFFAIRS															
Farming								Farming							
Rates & User Charges - Farming	3,655	3,655	3,074	4,610	4,730	4,850	4,980	Lease Rental - Farming lease	25,315	25,315	0	37,660	38,610	39,580	40,570
General Expenses - Farming	4,345	4,345	0	4,000	4,100	4,210	4,320								
Farming Total =	8,000	8,000	3,074	8,610	8,830	9,060	9,300	Farming Total =	25,315	25,315	0	37,660	38,610	39,580	40,570
Commons - Trust								Commons - Trust							
Commons Rates & Charges	1,690	1,690	2,523	2,650	2,720	2,790	2,860	Sundry Income - Common Fees	2,780	3,530	0	3,530	3,620	3,720	3,820
Repairs & Mntce - Common Operations	26,590	27,340	2,994	42,800	43,870	44,980	46,110	Lease Rental - Common Farming	25,500	25,500	5,499	41,920	42,970	44,050	45,160
Farming Total =	28,280	29,030	5,517	45,450	46,590	47,770	48,970	Farming Total =	28,280	29,030	5,499	45,450	46,590	47,770	48,980
Caravan Parks								Caravan Parks							
Caravan Park Insurance	8,853	9,257	9,257	10,370	10,630	10,900	11,180	Caravan Park Site Fees	20,000	20,000	19,397	27,460	28,150	28,860	29,590
Caravan Park Mntce & Repairs	50,000	50,000	1,129	50,000	51,250	52,540	53,860								
Caravan Parks Total =	58,853	59,257	10,386	60,370	61,880	63,440	65,040	Caravan Parks Total =	20,000	20,000	19,397	27,460	28,150	28,860	29,590
Tourism & Area Promotion								Tourism & Area Promotion							
Salaries & Wages - Visitor Centre	218,893	198,893	114,695	215,245	220,630	226,150	231,810	Sundry Sales	500	500	0	500	600	700	800
Tourism Staff Travel Expenses	4,000	4,000	1,765	4,000	4,100	4,210	4,320	Tourism Sale of Merchandise	5,000	10,000	9,572	12,500	7,900	13,200	13,600
Tourism Electricity Charges	6,584	4,584	3,539	5,645	5,800	6,000	6,200								
Tourism Telephones	1,000	1,000	100	1,000	1,030	1,060	1,090								
Tourism Insurance	6,346	6,647	6,647	7,445	7,600	7,760	7,920								
Tourism Rates & Charges	3,340	3,340	1,976	2,775	2,850	2,930	3,010								
Tourism Advertising & Promotion Exps	29,453	49,453	2,080	49,453	50,690	51,960	53,260								
Tourism Printing and Stationery	2,600	2,600	2,026	2,780	2,850	2,930	3,010								
Tourism Sundry Expenses	12,160	14,160	9,004	14,160	14,520	14,890	15,270								
Tourism VIC Maintenance	12,410	12,410	6,435	10,000	10,250	10,510	10,780								
Tourism - Wayfinding Signage package	50,000	50,000	0	50,000	0	0	0								
Tourism - Contract Services	10,000	10,000	0	10,000	10,250	10,510	10,780								
Tourism & Area Total =	356,786	357,087	148,267	372,502	330,570	338,910	347,450	Tourism & Area Total =	5,500	10,500	9,572	13,000	8,500	13,900	14,400

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
ECONOMIC AFFAIRS															
Economic Development								Economic Development							
Salaries and Wages - Economic Development	394,875	394,875	173,647	556,323	576,878	591,300	606,090	State Grant - Small Business	0	2,500	0	0	0	0	0
Housing Subsidy	5,200	5,200	0	0	0	0	0								
Edo Travel Expenses	9,315	9,315	1,301	5,000	5,130	5,260	5,400								
Economic Promotion Expenses	28,500	28,500	0	23,500	24,090	24,700	25,320								
Economic Development - General Expenses	27,500	27,500	5,742	27,500	28,190	28,900	29,630								
Financial Support for Local Business Groups	7,000	7,000	7,280	7,000	7,180	7,360	7,550								
Sponsorship of local events and initiatives	15,000	15,000	8,681	12,000	12,300	12,610	12,930								
Hosting and facilitating events and initiatives	15,000	15,000	38	15,000	15,380	15,770	16,170								
Coonamble CBD - Activation / Revitalisation	0	120,000	2,080	20,000	20,000	20,500	21,020								
Coonamble CBD - SOTS Prelim & maint Costs	0	0	0	75,000	25,000	25,630	26,280								
CBD - Business Incentive / Activation Fund	35,000	35,000	20,000	35,000	35,000	35,000	35,000								
Subscriptions and Memberships	10,265	10,265	7,611	10,575	10,840	11,120	11,400								
Economic Development - Contract Services	20,000	20,000	7,977	20,000	20,500	21,020	21,550								
Winter Festival	0	0	0	50,000	51,250	52,540	53,860	Grant Funding - Winter Festival	0	0	0	50,000	51,250	52,540	53,860
Tourism & Area Total =	567,655	687,655	234,357	856,898	831,738	851,710	872,200	Tourism & Area Total =	0	2,500	0	50,000	51,250	52,540	53,860
Industrial Development								Industrial Development							
Rates & User Chgs - Indust Estate	7,585	7,585	4,056	4,260	4,370	4,480	4,600								
Industrial Promotion Expenses	2,100	2,100	0	2,100	2,160	2,220	2,280								
Industrial Estate Maintenance Exps	5,410	5,410	0	5,410	5,550	5,690	5,840								
Industrial Develop Total =	15,095	15,095	4,056	11,770	12,080	12,390	12,720	Industrial Develop Total =	0	0	0	0	0	0	0
Saleyards								Saleyards							
Saleyards Insurances	11,801	12,334	12,334	13,815	14,100	14,390	14,680	Saleyards Fees & Charges - Casual	3,000	4,500	3,627	4,500	4,620	4,740	4,860
Saleyards Electricity Charges	9,313	9,313	4,389	8,000	8,300	8,600	8,900	Saleyards Fees & Charges - Sales	110,000	55,000	33,770	55,000	56,380	57,790	59,240
Saleyards Telephone Expenses	646	646	416	645	670	690	710								
Saleyards Rates & Charges	12,205	12,205	6,804	11,700	12,000	12,300	12,610								
Saleyards Operating Expenses	19,765	19,765	6,907	12,360	12,670	12,990	13,320								
Saleyards Maintenance Expenses	72,270	71,737	54,092	69,250	70,990	72,770	74,590								
Saleyards Total =	126,000	126,000	84,942	115,770	118,730	121,740	124,810	Saleyards Total =	113,000	59,500	37,397	59,500	61,000	62,530	64,100
TRUCKWASH								TRUCKWASH							
Truck wash Insurance	100	80	80	90	100	110	120	Truck Wash User Fees	29,000	29,000	33,308	34,000	34,910	35,840	36,790
Truck Wash Electricity Charges	2,790	2,790	1,682	3,060	3,200	3,300	3,400								
Truck wash Rates and User Charges	15,600	15,600	571	10,000	10,300	10,600	10,900								
Truck Wash Mntce & Repairs	16,020	16,020	11,419	18,580	19,100	19,700	20,300								
Truck wash Total =	34,510	34,490	13,752	31,730	32,700	33,710	34,720	Truck wash Total =	29,000	29,000	33,308	34,000	34,910	35,840	36,790
Service NSW Agency								Service NSW Agency							
Salaries & Wages Service NSW Agency	85,965	85,965	60,487	92,417	98,897	101,370	103,910	Agency Commissions	107,788	107,788	80,431	110,460	113,390	116,400	119,490
RMS General Expenses GST	5,500	5,500	182	5,500	5,640	5,790	5,940								
Service NSW Agency Total =	91,465	91,465	60,669	97,917	104,537	107,160	109,850	Service NSW Agency Total =	107,788	107,788	80,431	110,460	113,390	116,400	119,490

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			2024/25					Estimate			2024/25			
	2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	31/03	2024/25	2025/26	2026/27	2027/2028
ECONOMIC AFFAIRS															
Council Property NEI -								Council Property NEI -							
Other Building Mntce & Repairs	5,929	5,632	3,119	5,600	5,740	5,890	6,040	Council Leases	1,200	1,200	1,896	1,900	1,960	2,020	2,080
Council Property NEI Insurances	8,199	8,496	8,495	9,510	9,710	9,910	10,110	Council Property NEI - Sundry Income							
Council Property NEI Rates & Charges	43,400	43,400	42,787	42,470	43,540	44,630	45,750								
Council Property NEI Maintenance	3,000	3,000	3,450	3,620	3,720	3,820	3,920								
Council Properties N.E.I. Total =	60,528	60,528	57,851	61,200	62,710	64,250	65,820	Council Properties N.E.I. Total =	1,200	1,200	1,896	1,900	1,960	2,020	2,080
Economic Affairs Depreciation															
Depn - Caravan Park Buildings Spec	22,720	22,720	11,360	22,720	27,518	27,518	27,518								
Depn - Caravan Park Other Structures	1,000	1,000	500	1,000	9,303	9,303	9,303								
Depn - Tourism Buildings Non Spec	30,100	30,100	15,050	30,100	28,836	28,836	28,836								
Depn - Saleyards Buildings Spec	11,038	11,038	5,519	11,038	22,737	22,737	22,737								
Depn - Saleyards Other Structures	2,744	2,744	1,372	2,744	11,740	11,740	11,740								
Depn -Truck Wash Other Structures	10,400	10,400	5,200	10,400	4,639	4,639	4,639								
Depn - Council Property NEI Other Structures	24,105	24,105	12,053	24,105	24,105	24,105	24,105								
Economic Affairs Depreciation	102,107	102,107	51,054	102,107	128,878	128,878	128,878								
TOTAL ECONOMIC AFFAIRS	1,449,279	1,570,714	673,925	1,764,324	1,739,243	1,779,018	1,819,758	TOTAL ECONOMIC AFFAIRS	330,083	284,833	187,499	379,430	384,360	399,440	409,860

EXPENDITURE	Original Estimate 2023/24	Planned 2023/24	Estimated 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/2028	INCOME	Original Estimate 2023/24	Planned 2023/24	Estimated 2024/25	Estimated 2025/26	Estimated 2026/27	Estimated 2027/2028
GENERAL FUND NON-OPERATING													
Corporate Support Services							Corporate Support Services						
Computer Purchase / Operating System	40,300	40,300	47,300	42,155	40,000	40,000	Tfr Reserve - General Reserve	0	5,446,486	0	0	0	0
Installation of Electronic Document Management System	150,000	150,000	60,000	60,000	0	0	Tfr Reserve - Corporate Reserve	115,300	115,300	107,330	0	0	0
							Tfr Reserve - General Reserve	75,000	150,000	0	0	0	0
Environment							Public Order & Safety						
Coonamble Waste Depot - Depot Improvements	250,000	265,539	200,000	150,000	100,000	100,000	Tfr Reserve - Domestic Waste Management Reserve	473,929	473,929	411,520	0	0	0
Coonamble Waste Depot - Training Facility and Carpark	0	0	350,000	0	0	0	Loan Funds	0	0	550,000	0	0	0
Levee Land - Land Matters	20,000	35,000	10,000	0	0	0	Tfr Reserve - Levee	20,000	35,000	0	0	0	0
Stage 4A - Levee program	0	0	455,000	0	0	0	Grant - Stage 4A Levee Program	0	0	390,000	0	0	0
Public Order & Safety							Public Order & Safety						
Security Camera Upgrade	20,000	20,000	20,000	15,000	15,000	15,000	Loan Funds	0	237,256	0	0	0	0
Coonamble SES Station Project	0	237,256	0	0	0	0							
Cemetery							Cemetery						
Cemetery - Capital Improvement Program	20,000	22,000	30,000	30,600	31,210	31,835	Tfr Reserve - Housing & Community Reserve	22,000	22,000	0	0	0	0
LRCI P4 - Columbarium	0	52,632	52,632	0	0	0	LRCI P4 - Columbarium	0	52,632	0	0	0	0
Housing							Housing						
Purchase of land - Housing development	0	425,000	0	0	0	0	Tfr Reserve - Governance Reserve	0	500,000	0	0	0	0
Housing Development - Planning & Establishment Costs	0	75,000	30,000	50,000	0	0							
Residential Development Yarran St - Crisis Accommodation	0	75,000	75,000	0	0	0							
Plant Acquisitions							Plant Acquisitions						
Plant Acquisitions Nett	3,873,000	3,873,000	905,980	1,148,000	1,441,000	1,279,000	From Plant Reserve	3,873,000	4,123,000	1,065,980	1,148,000	1,441,000	1,279,000
Plant Acquisitions - Waste Facilities	0	250,000	1,260,000	0	0	0	Loan Funds	0	0	1,100,000	0	0	0
Tfr Reserve - Plant Fund	1,210,000	1,210,000	1,378,470	1,410,000	1,410,000	1,410,000							
Loan Repayments													
Principal on Loans (Current)	46,203	46,203	48,663	51,326	54,135	57,001							
Principal on Loans (New)	0	0	0	137,500	137,500	137,500							
Council Buildings							Council Buildings						
Specific Works - Operational Buildings	250,000	242,000	75,000	40,000	69,120	70,000	Tfr Reserve-Building & Premises Reserve	623,850	906,250	0	0	0	0
SCC Grant Program - Museum Stables	50,231	50,231	0	0	0	0	SCC Grant Program - Grant Funds	50,231	62,945	0	0	0	0
SCC Grant Program - Gulargambone Youth Centre	0	12,714	0	0	0	0							
Library LSP Grant Funds - Upgrades	15,000	38,976	16,000	0	0	0	Tfr Reserve - Unspent Library Priority Grants	0	23,976	0	0	0	0
Renovations / Repairs - Coonamble Mens Shed	50,000	50,000	0	0	0	0							
Renovations / Repairs - Quambone Hall & Library	65,000	65,000	0	0	0	0							
Renovations / Repairs - Coonamble Aerodrome Terminal	40,000	40,000	0	0	0	0	Tfr Reserve-Building & Premises Reserve	40,000	40,000	0	0	0	0
Renovations / Repairs - Crusher Plant and Change Room (Quarry)	30,000	30,000	30,000	0	0	0	Tfr Reserve - Mines Reserve	30,000	30,000	30,000	0	0	0
Renovations / Repairs - Residential Premises	258,850	466,250	200,000	0	0	0							
Grant Program - RYIP Provision of Crisis Accommodation	1,950,250	1,511,399	954,050	960,570	0	0	Grant Program - RYIP Provision of Crisis Accommodation	1,950,250	1,914,620	954,050	960,570	0	0
Sport and Recreation							Sport and Recreation						
SCCF4 -0492 Grant Program - Construction of Women's Changerooms	450,000	450,000	450,000	0	0	0	SCCF4 - 0492 Ladies Changerooms	450,000	450,000	450,000	0	0	0
SCCF40958 Grant Program - Installation of Walking Loop	0	98,540	0	0	0	0	SCCF4 - 0958 Walking loop	0	23,540	0	0	0	0
Establish Brigidine Sisters Garden	0	21,223	0	0	0	0	Tfr Reserve - Governance Reserve	0	75,000	0	0	0	0
Coonamble Pool - Capital Renewal / Upgrade Program	466,957	466,957	100,000	25,000	25,000	25,000	Grant Funds - Recreational Facilities Upgrade (LRCI P4)	466,957	466,957	0	0	0	0
Public Pools - Chemical Controllers Upgrade	0	110,000	0	0	0	0	Tfr Reserve - Recreation Reserve	0	110,000	0	0	0	0
Gulargambone Sportsground - Upgrade to Irrigation	0	45,000	0	0	0	0							
Coonamble Sportsground - Establish additional Playing Field	0	165,000	0	0	0	0							
LRCI P4 - facilities upgrades/renewal various	0	410,229	0	0	0	0	Grant Funds - LRCI P4 - facilities upgrades/renewal various	0	410,229	0	0	0	0
Coonamble Showground Upgrades	25,000	27,345	0	0	0	0	Tfr Reserve - Recreation Reserve	25,000	35,000	0	0	0	0
Grant Program (SCCF 5) - Gulargambone Sportsground Amenities Upgrade	520,000	520,000	550,000	0	0	0	Grant Funds (SCCF 5) - Gulargambone Sportsground Amenities	520,000	520,000	520,000	0	0	0
Grant Program (SCCF 5) - Coonamble Tennis Court Upgrades	236,728	236,728	236,728	0	0	0	Grant Funds (SCCF 5) - Coonamble Tennis Court Upgrades	236,728	236,728	236,728	0	0	0
FFCSFLU22_23-00041 -All Welcome to Play at Coonamble Sportsground	491,000	601,000	0	0	0	0	FFCSFLU22_23-00041 -All Welcome to Play at Coonamble Sportsground	491,000	491,000	0	0	0	0
Quambone Tennis Courts - Upgrade to facilities (Joint Project)	0	45,000	45,000	0	0	0	Tfr Reserve - General Reserve	0	20,000	20,000	0	0	0
McDonald Park - Construction of Rotunda	0	22,500	0	0	0	0	Community contributions towards court upgrade	0	20,000	20,000	0	0	0
Installation of Pioneer Park - Fence & Signage	0	0	48,000	0	0	0	Tfr Reserve - General Reserve	0	68,703	0	0	0	0
Update Library Computers	0	0	15,000	15,000	0	0	Tfr Reserve - Youth and Community Development	0	0	15,000	15,000	0	0
Mining, Manufacturing & Const.							Mining, Manufacturing & Const.						
Tfr Reserve - Mines Reserve	131,000	131,000	131,000	131,000	131,000	131,000	Tfr Reserve - Mines Reserve	0	150,000	530,000	0	0	0
Tfr Reserve - Quarry Remediation	0	0	28,345	28,345	28,345	28,345							
Installation of Fuel Pod	0	0	30,000	0	0	0							
Fixed Plant - Refurbishment / Upgrades	0	150,000	500,000	0	0	0							

EXPENDITURE	Original	Planned	Estimated	INCOME			Original	Planned	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimated	Estimated	Estimated						
	2023/24	2023/24	2024/25	2025/26	2026/27	2027/2028	2023/24	2023/24	2024/25	2025/26	2026/27	2027/2028
GENERAL FUND NON-OPERATING - CONTINUED												
Transport & Communication							Transport & Communication					
Urban Roads - Capital Renewal Program	200,000	123,600	125,000	200,000	200,000	200,000	Tfr Reserve - Transport Reserve	200,000	123,600	125,000	0	0
Unsealed Rural Roads - Reconstruction program	350,000	350,000	350,000	350,000	300,000	300,000	Tfr Reserve - Transport Reserve	350,000	350,000	350,000	0	0
Sealed Rural Local - Heavy Patch and Resealing program	200,000	200,000	100,000	200,000	200,000	200,000	Tfr Reserve - Transport Reserve	200,000	200,000	100,000	0	0
Regional Roads - Capital Renewal Program	550,472	550,472	842,793	651,220	657,730	664,320	Grant Funds - Fixing Country Roads Program	506,875	506,875	0	0	0
Regional Roads - Capital Renewal Program - Warren Road upgrade	1,267,188	1,267,188	0	0	0	0	Grant Funds - R.O.S.I. - MR7515 Warren Road	506,875	506,875	0	0	0
Roads to Recover - Local Roads Renewal	1,859,636	1,951,396	929,818	0	0	0	Tfr Reserve - Unspent Roads to Recovery Grant Funds	0	91,760	0	0	0
L.R.C.I. - R3 Grant Program - Box Ridge Road - Reconstruction	0	1,137,584	0	0	0	0	Grant Funds - Local Roads & Community Infrastructure -(LRICI-P3)	0	1,729,090	0	0	0
L.R.C.I. - R3 Grant Program - Gulargambone Road - Reconstruction	0	591,506	0	0	0	0	Grant Funds - Local Roads & Community Infrastructure -(LRICI-P4)	462,861	536,339	0	0	0
L.R.C.I. - P4 Grant Program - Transport Infrastructure Renewal	462,861	536,339	0	0	0	0	Tfr Reserve - Unspent Grant Funds	850,000	0	0	0	0
NSW Local Govt Recovery Grant Program - Pilliga Road - Installation of Cul	850,000	1,000,000	0	0	0	0	Tfr Reserve - Unspent Grant Funds (RRRLP)	2,635,454	2,469,013	0	0	0
Regional and Local Roads Repair Program Expenses	2,635,454	0	0	0	0	0	Tfr Reserve - Unspent Pothole Repair Grant Program	0	395,566	0	0	0
FLR R3 - SR86 Carinda Rd HP & Culverts	0	2,002,517	0	0	0	0	Grant Funds - Fixing Local Roads Rd 3	0	2,002,517	0	0	0
FLR R4 - McCullough St Rehab	0	358,600	0	0	0	0	Grant Funds - Fixing Local Roads Rd 4	0	358,600	0	0	0
Stormwater Drainage - Improvement Program for Coonamble	100,000	100,000	100,000	0	0	0	Grant Funds - Tooraweenah Road	13,000,000	13,000,000	13,000,000	9,000,000	9,000,000
Tooraweenah Road - Extension of Sealed length	13,000,000	13,000,000	13,000,000	9,000,000	9,000,000	0	Tfr Reserve - Transport Reserve	0	76,400	0	0	0
Flood Damage - Restoration of Roads Network	8,460,040	8,460,040	4,839,955	0	0	0	Tfr Reserve - Unspent Grant Funds (RERRF)	0	0	1,150,000	1,178,800	1,208,400
Installation Wheelstops (funded from capital renewal program)	0	76,400	0	0	0	0	Radio communications network upgrade	0	0	200,000	0	0
Tfr Reserve - Unspent Grant Funds (RERRF)	0	3,715,009	0	0	0	0						
Radio communications network upgrade	0	0	200,000	0	0	0						
Ancillary Road Facilities							Economic Services					
Kerb & Gutter Construction WIP	75,000	75,000	50,000	51,000	52,020	53,060	Tfr Reserve - Transport Reserve	69,539	69,539	0	0	0
Footpaths Construction WIP	75,000	75,000	50,000	51,000	52,020	53,060	Tfr Reserve - Transport Reserve	75,000	75,000	0	0	0
Active Transport - Showground Footpath	0	20,000	0	0	0	0	Grant Funds - Active Transport Program	0	20,000	0	0	0
Active Transport - Showground Footpath Construction	0	0	0	0	0	0	Tfr Reserve - Transport Reserve	0	0	0	0	0
Active Transport - Construction of Limerick St	0	452,082	0	0	0	0	Grant Funds - Active Transport Program	0	457,370	0	0	0
Economic Services							Economic Services					
Caravan Park Redevelopment - RNSW2225	0	177,604	0	0	0	0	Caravan Park Redevelopment - RNSW2225	0	177,604	0	0	0
Coonamble Caravan Park Upgrade	200,000	200,000	200,000	0	0	0	Tfr Reserve - Unspent Loan Funds	200,000	200,000	200,000	0	0
Coonamble CBD - Activation / Revitalisation Design Costs	293,169	100,000	100,000	0	0	0	Tfr Reserve - General Reserve	293,169	0	0	0	0
SOTS - Preliminary project works	0	0	500,000	0	0	0	Grant Funds (SCCF5) - Coonamble Region Art Trail	0	235,035	235,035	0	0
Grant Program (SCCF5) - Coonamble Region Art Trail	0	235,035	235,035	0	0	0	Tfr Reserve - Corporate Reserve	200,000	200,000	0	650,000	0
Coonamble Mineral Spa- Design and development costs	200,000	200,000	0	650,000	0	0	Grant Funds - Artesian Bathing Experience	1,100,000	1,100,000	2,475,000	3,025,000	0
Coonamble Saleyards - Renewal of facilities	50,000	50,000	50,000	51,000	0	0	Tfr Reserve - General Reserve	0	356,077	0	0	0
Grant Funds - Artesian Bathing Experience	1,100,000	1,100,000	2,475,000	3,025,000	625,000	0	Tfr Reserve - Governance Reserve	0	200,000	0	0	0
Purchase - 46-54 Castlereagh Street	0	750,000	0	0	0	0	Tfr Reserve-Building & Premises Reserve	0	193,923	0	0	0
Electric Display - Graincorp Silo	0	0	40,000	0	0	0	Grant Funds - Tourism Projects	0	0	140,000	0	0
Uncle Sootie Light Forrest	0	0	80,000	0	0	0						
Development Old Sheep Yards and industrial Land	0	0	20,000	0	0	0						
Museum - Project Works	0	0	50,000	0	0	0						
42,588,339	51,639,394	32,479,769	18,523,716	14,569,080	4,795,121	Total Capital General Fund	30,113,018	42,091,734	24,035,643	15,977,370	11,649,400	1,279,000

EXPENDITURE	Original	Planned	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	Estimated	Estimated	Estimated	Estimated
	Estimate							Estimate					
	2023/24	2023/24	2024/25	2025/26	2026/27	2027/2028		2023/24	2023/24	2024/25	2025/26	2026/27	2027/2028
WATER FUND NON-OPERATING													
Coonamble Water Supply Capital Works							Coonamble Water Supply Capital Works						
Mains Replacement Program - Coonamble	0	0	0	249,900	458,900	468,050	Tfr Reserve - Water Fund	856,250	1,069,858	294,649	313,540	523,820	534,260
- Tooloon St.	120,000	250,000	0	0	0	0	Tfr Reserve - Unspent Grants Develop IWCM	50,604	51,667	0	0	0	0
- Wingadee St	300,000	300,000	300,000	200,000	0	0							
- Back Gular Road	0	71,397	0	0	0	0							
Construction of additional 5ML Reservoir	5,000,000	5,000,000	0	0	0	0	Grant Fund Income - Construct additional Reservoir	5,000,000	5,000,000	0	0	0	0
Coonamble - Meter replacement program (100 meters)	25,000	25,000	25,000	24,970	25,470	25,470	Grant income - Bulk Water Metering	0	29,356	0	0	0	0
Installation of Flow Meter	0	39,105	0	0	0	0							
WTP Improvements - Engineering report	0	60,000	0	0	0	0							
Coonamble Bore- Telemetry flow meters	0	70,900	0	0	0	0							
Quambone - WATER SUPPLY CAPITAL WORKS													
Mains Replacement - Quambone	0	0	0	63,640	64,920	66,210							
- Gidgerah Street	25,000	25,000	200,000	0	0	0							
- Tucka Street	65,000	65,000	0	0	0	0							
Quambone - Chlorine Residual Monitors	20,000	20,000	20,000	0	0	0							
Reservoir Improvements - Lockable Access water	20,000	20,000	20,000	0	0	0							
Quambone - Meter replacement program (25 meters)	6,250	6,250	6,250	0	0	0							
GULARGAMBONE - WATER SUPPLY CAPITAL WORKS							GULARGAMBONE - WATER SUPPLY CAPITAL WORKS						
Mains Replacement Program - Gulargambone	0	0	0	180,740	184,350	188,040	Tfr Reserve - Water Fund	171,500	203,250	187,500	180,740	184,350	188,040
- Kirban Street	60,000	60,000	0	0	0	0							
- Breealong Street	24,000	24,000	100,000	0	0	0							
Gulargambone - Chlorine Residual Monitors	35,000	35,000	35,000	0	0	0							
Gulargambone - Chlorine Scales and Auto changeover	40,000	40,000	40,000	0	0	0							
Installation of Flow Meter	0	73,348	0	0	0	0	Grant income - Bulk Water Metering	0	63,598	0	0	0	0
Installation of safety showers at 2 Bore sites	0	10,000	0	0	0	0							
Gulargambone Bores - Installation of ramps	0	12,000	0	0	0	0							
Gulargambone - Meter replacement program (50 meters)	12,500	12,500	12,500	0	0	0							
Loan Repayments													
Principal on Loans	0	0	0	0	0	0							
Total Water Fund Non-operating program	5,752,750	6,219,500	758,750	719,250	733,640	747,770	Total Water Fund Non-operating program	6,078,354	6,417,729	482,149	494,280	708,170	722,300
SEWERAGE FUND NON-OPERATING													
Coonamble Sewerage Capital Works							Coonamble Sewerage Capital Works						
Mains relining	250,000	250,000	200,000	350,000	115,181	200,000	Tfr Reserve - Sewer Fund	1,125,000	857,500	1,093,185	375,000	140,181	275,000
STP Replacement Option Report and Concept Design	250,000	250,000	77,300	0	0	0							
STP Step Screen	0	0	130,000	0	0	0							
Convert two Sewer Pump Stations to a wet well configuration	600,000	600,000	0	0	0	0	SSWP 403 Grant Funding	0	225,000	0	0	0	0
Convert two Sewer Pump Stations to a wet well electrics	0	0	200,000	0	0	0							
Coonamble Sewer Treatment Plant - Equipment Renewal	25,000	25,000	25,000	25,000	25,000	75,000							
Pump Station - Yarran St	0	0	700,000	0	0	0							
Service Connections - Yarran St	0	0	150,000	0	0	0	Grant Income - Renewal of Coonamble STP site	0	0	0	10,000,000	8,000,000	0
Coonamble Sewer Treatment Plant - Renewal/Upgrade of STP site	0	0	0	10,000,000	10,000,000	0	Loan Funds	0	0	0	0	2,000,000	0
Gulargambone Sewerage Capital Works							Gulargambone Sewerage Capital Works						
Gular Mains - Relining	100,000	100,000	300,000	150,000	200,000	150,000	Tfr Reserve - Sewer Fund	375,000	465,000	765,000	150,000	200,000	150,000
Gulargambone Sewer Treatment Plant - Tertiary Ponds	250,000	250,000	250,000	0	0	0							
Gulargambone Sewer Treatment Plant - Equipment Renewal	25,000	25,000	25,000	0	0	0							
Gulargambone Sewer Pump Station No 1 - Refurbishment	0	90,000	190,000	0	0	0							
Loan Repayments													
Principal on Loans	0	0	0	0	0	0							
Total Sewer Fund Non-operating program	1,500,000	1,590,000	2,247,300	10,525,000	10,340,181	425,000	Total Sewer Fund Non-operating program	1,500,000	1,547,500	1,858,185	10,525,000	10,340,181	425,000