

COONAMBLE
SHIRE COUNCIL
OPERATIONAL
PLAN
2023/2024



COONAMBLE SHIRE C@UNCIL

Operational Plan 2023-24

Version: 14 June 2023

Contact: (02) 6827 1900

council@coonambleshire.nsw.gov.au

ACKNOWLEDGEMENT OF COUNTRY

Coonamble Shire Council acknowledges the Kamilaroi and Wailwan people as the traditional custodians of the land on which it meets and operates, respecting Elders past, present and emerging. We seek at all times to show respect to all people and cultures whose privilege they have to serve within and beyond the Local Government Area.



A person with a backpack is hiking away on a dirt path through a dense forest. The path is surrounded by tall grasses and various trees, including a large, prominent tree trunk in the foreground on the right. The scene is bright and green, suggesting a healthy, natural environment.

vision
by 2032 we are....

We are a prosperous, safe and welcoming community where we connect with each other, with our culture and our sustainable environment.

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Section One: Introduction

introduction

INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting Framework is based on a perpetual planning cycle which encourages an inclusive and transparent approach to the development of a sustainable local government area and responsible civic leadership.

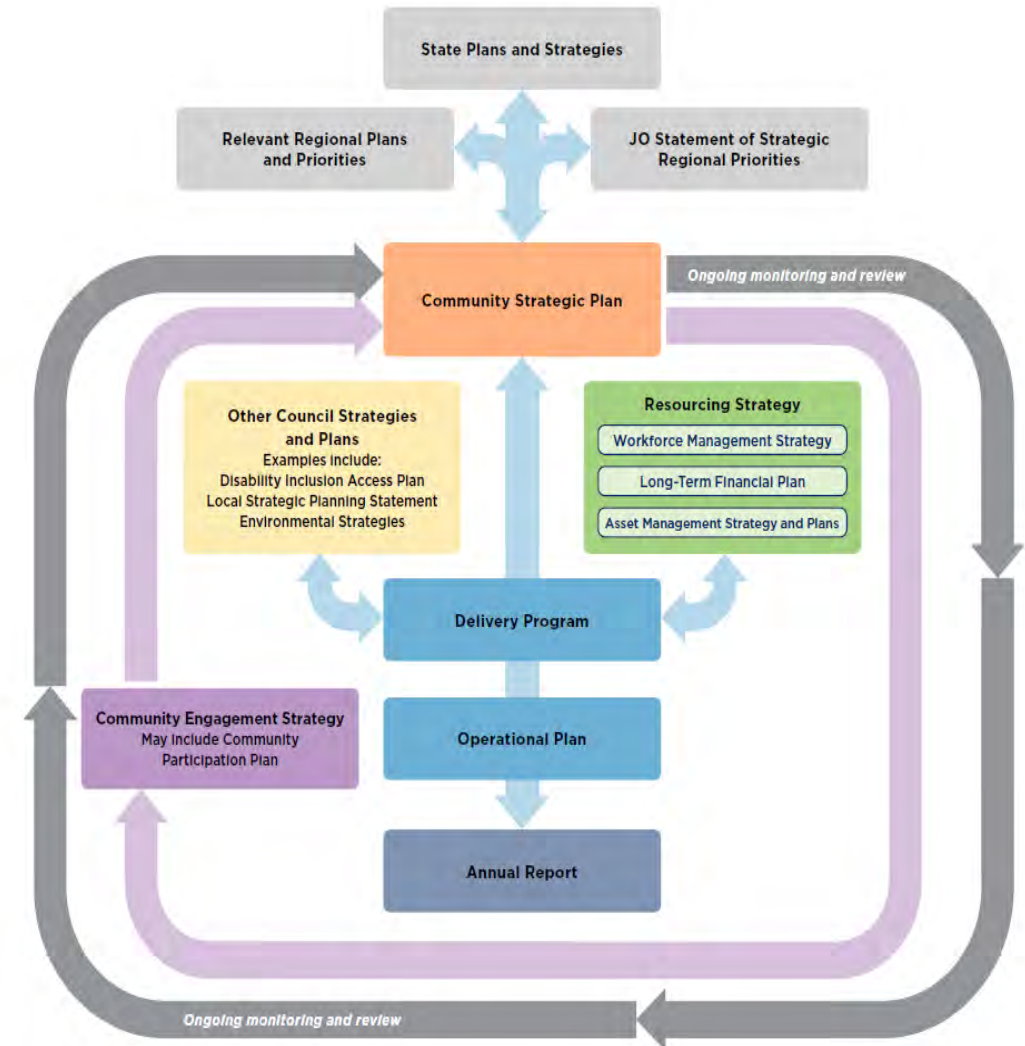
The **Community Strategic Plan (CSP)** is a community document, for the community. It identifies our values, strengths, challenges and opportunities for the future development and growth of the Coonamble Local Government Area.

The **Delivery Program (DP)** identifies the principle strategies to be undertaken to implement the outcomes identified in the Community Strategic Plan during the Council's 4-year term of office.

The **Operational Plan (OP)** is a one year plan renewed each financial year and provides detailed actions and targets to measure the implementation of the Delivery Program.

Following a 28 day public exhibition period and before the end of the financial year, Council formally adopts the new OP after taking into consideration any submissions made. The CSP remains unchanged, and Council have elected to leave the DP unchanged also.

The draft OP was placed on public exhibition between 12 May and 9 June 2023 and was adopted by Council at an Extraordinary Council meeting in June 2023, following the consideration of any submissions by Council .



introduction

THE COONAMBLE SHIRE OPERATIONAL PLAN 2023/2024

The Operational Plan (OP) is council's action plan for achieving the community priorities outlined in the Community Strategic Plan (CSP) and Delivery Program (DP).

An OP is prepared each year and adopted by Council. Each OP identifies the projects, programs and activities that council will conduct to achieve the commitments of the DP.

WHAT IS REQUIRED?

An OP is developed and adopted by 30 June each year for the following financial year. It must be placed on public exhibition for 28 days before it can be adopted. As a sub-plan of the DP, the OP must also:

- allocate responsibilities for each project, program or activity to be undertaken by council that year
- specify each service review to be undertaken that year
- include a detailed annual budget
- include a Statement of Revenue Policy
- identify suitable targets and measures to determine the effectiveness and efficiency of the projects, programs, services and activities outlined in the OP.

PROGRESS MEASURING

This OP identifies suitable measures to determine the effectiveness of the projects, programs and actions undertaken.

The achievement of OP measures will be assessed over the 4 years of the DP. The sum of all the actions undertaken should move the council towards achieving the objectives identified in the CSP.

The progress of the OP is monitored by the quarterly budget review statements and the Annual Report which reports progress against the action items' measurers.



introduction

- Key points of the Operational Plan 2023/2024
- This OP 2023/2024 is a continuation in the delivery of OP projects, programs and actions undertaken by Council under the 2022/2023 Operational Plan. This is the second successive OP in the delivery of the new suite of IP&R documents, namely the CSP 2022-2032 and DP 2022-2026, both developed in 2022 with implementation commencing 1 July, 2022. Key OP projects, programs and actions for Council to deliver in 2023/2024 include;
- Ongoing development and delivery of priority **Masterplan** projects including progression of the Coonamble Artesian Bore Bath facility, Coonamble CBD revitalisation, and expansion of tree planting, wayfinding and footpath network.
- Upgrades and development of Coonamble LGA sporting facilities including **Gulargambone and Coonamble Sportsground**.
- Repair and upgrades to the extensive **sealed and unsealed road network**.
- Progression of the **Tooraweenah Road** major upgrade to 50 percent completion.
- Ensure Council services and assets meet current and future community need by continuing to progress Council's various infrastructure **Asset Management Plans**.



Introduction

how to read the Operational Plan

The OP lays out information about how Council will operationally implement and achieve the action items identified to ensure the CSP's goals and the DP's actions are achieved in the long term. Each OP action item includes crucial operational implementation information including:

- The corresponding CSP goal (e.g. CSP Goal 1)
- The corresponding CSP strategy (e.g P1.1).
- The corresponding Delivery Program actions (e.g P1.1.1).
- Which function area(s) of Council are responsible for its implementation.
- What measures will be used to review and monitor progress and success of each OP action item.

Refer to Section 3 to review and understand Council's 2023-24 OP actions.

Section 4 outlines relevant financial information including revenue sources and budget.



Section Two:

Context

context

RELEVANCE TO OUR COMMUNITY STRATEGIC PLAN

In 2022, working from the bottom up, our CSP development team undertook an extensive amount of time reviewing the current CSP, Council's previous delivery program and operational plan reviews. We believe that there are better ways to do business, provide our services, to govern, to communicate and to continuously improve in our processes.

Whilst the new elected Council could have adopted to rollover the previous CSP for another term, it was time for a change.

To accompany the work of the CSP, extensive community engagement and consultation occurred and was documented in a **Community Engagement Report** that was presented at the 15 June 2022 Council meeting. Additionally, the 2019 Community Satisfaction Survey, current statistics, a new CSP focused survey, online forums and meeting attendance were used to engage with and understand the needs and aspirations of the community.

The CSP was the result of the intensive and extensive engagement that occurred between February through to May 2022. The information provided by those valued people who participated has also influenced the development of the DP 2022-2026 and OP 2023/2024.

Found on the following pages is the CSP presented on a page including overarching goals and corresponding strategies across the five theme areas; Our People; Our Economy; Our Infrastructure; Our Environment; Our Leadership.



strategic direction

Through the CSP's community engagement process a number of important priorities were produced. These are categorised into the five themes for our local government area which also flow into the DP and OP.

Our People

Connection to Country – Connection to Place – Family Friendly – Opportunities to Connect – Arts and Cultural Hub

Our Economy

Prosperity in Our Economy – Enabled by Technology and Communications – Active Hubs – Tourism – Small and Local Businesses

Our Infrastructure

Our Roads Make it Happen – Infrastructure is an Enabler – We Operate and Maintain – We Plan for Our Future

Our Environment

Sustainability – Future Generations – Housing Options – Protecting and Enhancing our Natural Environment

Our Leadership

Cohesive and Connected – Continuously Improve – Business and Local continuity – Lead by Example



COMMUNITY STRATEGIC PLAN

Vision:

We are a prosperous, safe and welcoming community where we connect with each other, with our culture and our sustainable environment.

OUR PEOPLE

COMMUNITY SERVICES & WELLBEING

By 2032, Coonamble LGA will be.....

Goal 1: We are connected, cohesive & vibrant

Strategy 1: Initiate and contribute to effective and needs-based community programs which enhance engagement, cohesion, vibrancy and liveability.

Goal 2: We are healthier

Strategy 2: Improve access to health services locally.

Goal 3: We feel safe, secure and supported

Strategy 3: Create safe places, spaces and feelings.

ARTS & CULTURE

By 2032, Coonamble LGA will be.....

Goal 4: Our connection to our culture is stronger than ever

Strategy 4: Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.

Strategy 5: Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.

RECREATION & SPORTING SPACES

By 2032, Coonamble LGA will be.....

Goal 5: We are the community of good sports

Strategy 6: Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.

Strategy 7: Improve the quality of our parks, open spaces, sporting and recreational facilities, including the MacDonalld Park Masterplan Precinct.

OUR ECONOMY

ECONOMIC DEVELOPMENT & GROWTH

By 2032, Coonamble LGA will be.....

Goal 6: Our economy is sustainable, prosperous and diversified

Strategy 8: Grow our reputation as an LGA of choice to live, work and invest.

Strategy 9: Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.

Strategy 10: Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.

OUR INFRASTRUCTURE

INFRASTRUCTURE & ASSETS

By 2032, Coonamble LGA will be.....

Goal 7: Our road network makes it possible for our economy, industries and community to prosper

Strategy 11: Employ a strategic approach to the management of our critical road network.

Goal 8: Our water infrastructure and services are fit for our community and our future

Strategy 12: Strengthen our strategic approach to the management of our water infrastructure and services.

Goal 9: Our sewerage and urban drainage infrastructure and services are fit for our community and our future

Strategy 13: Improve our strategic approach to the management of our sewerage infrastructure and services.

Strategy 14: Strengthen our strategic approach to the management of our urban drainage infrastructure and services.

Goal 10: Our essential assets and infrastructure enables our community and economy to prosper

Strategy 15: Adopt successful strategies which maximises our community's access to quality infrastructure and assets.

OUR ENVIRONMENT

PLANNING & DEVELOPMENT

By 2032, Coonamble LGA will be.....

Goal 11: Our community has confidence in our strategic land use planning framework

Strategy 16: Amend and create planning frameworks that strengthen the balance of competing land use interests, and minimises risks to our community including the availability of suitable residential land and adequate affordable housing.

SUSTAINABLE ENVIRONMENT

By 2032, Coonamble LGA will be.....

Goal 12: We are more sustainable and we contribute to the bigger environmental picture

Strategy 17: Support environmental initiatives which grow our contribution to broader environmental outcomes for future generations.

SUSTAINABLE WASTE

By 2032, Coonamble LGA will be.....

Goal 13: We are winning our war on our waste

Strategy 18: Improve our strategies, plans and programs so that we successfully balance the sustainable waste expectations of our community within the resources available to us.

OUR LEADERSHIP

PEOPLE, RISK & IMPROVEMENT, CORPORATE PERFORMANCE & STRATEGIC PLANNING

By 2032, Coonamble LGA will be.....

Goal 14: Our community leaders enrich and empower us

Strategy 19: Support and contribute to initiatives which build our capacity within to grow and nurture leadership in our community.

Goal 15: Our community believes in the integrity of Council's decision

Strategy 20: Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.

Strategy 21: Deliver successful strategies and operations which increase the community's confidence in the integrity and capability of Coonamble Shire Council.

Strategy 22: Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

overview of our shire

Coonamble LGA has an area of 9,955 square kilometres and is located on the traditional lands of the Wailwan and Gamilaraay people. Coonamble Shire is part of the Orana Region of Central Northern NSW and is bounded by the Shires of Walgett to the north, Warrumbungle in the east, Gilgandra to the south and Warren in the west. Coonamble LGA encompasses the townships of Coonamble and Gulargambone, and the smaller villages of Quambone and Combara.

Coonamble LGA has strong connection to its Aboriginal heritage and culture, with 33.9 percent (Census, 2021) of the community identifying as Aboriginal.

Agriculture is the dominant industry in the LGA with 26 percent (Census, 2021) of the local labour force employed in the agricultural sector. The community and families who make their livelihoods from the agriculture industry also contribute to the identity and feel of this vibrant and diverse community. Dryland broadacre crops, sheep and cattle are the dominant agriculture commodities produced in the LGA.

Coonamble is situated on the Castlereagh River which runs through the town, dividing east from west. Quambone is the gateway to the Macquarie Marshes, a rich ecological wetland and growing tourism hotspot. The Coonamble LGA has a diverse array of signature events including the annual Coonamble Rodeo and Campdraft, the largest event of its kind in the southern hemisphere, the annual Pave The Way To Gular, a vibrant cultural and artistic event, the Coonamble Show, the Gulargambone Show and the bi-annual Coonamble Ag Field Day.



overview of our shire

Coonamble

Coonamble is the central hub of our region, set along the picturesque Castlereagh River among some of Australia's finest agricultural land.

The central hub includes lively cafes, fantastic eateries, boutique shopping and other commercial industries.

Gulargambone

Gulargambone is a village and the jewel in the Coonamble region's crown, 47km south of Coonamble along the banks of the Castlereagh River. Meaning "watering hole for many Galahs" in the local Wailwan language.

Quambone

Quambone is the smallest and quaintest of our region's villages, with a very proud population of 166 people. Located 57km from Coonamble. Quambone is the gateway to the Macquarie Marshes.

Combara

Combara is a small rural location with approximately 79 residents. The Combara Hall hosts many events during the year. Situated on the Warren Road, it hosts agricultural infrastructure for local farmers.





COONAMBLE
SHIRE C@UNCIL

Section Three:
Actions items

A group of diverse children and an adult are gathered around a table in a community center. The table is set with various food items, including a large pizza, a bowl of salad, and a pot of rice. The children are of various ethnicities and ages, some wearing hoodies and others in casual clothing. An adult male wearing a blue face mask stands behind the group. The background shows a large, open space with corrugated metal walls and a high ceiling.

our people

community services & wellbeing, art & culture, and recreation & sporting spaces

P1: Community Services and Wellbeing

CSP Goal 1: We are connected, cohesive and vibrant

CSP P1.1- Initiate and contribute to effective and needs-based community programs which enhance engagement, cohesion, vibrancy and liveability.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
P1.1.1	Improve community and youth services through enhanced programs, procedures and processes.	ESPC	Youth Interagency service partners and youth.	Development and implementation of Youth Strategy.	P1.1.1.1	Promote and support the development of a whole of community Youth Interagency Framework which builds on collaboration.	ESPC	Youth Interagency Framework developed.
					P1.1.1.2	Build on well attended and vibrant youth programs and initiatives including school holiday programs and Youth Council.	ESPC	Number increases in line with the services provided.
					P1.1.1.3	Prepare relevant procedures and policies which results in safe, well attended and enhanced community programs.	ESPC	Procedures and policies created and adopted.
P1.1.2	Enhance safer regulatory and compliance strategies and operations.	ESPC	Regional Development Australia, DPIE, LALC, NSW Public Housing, NSW Police	Number of policies and procedures created and implemented.	P1.1.2.1	Review Council's regulatory and compliance services including policies, procedures and community engagement tools.	ESPC	Review completed.
				Demolition of derelict properties.	P1.1.2.2	Develop an action plan to address the housing issues within our communities.	ESPC	Action Plan developed for housing strategy.
				Upkeep of vacant blocks by owners through engagement then enforcement by Council.				

P1: Community Services and Wellbeing

CSP Goal 2: We are healthier

CSP P1.2 - Improve access to health services locally.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
P1.2.1	Connect with key health service stakeholders and collaboratively advocate for enhanced local health services.	ESPC	All health stakeholders incl NSW Health, Ochre, CAHS, Medicare Local, Education providers (Peads), Care providers.	Reduction in identified health services gaps.	P1.2.1.1	Action the Economic Development Strategy 2021 (2.3.1) to work with our community's health services stakeholders to understand and address gap areas in our health services	ESPC EDG	Gaps analysis undertaken.

CSP Goal 3: We feel safer

CSP P1.3 - Create safe places, spaces and feelings.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2022-23 Action	Function Area	Measure
P1.3.1	Collaborate successfully to deliver programs, projects and initiatives which make our community safe and resilient.	ESPC	Interagency partners, NSW Police, developers.	No. of programs, projects and initiatives.	P1.3.1.1	Actively participate in initiatives for the reduction of crime including maintaining and improving our connections with local command, interagency and other service providers.	ESPC	Number of initiatives undertaken and continues to increase.
					P1.3.1.2	Achieve crime prevention through environmental design.	ESPC	Number of CPTED undertaken.

P1: Community Services and Wellbeing

CSP Goal 3: We feel safer

CSP P1.3 - Create safe places, spaces and feelings.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
P1.3.2	Ensure we contribute to and plan for disaster preparedness, response and resilience.	ESPC, I, CS	NSW Gov including SES and NSW Police, developers	Implement and review actions from Flood Risk Management Plan.	P1.3.2.1	Implement Flood Risk Management Plan (2021)'s recommendation and actions.	I ESPC	Number of recommendations and actions completed.
					P1.3.2.2	Work with agencies for disaster preparation and facility development.	I	Progression ongoing.
P1.3.3	Amend and improve our planning instruments and development control plans.	ESPC	DPIE, Developers, Community members	Endorsed Coonamble LEP Amendment and adopted DCPs.	P1.3.3.1	Review and resolve impediment to the approval of the Coonamble Local Environmental Plan Amendment.	ESPC	Approval of Planning Proposal.
P1.3.4	Authorise domestic animal control initiatives which are successful in reducing issues for our community.	ESPC	RSPCA, OLG, community, North West Vets.	Asset Management Plan completed Coonamble Pound. Initiatives and regulatory programs completed.	P1.3.4.1	Investigate future opportunities for animal welfare and the pound facility.	ESPC	Opportunities identified.
					P1.3.4.2	Deliver an animal welfare program.	ESPC	Animal welfare program developed and delivered. Number of programs undertaken and number of take up.
					P1.3.4.3	Educate and engage with the community and animal owners to improve understanding on companion animal management.	ESPC	Number of correspondence sent. Number of engagements.

P2: Arts and Culture

CSP Goal 4: Our connection to our culture is stronger than ever

CSP P2.1 - Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.
 CSP P2.2 - Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
P2.1.1	Facilitate creative and artistic initiatives that strengthens our connection to our identities, culture and our land.	ESPC, EDG	Outback Arts, Interagency partners, Youth, arts community groups.	Improve community satisfaction with public art, creative and artistic opportunities.	P2.1.1.1	Implement the Public Arts Policy, and appoint members to the Public Art Panel.	EDG	Public Art Policy implemented. Appointed Public Art Panel
					P2.1.1.2	Upon funding approval, construct public art elements of the Masterplan including the Coonamble Region Art Trail.	EDG	Coonamble Region Art Trail completed.
					P2.1.1.3	Support and deliver creative and cultural programs which strengthens our community's identity and connection to each other.	ESPC EDG	Number of programs and events supported.
P2.1.2	Deliver dynamic and diverse cultural services.	ESPC	North Western Library Service, Central West Zone Library, Interagency partners, LALC	Sustain or improve community satisfaction with library service.	P2.1.2.1	Coordinate dynamic library programs and projects which increase our community's engagement and maintains their satisfaction with, our library service.	ESPC	Number of programs and projects delivered.
					P2.1.2.2	Provide opportunities to the Aboriginal and Multicultural members of our communities in cultural activities.	ESPC	Number of events supported. NAIDOC Week Events

P2: Arts and Culture

CSP Goal 4: Our connection to our culture is stronger than ever

CSP P2.1 - Deliver and support cultural initiatives which strengthen connection to country and traditional and unique identities.
CSP P2.2 - Plan, support and deliver an exciting and diverse community events scene where our community and our visitors can celebrate, engage and connect.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
P2.2.1	Encourage, host and promote dynamic and vibrant program of events and activities.	EDG	Tourism service providers	Number of events hosted	P2.2.1.1	Identify and invest in infrastructure and upgrades which facilitate the hosting of events in the LGA.	EDG	Number of upgrades undertaken. Number of investments.
					P2.2.1.2	Deliver, and build capacity of our community to host and attract regular and signature events.	EDG	Number of building capacity programs/training delivered.

P3: Recreation and Sporting Spaces

CSP Goal 5: We are a community of good sports

CSP P3.1 - Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.
CSP P3.2 - Improve the quality of our parks, open spaces, sporting and recreational facilities, including the MacDonald Park Masterplan Precinct.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
P3.1.1	Build capacity through sporting, recreation and community initiatives to sustain and/or grow their offering to the community.	EDG, CS, ESPC	Local sporting organisations, community.	Improve community satisfaction with sporting and recreational opportunities.	P3.1.1.1	Deliver grant funding application support to sporting, recreation and community organisations to sustain and grow their offering to the community.	EDG	Number of grant applications applied. Number of grant applications successful.

P3: Recreation and Sporting Spaces

CSP Goal 5: We are a community of good sports

CSP P3.1 - Provide support to our sporting, recreation and community organisations which drives improved sporting and recreational opportunities for our community.

CSP P3.2 - Improve the quality of our parks, open spaces, sporting and recreational facilities, including the MacDonald Park Masterplan Precinct.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
P3.1.2	Deliver Asset Management Plans for our sporting and recreational facilities.	CS	Local sporting organisations, community.	No. of Asset Management Plans completed against outstanding. Asset maintenance and renewal resourced.	P3.1.2.1	Asset Management Plans are progressed for all sporting and recreational facilities across the LGA, including the Coonamble Showgrounds Management Plan and the Recreational Facilities Management Plan	I	Total number of Asset Management Plans progressed.
P3.2.1	Progress the Masterplan for MacDonald Park Precinct.	CS	Local sporting organisations, community.	Completion of detailed design and funding sort & allocated.	P3.2.1.1	Community consultation for MacDonald Park Masterplan undertaken.	I	Community consultation completed.
P3.2.2	Further advance the Coonamble Sportsground facility to meet the needs and expectations of our local, regional and state sporting and recreation stakeholders.	CS, EDG	Coonamble Sportsground users, community.	No. of funding applications submitted.	P3.2.2.1	Improve and attract funding for our sporting facilities across the LGA including; completed Coonamble Sportsground's female changerooms and public amenities; completed Gulargambone Sportsground canteen and amenities.	EDG	Coonamble Sportsground's female changerooms and amenities completed. Gulargambone Sportsground canteen and amenities completed. Additional funding for sporting facilities pursued.



our economy

economic development & growth

ED1: Economic Development and Growth

CSP Goal 6: Our economy is sustainable, prosperous and diversified

CSP ED1.1 - Grow our reputation as an LGA of choice to live, work and invest.

CSP ED1.2 - Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.

CSP ED1.3 - Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
ED1.1.1	Develop and deliver Coonamble LGA brand building initiatives as per the Economic Development Strategy 2021 and including the LGA's workforce challenges.	EDG	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators, Orana RDA, State Gov.	Progression of the Economic Development Strategy.	ED1.1.1.1	Real Country Strategy progressed including business case for the associated tourism infrastructure. Funding pursued.	EDG	Progression of the Real Country Strategy to the point of being able to pursue funding.
ED1.1.2 con't over	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone. (Con't over)	EDG	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.	ED1.1.2.1	Masterplan priority project: Street Tree Transition Planting 2033 for Coonamble, Gulargambone and Quambone – consultation complete, planting commenced.	I	Community consultation completed. Initial tree planting commenced.
					ED1.1.2.2	Masterplan priority project: Progress reactivation opportunities/projects for Coonamble CBD including property development.	EDG	CBD reactivation projects progressed.

ED1: Economic Development and Growth

CSP Goal 6: Our economy is sustainable, prosperous and diversified

CSP ED1.1 - Grow our reputation as an LGA of choice to live, work and invest.

CSP ED1.2 - Develop our economy including the visitor economy, e.g. the establishment of an Artesian Bore Bath experience.

CSP ED1.3 - Adopt strategies which produce adequate and quality education choices for our community, from early childhood to tertiary and beyond.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
ED1.1.2 (con't)	Progress strategic Economic Development and Growth priority projects: Coonamble CBD precinct including laneway and carparking, and beautification projects at Quambone and Gulargambone. (continued)	EDG	Coonamble Chamber of Commerce, Gulargambone Community Cooperative, Quambone Resources Committee, business operators.	Progression of priority projects and funding secured.	ED1.1.2.3	Masterplan priority project; Active travel priority projects delivered inline with PAMP and Cycleway Plan including Coonamble Sportsground walking loop and Limerick st.	EDG	Projects completed. Future priority projects progressed.
					ED1.1.2.4	Masterplan priority project; Commission way finding and interpretative signage audit and plan for the LGA.	EDG	Audit and plan commenced.
					ED1.1.2.5	Masterplan priority project; Complete Smith Park upgrades (seats, bins, chairs).	I	Smith Park upgrades complete.
					ED1.1.2.6	Masterplan priority project; Wood chipping trialed as opportunity to reduce maintenance and costs.	I	Wood chipping integrated into tree planting program to minimise works. Site selected.
ED1.2.1	Progress the Artesian Bore Bath facility.	EDG	Country and Outback Tourism Authority.	Funding being sort for project.	ED1.2.1.1	Finalise site selection and detailed design for the Artesian Bore Bath facility.	EDG	Detailed design complete.
ED1.3.1	Support and engage with our community and education providers to ensure our community's education needs from early childhood to tertiary, are understood and met.	EDG, ESPC	Education providers, community, AECG.	Number of polices/strategies introduced to address adequate and quality education choices.	ED1.3.1.1	Commence an education mapping exercise for the LGA to understand the needs and priorities of our community and education providers.	EDG ESPC	Education mapping exercise commenced.

An aerial photograph of a city, showing a mix of residential and commercial buildings, streets, and green spaces. The image is darkened to serve as a background for the text. A large white text overlay is centered on the image, reading "OUR infrastructure". Below this, in a smaller font, is the subtitle "Infrastructure and assets".

OUR infrastructure

Infrastructure and assets

I1: Infrastructure and Assets

CSP Goal 7: Our road network makes it possible for our economy, industries, and community to prosper

CSP I1.1 - Employ a strategic approach to the management of our critical road network.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
11.1.1	Complete, adequately resource and deliver upon the road network's Asset Management Plan.	I	Dept Main Roads.	Road maintenance expenditure ratio (\$/km) within 20% industry benchmark. Bridge inspections: 6 x structural inspections/yr, 16 x routine inspections/yr.	11.1.1.1	Implement actions from the Road Asset Management Plans (AMP).	I	Implementation inline with AMP actions.
11.1.2	Plan and achieve strategic and efficient roads programs and operations.	I	Dept Main Roads.		11.1.2.1	Increase the capacity and efficiency of our roads teams through training, development and operations.	I	Capacity and capability of road teams increased.
					11.1.2.2	Deliver road maintenance inline with new Road Maintenance Hierarchy.	I	Roads Maintenance Hierarchy implemented.
11.1.3	Engage successfully with the community to achieve improved understanding of the needs and expectations of our community in regards to our road network.	I	Roads Committee, community.		11.1.3.1	Progress our engagement with the community via the Roads committee.	I	Number of meetings in line with terms of reference.
11.1.4	Develop and deliver strategies for our road network which maximises external funding opportunities.	I	Dept Main Roads.		11.1.4.1	Deliver funded disaster works across road network.	I	Disaster works delivered on time and on budget.
				11.1.4.2	Road Condition Audit undertaken and finalised.	I	Road Condition Audit completed.	
				11.1.4.3	Maximum external funding opportunities for our road network. Block, Reg Road.	I	External funding to output ratio.	
11.1.5	Complete the Tooraweenah Road upgrade project, on time and on budget.	I	Project delivery stakeholders, community, State Gov Dept.	11.1.5.1	Achieve 50% completion of the Tooraweenah Rd upgrade project. Completed on time and on budget.	I	50% completion rate.	

I1: Infrastructure and Assets

CSP Goal 8: Our water infrastructure and services are fit for our community and our future

CSP I1.2 - Strengthen our strategic approach to the management of our water infrastructure and services.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
I1.2.1	Complete, adequately resource and successfully implement strategic plans for our water infrastructure.	I	NSW State Dept.	Reduce LGA water consumption to 230 KL/annum (industry average) (290KL/annum as at Jun 22).	I1.2.1.1	Implement the Drought Management Plan including the Water Loss Management Program.	I	Commence delivery of the Water Loss Management Program.
				Complete and up-to-date Water Asset Management Plan. Advanced Asset Management Plan adopted.	I1.2.1.2	Adopt the Integrated Water Cycle Management Plan.	I	Adoption of IWCM. This Plan supports asset management and leverages funding opportunities.
				Water supplied meets Australian Drinking Water Guidelines 100%/annum.	I1.2.1.3	Implement the Water Infrastructure Asset Management Plan (AMP) including progression of the new reservoir for Coonamble.	I	Implementation inline with AMP actions. Coonamble's new reservoir progressing.
				Non revenue water reduced from 40% (2022) to 10%.	I1.2.1.4	Implement best practice water pricing policy.	I	Implementation complete.

I1: Infrastructure and Assets

CSP Goal 9: Our sewerage and urban drainage infrastructure and services are fit for our community and our future

CSP I1.3 - Improve our strategic approach to the management of our sewerage infrastructure and services.

CSP I1.4 - Strengthen our strategic approach to the management of our urban drainage infrastructure and services.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
I1.3.1	Complete, adequately resource and successfully implement strategic plans for our sewerage infrastructure.	I	NSW State Dept.	Trade Waste Policy implemented, monitored and reviewed.	I1.3.1.1	Complete a feasibility analysis of options for the Coonamble Sewerage Treatment Plant, and design phase commenced.	I	Feasibility study completed.
				Sewerage Infrastructure Asset Management Plan completed and resourced.				Design work commenced.
				Funding secured for Coonamble Sewerage Treatment Plant for preferred option's completed design.				Amnesty period occurring and applications reviewed.
I1.4.1	Complete, adequately resource and successfully implement strategic plans for our urban drainage infrastructure.	I	NSW State Dept.	Decrease number of urban sanitary drainage complaints by 10%. Decrease number of urban rectification projects outstanding.	I1.3.1.2	Introduce Trade Waste Policy amnesty period and receive trade waste applications from commercial operators.	I	Amnesty period occurring and applications reviewed.
				No. of licence exceedances at Gulargambone and Coonamble STP to <2 each/annum.				Implementation inline with AMP actions.
				No. of pollution incidents <2/annum.				Implementation inline with AMP actions.
I1.4.1	Complete, adequately resource and successfully implement strategic plans for our urban drainage infrastructure.	I	NSW State Dept.	Asset Management Plan for kerb and gutter infrastructure including the Replacement Program actioned and resourced.	I1.4.1.1	Implement the kerb and gutter Asset Management Plan (AMP).	I	Implementation inline with AMP actions.
				Asset Management Plan for storm water infrastructure actioned and resourced.				Implementation inline with AMP actions.
				Stormwater maintenance and inspections 12 x routine inspections/annum.	I1.4.1.2	Implement the stormwater infrastructure Asset Management Plan (AMP).	I	Implementation inline with AMP actions.
				Reduction in works required to alleviate localised flooding by 40%.				

I1: Infrastructure and Assets

CSP Goal 10: Our essential assets and infrastructure enables our community and economy to prosper

CSPI1.5 - Adopt successful strategies which maximises our community's access to quality infrastructure and assets.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
11.5.1	Successfully represent the interests of our community with regards to rail freight.	EDG	ARTC, Inland Rail, community, NSW Farmers.	Ongoing successful engagement with all stakeholders.	11.5.1.1	Respond and engage where appropriate with the Inland Rail project and other rail infrastructure services and projects to advocate for best outcomes for our community.	EDG	Number of responses.
					11.5.1.2	Monitor the implementation of the Master Inland Rail Development Agreement (MIRDA).	I	Monitoring and ongoing dialogue occurring with ARTC regarding MIRDA.
11.5.2	Create and adopt strategies and operations which improve the quality and efficiency of the Coonamble Livestock Regional Market.	ESPC	Saleyards users and agents.	Implement and resource Coonamble Livestock Regional Market Asset Management Plan. MOU and operating protocols deliver operational effectiveness and governance.	11.5.2.1	Develop the Asset Management Plan (AMP) for the Coonamble Regional Livestock Market.	ESPC	AMP commenced.
11.5.3	Develop and implement strategies and operations which deliver quality and well managed Council assets and infrastructure to the community.	I, CS	Community	Footpath maintenance and inspections: 2x routine insp/yr high traffic areas, 1x routine insp/yr med traffic areas, 0.5x routine insp/yr.	11.5.3.1	Develop and implement strategies and operations which deliver quality and well managed Council assets and infrastructure to the community	I	Strategies implemented and monitored.

I1: Infrastructure and Assets

CSP Goal 10: Our essential assets and infrastructure enables our community and economy to prosper

CSPI1.5 - Adopt successful strategies which maximises our community's access to quality infrastructure and assets.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
11.5.4	Develop and implement strategies, management processes and operations which optimise Quarry operations.	I	NSW State Dept	No. of licences exceedances at Quarry <2/annum.	11.5.4.1	Implement the Quarry Management Action Plan.	I	Implementation occurring.
				Quarry extraction >75,000 t/annum.	11.5.4.2			
11.5.5	Deliver plant and fleet management efficiencies.	CS		No. of new processes adopted.		11.5.5.1	Improve efficiencies within plant and fleet management through continuous review.	CS
11.5.6	Deliver a Long Term Financial Plan (LTFP) which achieves balance between the Council's financial capabilities and the community's aspirations, and is a quality decision making and problem solving tool.	CS	OLG	Projections within the LTFP reflect the financial projections contained in the Asset Management Plans.	11.5.6.1	The projections within the LTFP reflect the financial projections contained in the Asset Management Plans.	CS	Ratio to projections are sustainable.

our environment

planning & development, sustainable environment and sustainable
waste

E1: Planning and Development

CSP Goal 11: Our community has confidence in our strategic land use planning framework

CSP E1.1 - Amend and create planning frameworks that strengthen the balance of competing land use interests, and minimises risks to our community including the availability of suitable residential land and adequate affordable housing.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
E1.1.1	Achieve flood risk management strategies and projects.	I, ESPC	DPIE, developers, community members	Delivery of DCP. Stage 5 Coonamble Levee complete.	E1.1.1.1	Complete Stage 5 of the Coonamble Flood Levee	I	Completion of Stage 5.
					E1.1.1.2	Draft Development Control Plans to include flood planning area development controls.	ESPC	DCP adopted by Council.
					E1.1.1.3	Implement Council's Floodplain Risk Management Study.	ESPC	Number of recommendations and actions completed.
E1.1.2	Develop a housing strategy to address affordability and availability of residential land and housing.	ESPC, EDG	DPIE, developers and community.	Development of successful strategies and frameworks including Conditions of Consent framework.	E1.1.2.1	Prepare housing strategy.	ESPC	Housing Strategy prepared and finalised.
E1.1.3	Implement Planning and Development Approvals Process which enhances operational efficiencies.	ESPC	DPIE, developers, community.	Delivery of Development Control Plans.	E1.1.3.1	Condition of Consent Framework uploaded to the NSW Planning Portal.	ESPC	Uploading complete.
					E1.1.3.2	Update and establish all Development Control Plans.	ESPC	DCPs reviewed and adopted.

E2: Sustainable Environment

CSP Goal 12: We are more sustainable and we contribute to the bigger environmental picture

CSP E1.2 - Support environmental initiatives which grow our contribution to broader environmental outcomes for future generations.


ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
E1.2.1	Support stakeholders such as the Macquarie County Council, Local Land Services and Landcare whose plans and operations deliver greater environmental outcomes in our community.	ESPC, CS	Macquarie County Council, Local Land Services and Landcare, community.	Sustained relationship with partners.	E1.2.1.1	Continue our involvement and support with our environmental service partners.	CS ESPC	Continued involvement and participation.
E1.2.2	As community expectations evolve, simultaneously evolve our involvement with initiatives which deliver greater environmental outcomes in our community.	ESPC	Community.	Response level to emerging community expectation in relation to the environment.	E1.2.2.1	Engage with community on environmental expectations and adapt to evolving requirements for Local Government's role in delivering environmental outcomes.	ESPC	Number of engagements offered and uptake.

E3: Sustainable Waste

CSP Goal 13: We are winning our war on our waste

CSP E1.3 - Improve our strategies, plans and programs so that we successfully balance the sustainable waste expectations of our community within the resources available to us.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
E1.3.1	Create and adopt new and evolved waste management strategies and operations which reduce the gap between our community's sustainable waste expectations and satisfaction levels.	ESPC	Waste contractor, NSW State Dept, community.	Delivery of Waste Management Strategy	E1.3.1.1	Review the Waste Management Strategy.	I	Review completed.
					E1.3.1.2	Model of operation for the landfill and waste collection reviewed.	I	Review completed.
					E1.3.1.3	Review current waste management service levels.	I	Review completed.



our leadership

people, risk & improvement, corporate performance and
strategic planning

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 14: Our community leaders enrich and empower us

CSP L1.1 - Support and contribute to initiatives which build our capacity within to grow and nurture leadership in our community.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
L1.1.1	Support and contribute to initiatives which fosters and recognises leadership within our community.	EDG, CS	Community, community groups.	Number of initiatives supported.	L1.1.1.1	Continue Council's involvement with recognising community leadership.	All	Number of initiatives and programs implemented.

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.

CSP L1.3 - **Deliver successful strategies and operations which increase the community's confidence in the integrity and capability** of Coonamble Shire Council.

CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
L1.2.1	Employ quality engagement and communication tools and strategies, including Council's Community Engagement Strategy, which achieves increased community's participation in decision making.	EDG, CS	Community, community groups.	Number of initiatives supported.	L1.2.1.1	Evolve community engagement tools and methods to achieve increased community participation.	All	Number of initiatives and programs implemented.

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.

CSP L1.3 - **Deliver successful strategies and operations which increase the community's confidence in the integrity and capability** of Coonamble Shire Council.

CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
L1.3.1	Complete and adopt the Audit, Risk and Improvement Committee's (ARIC) Strategic Four Year Plan.	PRI	ARIC, OLG	ARIC's Strategic Plan complete.	L1.3.1.1	The Audit, Risk and Improvement Committee commence review and analysis of the organisation.	PRI	First meeting held.
L1.3.2	Adopt the eight elements of good governance practices at the essence of operations and decision making.	PRI	Councillors, Council officers	Adoption of eight elements of good governance practices.	L1.3.2.1	Adopt the eight elements of good governance and receive adequate training to achieve. Rule of law; transparency; responsiveness; consensus orientated; equity and inclusiveness; effectiveness and efficiency; accountability; participation.	GM	Good Governance principles adopted. Training delivered and attended by all.
L1.3.3	Deliver communication and marketing strategies which achieve brand building and maximises engagement with our community.	EGP	Community	Number of initiatives supported.	L1.3.3.1	Develop more inclusive communication outreach to increase engagement and communication with target groups.	EDG	Number of engagement and communication to outreach ratio.
L1.3.4	Achieve organisational decision making which is strategic and not ad hoc.	PRI	Councillors, Council officers		L1.3.4.1	Continue to review, develop and adopt policies, strategies and plans which gives clear framework and leads to strategic decision making.	All	Number of policies reviewed and adopted.

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.

CSP L1.3 - **Deliver successful strategies and operations which increase the community's confidence in the integrity and capability** of Coonamble Shire Council.

CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
L1.3.5	Achieve redundancy within our organisational structure, and provide effective pathways for our people by successfully becoming a learning organisation.	PRI	OLG	Reduction in safety incidents.	L1.3.5.1	Deliver innovative workplace solutions which increase our attraction and retention of talent.	PRI	Number of solutions developed and uptake. Attraction and retention rate against state average.
				Implement WH&S systems and strategies.	L1.3.5.2	Resource the Annual Training Plan which facilitates the successful delivery of commitments made in the Delivery Plan and Operational Plan.	PRI	ATP resourced and delivered.
				Resource the Annual Training Plan.	L1.3.5.3	Implement WH&S systems and strategies which achieve operational efficiencies and improves our safety culture.	PRI	WHS continuously updated and improved.
L1.3.6	Complete a Service Delivery Review for the whole of organisation and deliver a full Service Delivery Review Program for rollout in Jul 2024.	All	OLG	Service Delivery Review Program finalised.	L1.3.6.1	Capture existing Service Levels across all relevant operations and functions.	I EDG CS ESPC	Service Delivery Review Program developed and actioned.

L1: People, Risk & Improvement, Corporate Performance, and Strategic Planning

CSP Goal 15: Our community believes in the integrity of Council's decision

CSP L1.2 - Strengthen our engagement and consultation with our local community and stakeholders including increasing community participation in decision making.

CSP L1.3 - **Deliver successful strategies and operations which increase the community's confidence in the integrity and capability** of Coonamble Shire Council.

CSP L1.4 - Succeed in placing customers and the community at the heart of service delivery, and succeed in achieving a culture of continuous improvement.

ACTION ITEM NO.	DELIVERY PROGRAM ACTIONS	FUNCTION AREA	PARTNERS	MEASURE	OP Action Item No.	2023-24 Action	Function Area	Measure
L1.4.1	Develop and adopt strategies including Customer Service Excellence which positively influences the way we think and do business.	CS	Community	Develop customer focused procedures including; Customer Service Policy; Complaints Handling; Customer Response System.	L1.4.1.1	Develop customer focused procedures including; Customer Service Policy; Complaints Handling; Customer Response System so that our people and systems achieve closed loop/double loop learning.	CS	Relevant documentation and policies developed.
				Deliver a long term solution to records management.	L1.4.1.2	Deliver a long term solution to records management.	CS	Records Management system implemented.

Section four:

Financial resourcing

Section 4.1: 2023-24 Highlights

Budget 2023-24

Budgeted Operations Result for 2023/24 **\$6,197,597**

Comprised of the following fund results

General Fund	\$5,769,083
Water Fund	\$173,615
Sewerage Fund	\$ 254,898

Daft Budgeted Non-Operational Result for 2023/24 **\$12,413,506**

Comprised of the following fund results

General Fund	\$12,464,110
Water Fund	(\$50,604)
Sewerage Fund	\$0

OPERATIONAL PLAN HIGHLIGHTS

Roads – Operational (Maintenance) **\$2,083,755**

Urban Roads Maintenance	\$163,935
Sealed Rural Roads Maintenance	\$410,570
Unsealed Rural Roads Maintenance	\$718,400
Bridges Maintenance	\$25,000
Regional Roads Block Grant Maintenance	\$765,850

Roads – Non-Operational (Capital)	\$29,935,651
Urban Roads - Capital Renewal Program	\$200,000
Unsealed Rural Roads - Reconstruction program	\$350,000
Sealed Rural Local - Heavy Patch and Resealing program	\$200,000
Regional Roads - Capital Renewal Program	\$550,472
Regional Roads - Capital Renewal Program - Warren Road upgrade	\$1,267,188
Roads to Recovery – Local Roads Renewal Program	\$1,359,636
Roads to Recovery – Construction of Traffic Islands	\$500,000
Roads to Recovery - Local Roads Renewal - Yalcogrin St Gular	\$400,000
L.R.C.I. Phase 4 – Transport Infrastructure Renewal	\$1,859,636
FLR R3 - SR86 Carinda Rd HP & Culverts	\$462,861
NSW Local Govt Recovery Grant – Pilliga Road	\$850,000
Regional and Local Road Repair Program	\$2,635,454
Stormwater Drainage - Improvement Program for Coonamble	\$105,000
Tooraweenah Road - Extension of Sealed length	\$13,000,000
Flood Damage - Restoration of Roads Network	\$8,460,040
Water Supply Operations	\$6,027,750
Coonamble Mains Replacement Program	\$445,000
Coonamble Water Treatment Plant – Relining of Lagoon	\$250,000
Coonamble Reservoir – Construction of 5ml Reservoir (conditional on grant funding)	\$5,000,000
Coonamble Water – Meter replacement program	\$25,000
Quambone Mains Replacement Program	\$90,000
Quambone Chlorine Residual Monitors	\$20,000
Quambone Reservoir Improvements	\$20,000
Quambone Water – Meter replacement program	\$6,250
Gulargambone Mains Replacement Program	\$119,000
Gulargambone Chlorine Residual Monitors	\$40,000

Sewerage Supply Operations	\$1,500,000
Coonamble Mains Relining	\$250,000
Coonamble Sewer Conversion of pump stations to a wet well configuration	\$600,000
Coonamble STO Replacement Report and Concept Design	\$250,000
Coonamble Sewer Treatment Plant – Equipment Renewal	\$25,000
Gulargambone Mains Relining	\$100,000
Gulargambone Tertiary Ponds	\$250,000
Gulargambone Sewer Treatment Plant – Equipment Renewal	\$25,000
Other Significant Non-Operational Planned Works	\$9,353,316
Corporate Support and Document Management Systems	\$190,300
Security Camera Upgrades	\$20,000
Coonamble Waste Depot Improvements	\$250,000
Cemetery Improvement Program	\$22,000
Specific Works – Buildings	\$250,000
LRCI Grant Program – Swimming Pool Capital Renewal / Upgrades	\$466,957
SCC Grant Program – Museum Stables	\$50,231
Library LSP Grant Funds	\$15,000
Renovations and Repairs – Quambone Hall & Library	\$65,000
Renovations and Repairs – Coonamble Aerodrome Terminal	\$40,000
Renovations and Repairs – Crusher Plant and Changeroom	\$30,000
Renovations and Repairs – Residential Premises	\$258,850
SCCF Grant Program – Construction of Women’s Changerooms	\$450,000
SCCF Grant Program – Gulargambone Sporting Amenities Upgrade	\$520,000
SCCF Grant Program – Coonamble Tennis Courts	\$236,728
Coonamble Sportsground – Renewal of Existing changerroom facilities	\$490,000
Coonamble Showground Upgrades	\$25,000
Kerb and Gutter Construction	\$75,000
Footpaths Construction	\$75,000
Provision of Crisis Accommodation	\$1,950,250
Plant Acquisitions	\$3,873,000

Section 4.2 : Financial Information

4.2.1 Revenue Policy and Statement of Charges to Apply to Rateable and Non-Rateable Properties

Council proposes to continue to levy ordinary rates using a structure comprising a minimum amount to which an ad valorem component is added. As per the provisions contained in the Local Government Act, Council is required to rate based on the land valuations provided by the NSW Land and Property information (LPI). Throughout the year Council is advised of changes to these valuations, should these changes affect the rateability of the land Council will amend the rates levied on a pro rata basis based on the information provided by the LPI.

It is proposed that the total amount collected for ordinary rates each year will take account of any approved increases advised by the Minister.

The level of charges to apply to domestic waste management are determined in accordance with the Reasonable Cost Guidelines issued by the Department of Local Government and are subject to independent audit by Council's auditors. It is proposed that this approach will continue for future years.

The attached table shows the proposed rates and charges for the 2023/2024 financial year.



4.2.1.1 Rating Levels (3.7% increase)

Rate Code	Ordinary Category	2022/23			2023/24		
		Min.\$	Cents in \$	Estimated Yield (\$)	Min.\$	Cents in \$	Estimated Yield (\$)
1	Ordinary - Coonamble	500	1.60273	546,012	520	1.42000	580,028
2	Ordinary – Gulargambone	500	1.30560	92,500	520	1.01000	96,720
3	Ordinary - Village	500	1.28000	60,760	510	1.28000	63,240
5	Farmland	398	0.30400	4,003,854	415	0.23000	4,179,300
7	Small Rural Holdings	520	0.85680	155,780	540	0.70000	165,143
10	Rural Residential	490	0.74460	77,255	510	0.60000	80,837
15	Business	551	2.40720	195,868	570	2.00000	210,176
	Total Ordinary			5,132,029			5,375,444

Increases in Minimums Ordinary						
	2022/23	2023/24	Changes (\$)	No of Assess on Min	Total Assess	% min
Ordinary	500	520	20	749	1027	73%
Gulargambone Ordinary	500	520	20	186	186	100%
Village Ordinary	500	510	10	124	124	100%
Farmland	398	415	17	62	809	8%
Small Rural Holdings	520	540	20	21	89	24%
Rural Residential	490	510	20	66	120	55%
Business	551	570	19	98	209	47%
Total				1306	2337	

Based on Valuations Received to April 2023

Statement of 2023/24 Charges to be Levied

4.2.1.2 Water and Sewer Pricing Structure (a) Water Supply Charges

Council has adopted a two-part tariff with water, an access charge and a usage charge based on consumer usage of water. The water billing year operates on a financial year basis i.e. from 1 July to 30 June.

The State Government, in recent years, has required NSW water utilities to move to best practice pricing structures for the management of water supply and sewerage businesses.

Best practice water pricing involves a two-part tariff, or inclining block tariff with NO water allowance, no land-based charges and appropriate charges for non-residential customers.

Council has implemented best practice pricing, required by the Government, as a prerequisite to gain access to any future grant funding opportunities. Essentially, for Council, the issues are:

- Selection of an appropriate pricing option; and
- Impact of the pricing policy on customers and consumption behaviour.

In determining its pricing structure and its pay for use model, Council considered the following circumstances:

- Distribution of costs equitably among consumers and the elimination of cross subsidies.
- Efficient water use by consumers.
- Environmental protection and sustainability of natural resources
- Compliance with Government regulation.

Council has adopted an inclining block tariff for 2023/24 as shown in the following table:

2023/24 Water Charges:

Town/Village	Access Charge (\$20mm)	Usage Charge – 1st Tier (c/kl)	2nd Tier Pricing Limit (kl)	Usage Charge 2nd Tier (c/kl)	Est. Yield (\$) Usage
Coonamble	400	140	450	220	847,530
Gulargambone	500	120	450	185	93,620
Quambone	500	140	430	240	25,710

The Access Charges as above are for 20mm services, the charges below allow for the size of the water meters as required by best practice pricing. The resulting charges are shown in the table below:

2023/24 Access Charges:

Item	Coonamble (\$)	Gulargambone (\$)	Quambone (\$)
Access charge (20mm meter)	400	500	500
Access charge (25mm meter)	628	785	785
Access charge (40mm meter)	1,600	2,000	2,000
Access charge (50mm meter)	2,500	3,125	3,125
Access charge (75mm meter)	5,624	7,030	7,030
Access charge (100mm meter)	10,000	12,500	12,500

Statement of 2023/24 Charges to be Levied

4.2.1.2 Water and Sewer Pricing Structure (b) Sewer Charges

Council has adopted a usage charge applicable to residential and commercial use – there is no land value-based charge.

2023/24 Residential Sewer Charges

Town/Village	Annual Domestic Charge (\$)	Estimated Yield (\$)
Coonamble Residential	750	734,250
Gulargambone Residential	870	155,730
Coonamble – Flats	600	59,400
Gulargambone – Flats	790	10,270

2023/24 Non-Residential Sewer Charges:

The sewer charge for non-residential customers is not less than that of residential customers – a minimum charge of \$750 for Coonamble and \$870 for Gulargambone. Non-residential services are also subject to sewer discharge factor (usage charge) related to water consumption

The treatment charge per kilolitre is 270 cents for both Coonamble and Gulargambone.



Statement of 2023/24 Charges to be Levied

4.2.1.3 Waste Pricing Structure (a) Domestic Waste Management Charge – (per service)

2023/24 Domestic Waste Management Charge (per service)

Particulars	Rate Code	2022/23 Charge \$	2023/24 Charge \$	Difference \$	Estimated Yield \$	No of Services
Coonamble	171	280.00	360.00	80.00	387,720	1,077
Coonamble – additional Service	173	140.00	200.00	60.00	47,800	239
Gulargambone	174	365.00	380.00	15.00	66,880	176
Gulargambone – additional Service	176	140.00	200.00	60.00	6,200	31
Quambone	178	315.00	360.00	45.00	15,840	44
Quambone – additional Service	379	140.00	200.00	60.00	400	2
Coonamble/Vacant Land	172	48.00	70.00	22.00	6,300	90
Gulargambone/ Vacant Land	273	48.00	70.00	22.00	1,890	27
Quambone/Vacant Land	372	48.00	70.00	22.00	2,380	34
Coonamble Commercial	174	280.00	360.00	80.00	54,720	152
Gulargambone Commercial	277	365.00	380.00	15.00	13,680	36
Quambone Commercial	381	315.00	360.00	45.00	1,080	3
Total Garbage					604,890	1,799

The above charges are for a single weekly per annum service

(b) Commercial Waste Management Charge – (per service)

Coonamble	\$360 service
Gulargambone	\$380 service
Quambone	\$360 service

Statement of 2023/24 Charges to be Levied

4.2.1.4 Overdue Rate Charge

(a) Maximum Rate of Interest Payable on Overdue Rates and Charges

2023/24 Maximum Rate of Interest Payable on Overdue Rates and Charges

In accordance with section 566(3) of the Local Government Act 1993, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2023 to 30 June 2024 (inclusive) will be 9% per annum.

4.2.1.5 Statement of Borrowings

Council borrows funds to provide infrastructure requirements and community assets which are not able to be funded out of normal revenue sources. The loans are based on periods which represent the economic life of the facility or asset or a reasonable fixed term, whichever is the lesser.

Loans are raised by Council from banks or other recognised financial institutions and secured by a mortgage deed over the revenue of the Council.

Loan	Principal	Principal	Principal	Interest
Purpose	O/Stand	O/Stand	Repaid	Payable
	30/06/2023	30/06/2024	2023/2024	2023/2024
General Fund				
Infrastructure (Variable)	\$448,106	\$401,903	\$ 46,203	\$ 23,518
Sewerage Fund				
Nil	-	-	-	-
Water Fund				
Nil	-	-	-	-



COONAMBLE
SHIRE C@UNCIL

2023/2024 BUDGET

COONAMBLE SHIRE OPERATIONAL PLAN BUDGET SUMMARY- 2023/24

Operational Plan Budget Summary	Operational Expenditure			Operational Revenues			Budget Summary Total		
	Actual	Planned	Estimated	Actual	Planned	Estimated	2020/21	2022/23	2023/24
	2021/22	2022/23	2023/24	2020/21	2022/23	2023/24			
Functions of Council									
<i>Administration & Governance</i>	7,717,863	6,544,145	6,511,911	11,743,833	7,335,576	10,119,678	4,025,970	791,431	3,607,767
<i>Public Order & Safety</i>	1,020,561	1,358,774	1,375,606	709,476	865,236	868,098	(311,085)	(493,538)	(507,508)
<i>Health</i>	941,390	350,166	385,426	13,421	26,088	3,486	(927,969)	(324,078)	(381,940)
<i>Environment</i>	941,390	1,372,869	1,589,873	488,038	483,518	605,288	(453,352)	(889,351)	(984,585)
<i>Community Services & Education</i>	156,168	363,317	540,136	24,241	231,181	136,742	(131,927)	(132,136)	(403,394)
<i>Housing & Comm. Amenities</i>	584,726	633,171	685,831	260,913	264,160	278,747	(323,813)	(369,011)	(407,084)
<i>Water Supplies</i>	1,493,816	1,976,592	1,986,050	1,649,864	1,720,889	2,159,665	156,048	(255,703)	173,615
<i>Sewerage Services</i>	876,301	1,149,795	1,098,259	968,283	1,138,247	1,353,157	91,982	(11,548)	254,898
<i>Recreation & Culture</i>	2,239,747	2,379,548	2,522,567	294,018	181,001	127,845	(1,945,729)	(2,198,547)	(2,394,722)
<i>Mining, Manufacturing & Const.</i>	2,098,914	2,646,325	2,821,350	3,488,916	2,463,550	2,950,640	1,390,002	(182,775)	129,290
<i>Transport & Communication</i>	7,521,241	11,354,401	11,377,275	9,070,909	14,980,280	19,607,731	1,549,668	3,625,879	8,230,456
<i>Economic Services</i>	999,568	1,123,193	1,449,279	657,583	484,080	330,083	(341,985)	(639,113)	(1,119,196)
All Funds Operating Totals	26,591,685	31,252,296	32,343,563	29,369,495	30,173,806	38,541,160	2,777,810	(1,078,490)	6,197,597

Budget Summary

Operating Result	(1,078,490)	6,197,597
Add Back Non Cash Items:		
Depreciation	6,721,801	6,618,085
Provision for Bad and Doubtful Debts		
Amount Available for Non Operating Items	5,643,311	12,815,682

Non Operating Result (By Fund and Type)

General Fund		
Non Operating Income	30,936,488	30,113,018
Loan Repayment	51,400	46,203
Capital Expenditure	37,248,864	42,544,136
General Fund Total	6,363,776	12,477,321
Water Fund		
Non Operating Income	1,659,190	6,078,354
Loan Repayments	0	0
Capital Expenditure	1,403,487	6,027,750
Water Fund Total	(255,703)	(50,604)
Sewerage Fund		
Non Operating Income	589,548	1,500,000
Loan Repayments	0	0
Capital Expenditure	578,000	1,500,000
Sewerage Fund Total	(11,548)	0
Total Non Operating Expenditure	6,096,525	12,426,717
Position after Non Operating Expenditure	(453,214)	388,965

EXPENDITURE	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
ADMINISTRATION															
General Purpose Revenues								General Purpose Revenues							
								Ordinary Rates - Farmland	4,003,854	4,004,226	4,004,226	4,179,300	4,283,780	4,390,870	4,500,640
								Ordinary Rates - Residential	638,512	637,412	637,412	676,748	693,660	711,000	728,770
								Ordinary Rates - Business	195,868	196,486	196,486	210,176	215,430	220,810	226,330
								Ordinary Rates - Small Rural Holdings	155,780	155,780	155,780	165,143	169,270	173,500	177,830
								Ordinary Rates - Rural Residential	77,254	78,024	78,024	80,837	82,850	84,920	87,040
								Ordinary Rates - Villages	60,760	60,760	60,760	63,240	64,820	66,440	68,100
								Pensioner Rates Abandoned	(65,790)	(43,986)	(43,986)	(68,900)	(70,900)	(73,000)	(75,100)
								Extra Charges on Ordinary Rates	24,800	24,800	17,611	25,718	26,400	27,100	27,900
								Grants Op (State)-Pens Rates Subsidy	36,990	24,415	24,415	38,740	39,900	41,000	42,200
								Financial Assistance Grant - General Component	3,082,890	994,712	746,034	3,113,719	3,172,870	3,233,150	3,294,570
General Purpose Revenues Total	0	0	0	0	0	0	0	General Purpose Revenues Total	8,210,918	6,132,629	5,876,762	8,484,721	8,678,080	8,875,790	9,078,280
Governance								Civic Activities							
Civic Activities								Other Grants - Australia Day Grant	0	16,000	16,000	20,000	0	0	0
Other Civic Expenses - Australia Day	11,000	27,000	10,594	20,000	20,500	21,020	21,550								
Other Civic Expenses - Christmas Carnival	17,000	16,322	16,322	17,000	17,430	17,870	18,320								
Other Civic Expenses - Anzac Day	3,000	3,000	93	3,000	3,080	3,160	3,240								
Other Civic Expenses - Flags and Banners	2,000	2,000	643	2,000	2,050	2,110	2,170								
Contributions and Donations															
- Mayoral Donation Allocation	5,000	5,000	850	5,000	5,000	5,000	5,000								
- Sponsorship - Coonamble Show Society	5,000	5,000	5,000	5,000	5,000	5,000	5,000								
- Sponsorship - Fishers Ghost	3,000	3,000	3,000	3,000	3,500	3,500	3,500								
- Sponsorship - Coonamble Rodeo Assoc.	12,000	12,000	12,000	12,000	12,000	12,000	12,000								
- Coonamble CWA Rates	1,100	1,100	1,100	1,100	1,100	1,100	1,100								
-Sponsorship - Coonamble Greyhounds	3,000	3,000	2,727	3,000	3,000	3,000	3,000								
-Sponsorship - Coonamble Challenge	2,000	2,000	2,000	2,000	2,000	2,000	2,000								
-Pre-approved minor donations	1,500	1,500	750	1,500	1,500	1,500	1,500								
- Unallocated Donations	42,400	42,400	2,104	43,500	41,900	41,900	41,900								
Councillors & Governance								Mayor Lease Back Vehicle Income							
Councillors Training Expenses	13,500	13,500	3,796	13,500	13,840	14,190	14,550	0	2,640	1,984	2,745	2,810	2,880	2,950	
Governance - Other - Webcasting	2,040	2,040	1,305	2,000	2,050	2,110	2,170								
Election Expenses	0	0	0	0	50,000	0	0								
Mayoral Fees	21,920	21,920	16,438	22,794	23,370	23,960	24,560								
Mayoral Travel & Subsistence Exps	1,000	1,000	0	1,000	1,030	1,060	1,090								
Councillors Fees	103,950	103,950	77,964	108,110	110,820	113,600	116,440								
Cnclrs Travel & Subsistence Exps	8,000	8,000	6,239	8,473	8,690	8,910	9,140								
Delegates Expenses - GST	14,280	14,280	11,204	14,280	14,640	15,010	15,390								
Delegates Expenses - NO GST	2,460	2,460	510	2,410	2,480	2,550	2,620								
Subscriptions & Membership Exps	25,720	30,920	30,327	26,132	26,790	27,460	28,150								
Membership fee - FWJO	0	0	0	12,000	12,300	12,610	12,930								
Governance - Contract Services	0	35,000	35,376	20,000	20,500	21,020	21,550								
Governance Total =	300,870	356,392	240,342	348,799	404,570	361,640	368,870	Governance Total =	0	18,640	17,984	22,745	2,810	2,880	2,950

EXPENDITURE	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
ADMINISTRATION															
Corporate Services Support								Corporate Services Support							
Corp Services Salaries & Allowances	2,207,715	1,542,715	1,092,435	2,315,550	2,546,492	2,610,160	2,675,420	Certificates - Sec 603	7,650	10,150	8,557	11,491	11,780	12,080	12,390
Misc Costs - Corporate Support Staff - Housing	34,840	14,840	8,480	34,840	35,720	36,620	37,540	Sundry Sales & Services	5,100	5,100	4,221	6,500	6,670	6,840	7,020
Staff Travelling Expenses	25,000	40,000	29,074	41,000	42,030	43,090	44,170	Refund of Expenses	16,356	2,320	2,320	13,256	5,000	5,000	5,000
Staff Development - Other	35,000	10,000	1,222	35,000	35,880	36,780	37,700	Legal Costs Recovered	51,400	81,400	57,200	64,223	65,830	67,480	69,170
Bank Fees & Charges	19,330	24,330	15,566	20,681	21,200	21,730	22,280								
Administration Legal Expenses	84,000	114,000	100,285	186,624	191,290	196,080	200,990								
Legal Expenses - Code of Conduct	60,000	60,000	41,509	40,000	41,000	42,030	43,090								
Admin Telephone & Comms Charges	22,440	22,440	17,254	23,926	24,530	25,150	25,780								
Administration - Rates & Charges	6,550	6,550	2,626	3,020	3,100	3,180	3,260								
Misc. Administration Expenses GST	31,080	31,080	22,030	38,934	39,910	40,910	41,940								
Advertising Expenses	18,360	18,360	13,064	18,360	18,820	19,300	19,790								
Printing & Stationery	36,490	36,490	24,067	32,000	32,800	33,620	34,470								
Postage Charges	22,690	22,690	12,357	22,690	23,260	23,850	24,450								
Admin Subscriptions & Membership	31,100	31,100	28,700	31,100	31,880	32,680	33,500								
Valuation Fees	22,630	23,392	23,392	32,437	33,250	34,090	34,950								
Corporate Services Support - continued								Corporate Services Support - continued							
External Audit Fees	63,460	63,460	9,151	68,500	70,220	71,980	73,780								
Internal Audit Costs	81,000	11,000	1,820	87,480	89,670	91,920	94,220								
Other Admin - Contract Services	30,000	75,000	26,867	180,000	15,000	15,200	15,400								
Procurement Guided Buying	59,511	59,511	43,680	50,000	50,000	50,000	50,000								
Bad & Doubtful Debts Expense	0	25,000	23,056	50,000	25,000	25,000	25,000								
Insurance								Insurance							
Administration Insurance Premiums	254,000	247,076	247,076	265,605	272,250	279,060	286,040	Administration Sundry Income	42,400	42,400	30,828	40,231	41,240	42,280	43,340
Administration Buildings & Grounds								Administration Buildings & Grounds							
Council Offices Insurances	32,390	35,569	35,569	38,237	39,200	40,180	41,190								
Council Offices Electricity	31,145	31,145	10,077	15,854	16,260	16,670	17,090								
Council Offices Repairs & Mntce	64,190	61,011	50,041	65,792	59,940	61,440	62,980								
Information Technology								Information Technology							
IT - Office Equipment Maintenance	30,890	30,890	6,284	27,138	27,820	28,520	29,240								
IT - Cyber security	20,000	20,000	6,795	22,743	23,320	23,320	23,910								
IT - Contract Services	2,700	2,700	0	2,000	2,050	2,110	2,170								
IT - Software Licences & Renewals	111,000	111,000	100,636	115,200	118,080	121,040	124,070								
IT - Wireless Hotspot Expenses	800	800	0	800	820	850	880								
IT - Website Expenses	0	0	0	2,900	2,980	3,060	3,140								
Asset Management								Asset Management							
Asset Management Salaries	456,096	220,000	162,229	483,678	628,540	644,260	660,370								
Asset - Subs & Membership	7,500	7,500	0	7,500	7,690	7,890	8,090								
Asset Management Improvement Program	70,000	267,000	67,444	117,000	25,000	50,000	50,000								
Asset - Misc Expenses	10,000	10,000	653	10,000	10,250	10,510	10,780								
GIS General Expenses	10,000	10,000	0	10,000	10,250	10,510	10,780								
Interest								Interest							
Interest Expenses	6,900	31,030	12,077	23,518	7,391	6,335	5,130	Interest on Investments	203,000	424,188	266,751	1,035,840	1,061,740	1,088,290	1,115,500
Interest on Overdraft	510	510	126	510	500	500	500								
Corporate Support Total =	3,999,317	3,318,189	2,235,642	4,520,617	4,623,393	4,759,625	4,874,090	Corporate Support Total =	325,906	565,558	369,877	1,171,541	1,192,260	1,221,970	1,252,420

EXPENDITURE	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
ADMINISTRATION															
Engineering Technical Support								Engineering Technical Support							
Engineering Staff Salaries	686,035	686,035	476,113	915,726	1,001,100	1,026,130	1,051,790								
Engineering Housing Subsidy	31,200	31,200	23,210	31,200	36,980	37,910	38,860								
Engineering Staff Travel Expenses	52,960	52,960	38,462	56,473	57,890	59,340	60,830								
Eng Supervision Telephone Expenses	3,670	3,670	2,670	3,702	3,800	3,900	4,000								
Engineering Printing & Stationery	12,750	12,750	9,009	12,750	13,070	13,400	13,740								
Engineering Office Sundry Expenses	5,100	5,021	3,705	5,100	5,230	5,370	5,510								
Engineering Equipment Mntce	10,200	5,854	65	10,200	10,460	10,730	11,000								
Engineering Subs & Memberships	37,740	37,740	8,933	37,740	38,690	39,660	40,660								
Engineering - Contract Services	139,960	672,235	410,326	289,960	297,210	199,650	129,650	Grant Funds - Flood Damage Funding	104,810	459,500	251,896	289,960	297,210	199,650	129,650
Software Licences & Renewals	15,300	19,725	19,725	20,514	21,030	21,560	22,100								
Stores & Depot Operations								Stores & Depot Operations							
Storekeeper Salaries and Wages	214,075	114,075	80,126	230,266	236,030	241,940	247,990	Sale of Surplus Materials	7,650	1,650	0	4,000	4,100	4,210	4,320
Depot Insurances	11,800	12,114	12,114	13,023	13,350	13,690	14,040								
Depot Electricity Charges	10,095	10,095	6,742	10,607	10,880	11,160	11,440								
Depot Telephone & Comms Charges	2,835	2,835	1,785	2,475	2,540	2,610	2,680								
Depot Rates & User Charges	4,560	4,560	4,441	5,105	5,240	5,380	5,520								
Depot Sundry Expenses	14,500	14,500	0	14,500	14,870	15,250	15,640								
Depot Operating Expenses	27,500	27,500	10,886	27,500	28,190	28,900	29,630								
Depot Maintenance Expenses	43,455	43,455	26,097	43,455	44,550	45,670	46,820								
Depot Cleaning Expenses	10,000	10,000	3,977	10,000	10,250	10,510	10,780								
Depot Stores Unaccounted for	2,000	2,000	189	2,000	2,000	2,000	2,000								
Engineering & Works Total =	1,335,735	1,768,324	1,138,575	1,742,296	1,853,360	1,794,760	1,764,680	Engineering & Works Total =	112,460	461,150	251,896	293,960	301,310	203,860	133,970
Clearing Accounts								Workforce Operations							
Workforce Operations								Contributions to Leave Entitlements	0	10,129	10,129	0	0	0	0
Corp Services Leave Entitlements	1,137,518	1,137,518	787,905	864,658	886,280	908,440	931,160	Grants Operating - Staff Traineeship	6,000	6,000	0	6,000	6,000	6,000	6,000
Corp Services Public Holidays	283,121	283,121	133,852	304,615	312,240	320,050	328,060	Contributions to Functions	100	2,290	2,290	100	100	100	
COVID-19 Leave Provisions	15,000	15,000	0	0	0	0	0	Employee Vehicle - Lease Back Income	23,230	23,230	17,845	25,221	25,860	26,510	27,180
Other Miscellaneous Staff Exps	129,677	129,677	100,079	132,063	135,370	138,760	142,230	Sundry Income - Jury Service	750	750	0	750	750	750	750
Employee Superannuation	830,021	830,021	464,480	876,463	898,380	920,840	943,870								
Fringe Benefits Tax	25,000	25,000	14,379	35,000	35,880	36,780	37,700								
Staff Training & Development - GST	220,000	230,000	190,079	150,468	154,230	158,090	162,050								
Staff Recruitment Expenses	157,500	167,500	102,756	157,500	156,440	155,360	154,250								
General Safety Expenses	39,250	39,250	25,362	39,250	20,240	15,750	11,150								
Workers Compensation Insurance	366,620	366,620	240,666	330,126	338,380	346,840	355,520								
Extra Clerical Assistance	5,000	5,000	0	5,000	5,000	5,000	5,000								
Advertising - HR	70,000	70,000	22,518	70,000	71,750	73,550	75,390								
Printing and Stationery - HR	4,500	4,500	2,937	4,500	4,620	4,740	4,860								
Subscriptions and Memberships - HR	12,500	13,964	13,964	14,523	14,890	15,270	15,660								
Salaries & Allowances NEI	413,482	413,482	233,254	470,641	482,410	494,480	506,850								
WHS Other Expenses	170,285	170,285	43,082	170,285	174,550	178,920	183,400								
Organisational Change Costs	50,000	50,000	4,258	50,000	50,000	50,000	50,000								
Less - Contributions from Works								Employment Overheads Total =	30,080	42,399	30,264	32,071	32,610	33,360	34,030
Oncost Recoveries	(3,625,010)	(2,825,010)	(1,948,030)	(3,485,225)	(3,572,400)	(3,661,800)	(3,753,400)								
Training Contributions	(49,140)	(49,140)	(36,855)	(51,090)	(52,400)	(53,800)	(55,200)								

EXPENDITURE	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD Actual	Estimated	Estimated	Estimated	Estimated
	Estimate			2023/24					Estimate			Estimate			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
ADMINISTRATION															
Plant Operations								Plant Operations							
Plant Running Expenses	1,704,527	1,704,527	1,326,204	1,817,515	1,862,960	1,909,540	1,957,280	Diesel Fuel Rebate Tax Credits	102,000	102,000	80,013	110,205	112,970	115,800	118,700
Plant Hire Income Charged to Works	(2,971,042)	(2,771,042)	(1,930,467)	(3,147,995)	(3,226,700)	(3,307,370)	(3,390,060)	Sundry Plant Income	10,200	10,200	1,575	1,935	1,990	2,040	2,100
Small Plant & Tools Expenses	21,930	21,930	12,024	21,930	22,480	23,050	23,630								
Workshop Operations															
Workshop Salaries and Wages	23,325	23,325	17,756	24,260	24,900	25,600	26,300	Private Works Sundry Income	3,000	3,000	2,200	2,500	2,500	2,500	2,500
Workshop Other Expenses	20,000	20,000	4,875	20,000	15,000	15,400	15,800								
Plant Running Expenses Total =	(1,201,260)	(1,001,260)	(569,608)	(1,264,290)	(1,301,360)	(1,333,780)	(1,367,050)	Plant Running Expenses Total	115,200	115,200	83,788	114,640	117,460	120,340	123,300
Administration - Depreciation															
Depn - Admin Vehicles	34,095	34,095	25,571	34,095	34,095	34,095	34,095								
Depn - Admin Office Equipment	47,239	47,239	35,429	47,239	47,239	47,239	47,239								
Depn - Admin Buildings Specialised	22,890	22,890	17,168	22,890	22,890	22,890	22,890								
Depn - Engineering Vehicles	877,269	877,269	657,952	877,269	877,269	877,269	877,269								
Depn - Depot Buildings	43,031	43,031	32,273	43,031	43,031	43,031	43,031								
Depn - Depot Other Structures	1,188	1,188	891	1,188	1,188	1,188	1,188								
Administration - Depreciation Total	1,025,712	1,025,712	769,284	1,025,712	1,025,712	1,025,712	1,025,712								
ADMINISTRATION TOTAL	5,715,698	6,544,145	4,208,921	6,511,911	6,721,535	6,715,227	6,764,852	ADMINISTRATION TOTAL	8,794,564	7,335,576	6,630,571	10,119,678	10,324,530	10,458,200	10,624,950

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate								Estimate						
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
PUBLIC ORDER & SAFETY															
Fire Services								Fire Services							
Cont. to Fire Board	22,440	23,652	17,739	27,857	28,420	28,990	29,570								
Rural Fire Services															
Coonamble Shire Contributions (Zone)	138,130	169,116	126,837	169,230	173,470	177,810	182,260	Other Revenue - Member Contributions	435,440	535,536	401,652	535,898	549,300	563,040	577,120
Other Member Contributions	435,440	535,536	401,652	535,898	549,300	563,040	577,120	Private Works Income Hazard Reduction	92,310	319,500	26,096	319,500	41,000	332,410	339,060
RFS Non Reimbursables	27,710	27,710	23,635	28,820	41,000	41,000	41,000								
Private Works Hazard Reduction	92,310	319,500	26,096	319,500	325,890	332,410	339,060								
Fire Protection Total =	716,030	1,075,514	595,959	1,081,305	1,118,080	1,143,250	1,169,010	Fire Protection Total =	527,750	855,036	427,748	855,398	590,300	895,450	916,180
Emergency Services								Emergency Services							
Contributions to Emergency Services	6,285	10,465	7,848	17,890	18,250	18,620	19,000								
SES Operating Expenses	15,000	15,000	0	17,851	18,210	18,580	18,960								
SES Building Exp	10,645	10,645	2,112	10,000	10,200	10,410	10,620								
Emergency Services Total =	31,930	36,110	9,960	45,741	46,660	47,610	48,580	Emergency Services Total =	0	0	0	0	0	0	0
Animal Control Services								Animal Control Services							
Animal Control Ranger Salaries	71,390	61,390	39,616	63,845	68,450	70,170	71,930	Animal Regulatory Fees & Fines	15,700	8,200	6,212	10,700	10,910	11,120	11,340
Animal Control Telephone Expenses	1,255	1,255	847	880	900	920	940	Impounding Fees & Charges	2,000	1,500	490	1,500	1,530	1,560	1,590
Other Animal General Expenses	23,315	23,315	6,023	23,315	23,790	24,270	24,760	Animal Control - Sundry Sales	500	500	182	500	510	520	530
Impounding & Pound Expenses	60,000	60,000	43,325	60,000	61,500	63,040	64,620								
Desexing program	10,000	10,000	2,796	10,000	10,250	10,510	10,780								
Animal Welfare Program	6,500	6,500	0	6,500	6,670	6,840	7,020								
Animal Control Total =	172,460	162,460	92,607	164,540	171,560	175,750	180,050	Animal Control Total =	18,200	10,200	6,884	12,700	12,950	13,200	13,460
Other Public Order & Safety								Other Public Order & Safety							
Security Cameras Insurance	1,320	1,397	1,397	1,502	1,540	1,580	1,620								
Security Camera Electricity Charges	1,580	1,503	617	728	750	770	790								
Security Cameras Repairs & Mntce	8,000	8,000	0	8,000	8,160	8,330	8,500								
Other Public Order & Safety	10,900	10,900	2,014	10,230	10,450	10,680	10,910	Other Public Order & Safety	0	0	0	0	0	0	0
Public Order & Safety - Depreciation															
Deprn - Plant & Equipment	2,090	2,090	1,568	2,090	2,047	2,047	2,047								
Deprn - Buildings Specialised	71,700	71,700	53,775	71,700	61,719	61,719	61,719								
Public Order & Safety - Depreciation	73,790	73,790	55,343	73,790	63,766	63,766	63,766								
PUBLIC ORDER & SAFETY TOTAL	1,005,110	1,358,774	755,883	1,375,606	1,410,516	1,441,056	1,472,316	PUBLIC ORDER & SAFETY TOTAL	545,950	865,236	434,632	868,098	603,250	908,650	929,640

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			2023/24					Estimate			Estimate			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
HEALTH SERVICES															
Health Administration								Health Administration							
Health Salaries & Allowances	145,975	120,975	75,377	283,755	290,900	298,200	305,700	Health Licences & Inspection Fees	3,070	3,070	2,514	3,486	3,580	3,670	3,770
Housing Subsidy - Health	10,400	7,400	4,255	10,400	10,400	10,400	10,400								
Health Staff Travelling Expenses	10,200	14,700	9,402	10,200	10,400	10,600	10,810								
Health Sundry Expenses	10,200	5,700	1,462	10,200	10,460	10,730	11,000								
Health Services Contract Staff	132,600	157,600	97,984	70,871	72,650	74,470	76,340								
Grant Program - Mosquito Man Plan	0	18,000	0	0	0	0	0	Mosquito Management Plan - Grant	0	18,000	18,000	0	0	0	0
Admin. & Inspection Total	309,375	324,375	188,480	385,426	394,810	404,400	414,250	Admin. & Inspection Total	3,070	21,070	20,514	3,486	3,580	3,670	3,770
Medical & Health Services								Medical & Health Services							
Medical Housing - Insurance Premium	7,520	7,892	7,892	0	0	0	0	Health Services Rentals	10,040	5,018	5,018	0	0	0	0
Medical Housing - Rates & Charges	4,180	4,590	3,928	0	0	0	0								
Medical Housing - Repairs & Mntce	16,640	5,820	940	0	0	0	0								
Depreciation Dr Housing	7,489	7,489	5,617	0	0	0	0								
Total Medical & Health Services	35,829	25,791	18,377	0	0	0	0	Total Medical & Health Services	10,040	5,018	5,018	0	0	0	0
HEALTH TOTAL	345,204	350,166	206,857	385,426	394,810	404,400	414,250	HEALTH TOTAL	13,110	26,088	25,532	3,486	3,580	3,670	3,770

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate								Estimate						
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
ENVIRONMENT															
Noxious Plants & Animals								Noxious Plants & Animals							
Contributions and Donations - CMCC	120,740	113,629	113,629	118,174	121,130	124,160	127,270								
Noxious Plants - Control Expenses	6,420	6,420	0	6,420	6,590	6,760	6,930								
Pest Control Expenses	7,830	12,830	6,240	12,830	13,160	13,490	13,830								
Admin. & Inspection Total	134,990	132,879	119,869	137,424	140,880	144,410	148,030	Admin. & Inspection Total	0	0	0	0	0	0	0
Other Environmental Services								Other Environmental Services							
Environmental - Other Expenses	3,450	3,450	2,600	3,605	3,700	3,800	3,900	Other Revenues - Env Services GST	0	0	0	0	0	0	0
Subs & Membership- Environ Services	4,480	4,480	2,080	2,884	2,960	3,040	3,120								
Flood Mitigation								FLOOD MITIGATION							
Levee Banks Maintenance Expenses	15,300	15,300	12,769	60,000	61,500	63,040	64,620	Flood Risk Management Studies	0	0	0	0	0	0	0
Flood Mitigation - Contract Services	5,000	5,000	0	5,000	5,130	5,260	5,400								
Other Environmental Protection Total	28,230	28,230	17,449	71,489	73,290	75,140	77,040	Environmental Protection Total =	0	0	0	0	0	0	0
Solid Waste Management - Collection								SOLID WASTE MANAGEMENT							
Contractors Solid Waste Collections	133,745	145,600	107,741	150,280	154,040	157,900	161,850	Domestic Waste Annual Charges	478,603	480,924	480,924	604,890	725,860	871,030	958,130
Bulk Waste - Kerbside Collection	60,000	0	0	75,000	76,880	78,810	80,790	DWM Extra Charges	6,460	6,460	4,881	6,996	7,060	7,130	7,200
								Less: Pension Write Off	(1,930)	(21,769)	(21,769)	(27,220)	(27,490)	(27,760)	(28,030)
								Pensioner Subsidy	1,060	12,403	12,403	15,122	15,270	15,420	15,570
Solid Waste Management - Disposal								Solid Waste Management - Disposal							
Waste Facility (Tip) Insurance	8,250	2,340	2,340	2,600	2,670	2,740	2,810	Sale of new household bins	0	5,000	3,840	5,000	5,050	5,100	5,150
Electricity - Waste Depot	1,125	1,125	788	1,200	1,230	1,270	1,310								
Telephone & Comms - Waste Depot	600	600	89	600	620	640	660								
Waste Depots - Rates & Charges	465	465	414	530	550	570	590								
General Expenses - Waste Disposal	92,685	158,595	59,283	122,470	125,540	128,680	131,900								
Contractors - Waste Depot Operations	175,805	340,000	261,207	462,020	473,580	485,420	497,560								
Waste Buildings Maintenance	10,000	10,000	510	10,000	10,250	10,510	10,780								
Clean up of Old Tip Facility - Coonamble	60,000	10,000	0	60,000	61,500	63,040	64,620								
Garbage Disposal Total =	542,675	668,725	432,372	884,700	906,860	929,580	952,870	Garbage Disposal Total =	484,193	483,018	480,279	604,788	725,750	870,920	958,020

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
ENVIRONMENT															
Street Cleaning															
General Expenses - Street Cleaning	263,240	263,240	184,818	293,715	301,060	308,590	316,310	Street Cleaning							
Street Cleaning Total =	263,240	263,240	184,818	293,715	301,060	308,590	316,310	Street Cleaning Total =	0	0	0	0	0	0	0
STORMWATER / URBAN DRAINAGE															
Stormwater Management															
Stormwater Drainage Maintenance	10,200	80,200	48	20,000	20,500	21,020	21,550	Stormwater Management							
Nov 22 Storm Event - Urban Response	0	17,050	17,050	0	0	0	0	Drainage Diagram Fees - GST Free	250	500	222	500	250	250	250
Stormwater/Urban Drainage Total =	10,200	97,250	17,098	20,000	20,500	21,020	21,550	Stormwater/Urban Drainage Total =	250	500	222	500	250	250	250
Environmental Services Depreciation															
Depn - Buildings Specialised	5,360	5,360	4,020	5,360	5,360	5,360	5,360	Environmental Depreciation Total =	0	0	0	0	0	0	0
Depn - Other Structures	19,150	19,150	14,363	19,150	7,462	7,462	7,462								
Depn - Storm Water Drainage	158,035	158,035	118,526	158,035	158,035	158,035	158,035								
Environmental Depreciation Total =	182,545	182,545	136,909	182,545	170,857	170,857	170,857	Environmental Depreciation Total =	0	0	0	0	0	0	0
ENVIRONMENT TOTAL	1,161,880	1,372,869	908,515	1,589,873	1,613,447	1,649,597	1,686,657	ENVIRONMENT TOTAL	484,443	483,518	480,501	605,288	726,000	871,170	958,270

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
COMMUNITY SERVICES & EDUCATION															
Education								Education							
Contributions- Coonamble Scholarship	3,000	3,000	3,000	3,000	3,000	3,000	3,000								
Education Total	3,000	3,000	3,000	3,000	3,000	3,000	3,000	Education Total	0	0	0	0	0	0	0
Aged & Disabled								Aged & Disabled							
General Expenses - Aged & Disabled	12,000	13,000	6,221	12,000	16,000	16,400	16,900	Grants Operational (State) Aged & Disabled	0	1,000	1,000	1,000	1,000	1,000	1,000
Aged & Disabled Total	12,000	13,000	6,221	12,000	16,000	16,400	16,900	Aged & Disabled Total	0	1,000	1,000	1,000	1,000	1,000	1,000
Children & Youth Services								Children & Youth Services							
Salaries and Wages - Youth Services	85,500	5,500	4,243	53,737	54,810	56,180	57,580	Sundry Income - Youth Services	1,000	1,000	0	0	0	0	0
Youth Centre Insurance	3,780	3,780	3,698	4,064	4,160	4,260	4,360	Grants - Youth Services	2,000	18,313	18,313	0	0	0	0
Youth Services Telephone Expenses	510	510	381	528	540	550	560								
Rates Charges Gulargambone Youth Centre	1,740	1,740	889	1,950	1,990	2,030	2,080								
General Expenses - Youth Programs	23,000	58,313	46,740	23,920	24,510	25,120	25,740								
Youth Service - General Expenses	10,000	5,000	1,309	10,000	10,250	10,500	10,760								
Repairs & Mntce - Gular Youth Centre	10,200	10,200	1,998	10,200	10,450	10,710	10,970								
Cleaning - Gular Youth Centre	8,160	8,160	0	8,160	8,360	8,560	8,770								
Grant Expenditure - TARP Youth Services	58,000	56,427	10,067	0	0	0	0	Grants - Tarp Program	58,000	56,427	10,067	0	0	0	0
Grant Funded Program - Youth Council	40,000	40,000	0	40,000	0	0	0	Grants - Youth Council	10,540	34,615	0	34,615	0	0	0
Children & Youth Services Total	240,890	189,630	69,325	152,559	115,070	117,910	120,820	Children & Youth Services Total	71,540	110,355	28,380	34,615	0	0	0
Other Community Services								Other Community Services							
Community Services - General Exp	20,000	20,000	1,900	10,000	20,000	20,000	20,000								
Community Services - Wages	238,725	0	0	243,590	360,300	367,500	374,850	Grants - Reconnect Regional NSW (Family Youth Fest)	0	119,826	95,861	101,127	0	0	0
Grant Prog - Reconnect Regional NSW (Family Youth Fe	0	119,826	18,699	101,127	0	0	0	Other Community Services Total	0	119,826	95,861	101,127	0	0	0
Other Community Services Total	258,725	139,826	20,599	354,717	380,300	387,500	394,850	Community Services - Depreciation	0	0	0	0	0	0	0
Community Services - Depreciation								Community Services - Depreciation							
Depn - Buildings Specialised	17,861	17,861	13,396	17,861	17,861	17,861	17,861	Community Services - Depreciation	0	0	0	0	0	0	0
Community Services - Depreciation	17,861	17,861	13,396	17,861	17,861	17,861	17,861	COMMUNITY & EDUCATION SERVICES TOTAL	71,540	231,181	125,241	136,742	1,000	1,000	1,000

EXPENDITURE	Original							INCOME	Original						
	Estimate 2022/23	Planned 2022/23	YTD 31/03	Estimated 2023/24	Estimated 2024/25	Estimated 2025/26	Estimated 2026/2027		Estimate 2022/23	Planned 2022/23	YTD 31/03	Estimated 2023/24	Estimated 2024/25	Estimated 2025/26	Estimated 2026/2027
HOUSING & COMMUNITY SERVICES															
Council Housing								Council Housing							
Council Housing Insurance	11,737	12,330	12,330	21,740	22,290	22,850	23,430	Council Housing Rental Income	45,240	48,070	41,870	58,110	45,240	45,240	45,240
Council Housing Rates & Charges	26,280	28,370	13,284	37,145	38,080	39,040	40,020								
Council Housing Maintenance Expenses	46,800	57,950	35,460	69,255	71,000	72,800	74,700								
Council Housing Total =	84,817	98,650	61,074	128,140	131,370	134,690	138,150	Council Housing Total =	45,240	48,070	41,870	58,110	45,240	45,240	45,240
Public Cemeteries								Public Cemeteries							
Cemeteries Rates & User Charges	16,135	16,135	7,866	16,395	16,810	17,240	17,680	Cemetery Fees	85,090	120,090	107,550	124,137	133,450	143,460	154,220
Cemeteries Maintenance Expenses	131,585	166,585	107,082	165,915	170,070	174,330	178,690								
Public Cemeteries Total =	147,720	182,720	114,948	182,310	186,880	191,570	196,370	Public Cemeteries Total =	85,090	120,090	107,550	124,137	133,450	143,460	154,220
Public Conveniences								Public Conveniences							
Public Conveniences Insurance	7,835	976	976	1,049	1,070	1,090	1,110								
Public Conveniences Maintenance	113,345	113,345	85,090	123,860	126,950	130,120	133,370								
Public Conveniences Total =	121,180	114,321	86,066	124,909	128,020	131,210	134,480	Public Conveniences Total =	0	0	0	0	0	0	
Street Lighting								Street Lighting							
Street Lighting Electricity Charges	103,400	113,400	80,429	126,542	128,940	131,380	133,870	Street Lighting Subsidy	39,000	39,000	0	39,000	39,000	39,000	39,000
Street Lighting Maintenance	5,000	5,000	1,326	5,000	5,000	5,000	5,000								
Street Lighting Total =	108,400	118,400	81,755	131,542	133,940	136,380	138,870	Street Lighting Total =	39,000	39,000	0	39,000	39,000	39,000	39,000
Town Planning								Town Planning							
Town Planning - Contract Services	58,650	58,650	12,412	50,000	51,000	52,020	53,060	Development Application Fees	25,500	35,500	27,240	35,500	36,390	37,300	38,240
Town Planning legal Expenses	15,000	5,000	0	15,000	15,300	15,600	15,910	Subdivision Fees	2,000	500	386	1,000	1,030	1,060	1,090
Town Planning - Sundry Expenses	3,500	3,500	10	2,000	2,040	2,080	2,120	Certificates Sec 149	15,000	17,500	15,460	17,500	17,940	18,390	18,850
Town Planning - Portal Awareness Training	2,000	2,000	0	2,000	0	0	0	Certificates Sec 735A O/S Notices	3,000	3,000	2,101	3,000	3,080	3,160	3,240
								Town Planning Sundry Income	500	500	0	500	520	540	560
Town Planning Total =	79,150	69,150	12,422	69,000	68,340	69,700	71,090	Town Planning Total =	46,000	57,000	45,187	57,500	58,960	60,450	61,980
Housing & Community Depreciation															
Depn - Buildings Specialised	10,345	10,345	7,759	10,345	10,345	10,345	10,345								
Depn - Buildings Non Specialised	15,484	15,484	11,613	15,484	15,484	15,484	15,484								
Depn - Other Structures	24,101	24,101	18,076	24,101	24,101	24,101	24,101								
Total Housing & Community Depn	49,930	49,930	37,448	49,930	49,930	49,930	49,930								
HOUSING & COMMUNITY AMENITIES TOTAL	591,197	633,171	393,713	685,831	698,480	713,480	728,890	HOUSING & COMMUNITY AMENITIES TOTAL	215,330	264,160	194,607	278,747	276,650	288,150	300,440

EXPENDITURE	Original							INCOME	Original						
	Estimate 2022/23	Planned 2022/23	YTD 31/03	Estimated 2023/24	Estimated 2024/25	Estimated 2025/26	Estimated 2026/2027		Estimate 2022/23	Planned 2022/23	YTD 31/03	Estimated 2023/24	Estimated 2024/25	Estimated 2025/26	Estimated 2026/2027
WATER SUPPLY OPERATIONS															
Coonamble Water Operations								Coonamble Water Operations							
Insurance Coonamble Water Supply	37,090	37,933	37,933	40,778	44,860	49,350	54,290	Annual Charges Coonamble Water Access	662,460	664,034	664,034	697,476	732,350	768,970	807,420
Electricity - Coonamble Water Supply	125,780	95,780	60,806	95,668	97,590	99,550	101,550	Less: Pension Rebate Coonamble	(18,010)	(17,595)	(17,595)	(17,771)	(18,350)	(18,530)	(18,900)
Coonamble Wtr Cont to Training Costs	20,760	20,760	15,570	21,590	22,030	22,480	22,930	Coonamble Water Extra Charges	12,750	12,750	10,066	13,005	13,265	13,530	13,800
Telephone & Comms - Coonamble Water	2,190	2,190	1,589	2,202	2,250	2,300	2,350	Coonamble Water Connection Fees	2,040	5,935	5,935	5,000	2,040	2,090	2,130
Rates & Charges Coonamble Water	3,470	3,470	1,589	3,990	4,070	4,160	4,250	Coonamble Water User Pays Water	888,100	586,526	240,743	847,530	889,905	934,400	981,120
Water Treatment & Misc Expenses	300,340	240,340	193,262	262,231	267,480	272,830	278,290	Sundry Sales - Coonamble Water	15,810	15,810	10,180	15,000	15,810	16,130	16,400
Repairs & Mntce Coonamble Water	422,421	572,421	408,462	559,532	570,730	582,150	593,800	Grant Op (State) Cmble Wtr Pens Subs	10,800	10,988	10,988	11,100	9,910	10,010	10,210
Coonamble Water - Contract Services	14,210	14,210	635	10,660	10,880	11,100	11,330	Interest on Invests Coonamble Water	7,590	32,191	19,348	81,650	7,600	7,760	7,900
Coonamble Water Meter Reading	24,520	39,520	30,387	57,400	58,550	59,730	60,930								
Administration - Engineering	92,770	92,770	66,203	110,449	112,660	114,920	117,220								
Development of IWCM Coonamble Shire Coun	275,090	209,799	10,634	199,165	0	0	0	Grant Funds - Develop IWCM	247,580	121,051	0	121,051	0	0	0
Depreciation - Coonamble Water	316,055	342,296	256,722	316,055	316,055	316,055	316,055								
Total Coonamble Water Operations	1,634,696	1,671,489	1,083,792	1,679,720	1,507,155	1,534,625	1,562,995	Total Coonamble Water Operations	1,829,120	1,431,690	943,699	1,774,041	1,652,530	1,734,360	1,820,080
Quambone Water Operations								Quambone Water Operations							
Insurance Quambone Water Supply	240	281	281	302	340	380	420	Annual Charges Quambone Water Access	50,083	50,083	50,083	49,260	49,593	50,605	51,600
Electricity - Quambone Water Supply	5,100	3,100	1,489	2,343	5,100	5,210	5,320	Less: Pensioner Subsidy - Quambone	(980)	(875)	(875)	(884)	(700)	(700)	(700)
Other Expenses Quambone Water	16,120	24,120	20,516	26,582	16,130	16,460	16,790	Quambone Water Extra Charges	1,020	1,020	870	1,040	1,060	1,080	1,100
Repairs & Mntce Quambone Water	73,210	55,210	39,234	58,178	59,950	59,340	60,525	Quambone Water User Pays Water	28,800	11,800	4,925	25,710	26,995	28,345	29,760
Quambone Water Meter Reading	2,360	1,860	595	4,900	3,380	3,390	3,460	Sundry Sales Quambone	300	300	156	300	310	320	300
Depreciation - Quambone Water	18,189	21,978	16,484	18,189	18,189	18,189	18,189								
Total Quambone Water Operations	115,219	106,549	78,599	110,494	103,089	102,969	104,704	Total Quambone Water Operations	79,223	62,328	55,159	75,426	77,258	79,650	82,060
Gulargambone Water								Gulargambone Water							
Insurance Gular Water Supply	3,640	1,518	1,518	1,632	1,800	1,980	2,180	Annual Charges Gular Water Access	172,027	174,967	174,497	178,540	171,537	175,040	178,500
Electricity - Gular Water Supply	33,040	16,040	8,916	16,840	33,040	33,710	34,390	Less: Pension Rebate	(2,980)	(2,888)	(2,888)	(2,917)	(3,330)	(3,330)	(3,420)
Gular Wtr Cont to Training Costs	2,820	2,820	2,115	2,935	2,910	3,060	3,130	Gular Water Extra Charges	3,060	3,760	3,107	3,835	1,040	1,040	1,040
Other Expenses Gular Water	25,110	20,110	13,212	20,419	24,870	25,350	25,860	Gular Water User Pays Water	103,460	35,520	17,444	93,620	109,920	113,680	115,900
Repairs & Mntce Gular Water	95,530	97,652	69,461	92,876	78,660	94,735	96,630	Sundry Sales - Gular Water	250	250	214	250	260	270	200
Gular Water Meter Reading	3,450	3,450	2,175	7,700	3,310	3,320	3,390	Grant Op (State) Gular Water Pens Subs	1,830	1,862	1,862	1,880	1,800	1,800	1,800
Depreciation - Gulargambone	53,434	56,964	42,723	53,434	53,434	53,434	53,434	Interest on Invests Gular Water	3,300	13,400	8,323	34,990	3,310	3,380	3,400
Total Gulargambone Water Operations	217,024	198,554	140,120	195,836	198,024	215,589	219,014	Total Gulargambone Water Operations	280,947	226,871	202,559	310,198	284,537	291,880	297,420
WATER SUPPLY TOTAL	1,966,939	1,976,592	1,302,511	1,986,050	1,808,268	1,853,183	1,886,713	WATER SUPPLY TOTAL	2,189,290	1,720,889	1,201,417	2,159,665	2,014,325	2,105,890	2,199,560

EXPENDITURE	Original	Planned	YTD	INCOME				Original	Planned	YTD	INCOME				
	Estimate			Estimated	Estimated	Estimated	Estimate	Estimated			Estimated	Estimated			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027	
SEWERAGE SERVICES OPERATIONS															
Coonamble Sewerage Operations								Coonamble Sewerage Operations							
Insurance - Coonamble Sewer	906	928	928	998	1,100	1,210	1,340	Annual Charges Coonamble Sewer Access	721,230	726,400	726,400	793,650	717,150	791,100	832,950
Electricity - Coonamble Sewer	53,550	63,550	44,575	70,131	33,150	33,830	34,520	Less: Pension Rebate	(14,940)	(15,626)	(15,626)	(15,782)	(8,080)	(8,080)	(8,080)
Telephone & Comms - Coonamble Sewer	1,870	2,130	1,541	2,137	1,840	1,840	1,840	Coonamble Sewer Extra Charges	7,030	7,030	5,487	7,170	7,310	7,450	7,590
Coonamble Sewer Cont to Training	18,840	18,840	14,130	19,595	21,380	22,450	22,900	Coonamble Sewer - Connection Fees	1,530	6,530	4,041	6,776	1,500	1,500	1,500
Rates & User Charge Coonamble Sewer	22,060	12,060	6,935	25,370	26,140	26,930	27,740	Coonamble Sewer User Pays Charges	196,160	140,990	11,819	215,775	196,160	244,240	316,360
Other Expenses - Coonamble Sewer	9,940	9,940	7,290	10,108	10,320	10,530	10,750	Interest on Invests Coonamble Sewer	11,220	45,580	28,857	80,800	82,420	84,070	85,750
Repairs & Mntce - Coonamble Sewer	447,556	432,516	212,425	432,516	459,890	465,120	474,440	Sundry Sales - Coonamble Sewer	5,720	12,220	10,610	13,324	13,590	13,860	14,140
Coonamble Sewer - Contract Services	28,550	41,469	31,673	14,519	62,500	37,500	22,500	Grant Op (State) Cmbly Swr Pens Subs	8,350	8,496	8,496	8,836	4,360	4,360	4,360
Administration - Engineering	45,693	33,693	15,924	54,400	55,490	56,600	57,730								
Depreciation - Sewerage Operations	259,564	294,555	147,278	259,564	259,564	259,564	259,564								
Total Coonamble Operations	888,529	909,681	482,699	889,338	931,374	915,574	913,324	TOTAL SEWERAGE SERVICES	936,300	931,620	780,084	1,110,549	1,014,410	1,138,500	1,254,570
Gulgambone Sewerage Operations								Gulgambone Sewerage Operations							
Insurance - Gular Sewer	1,210	1,399	1,399	1,504	1,660	1,830	2,020	Annual Charges Gular Sewer Access	157,910	157,910	157,100	166,000	158,760	162,520	166,280
Electricity - Gular Sewer	7,140	11,140	7,488	5,233	11,220	11,460	11,700	Less: Pension Rebate	(4,000)	(2,581)	(2,581)	(2,607)	(2,020)	(2,020)	(2,020)
Gular Sewer Cont. to Training	6,700	6,700	5,025	6,970	7,320	7,690	8,080	Gular Sewer Extra Charges	3,980	3,980	3,112	3,175	3,240	3,300	3,370
Other Expenses - Gular Sewer	3,825	3,825	2,217	3,825	3,910	3,990	4,070	Gular Sewer - Connection Fees	250	250	0	250	260	270	280
Repairs & Mntce - Gular Sewer	152,044	142,044	34,381	142,044	139,870	144,885	147,785	Gular Sewer User Pays Charges	34,310	24,310	3,323	37,740	34,310	37,890	42,360
Depreciation - Sewerage Services	49,345	75,006	37,503	49,345	49,345	49,345	49,345	Interest on Invests Gular Sewer	4,690	19,518	12,368	34,720	35,410	36,120	36,840
								Grant Op (State) Gular Sewer Pens Subs	2,200	2,240	2,240	2,330	1,090	1,090	1,090
								Sundry Sales - Gulgambone Sewer	610	1,000	895	1,000	1,030	1,060	1,090
TOTAL SEWERAGE SERVICES	220,264	240,114	88,013	208,921	213,325	219,200	223,000	TOTAL SEWERAGE SERVICES	199,950	206,627	176,457	242,608	232,080	240,230	249,290
SEWERAGE SERVICES OPERATIONS TOTAL	1,108,793	1,149,795	570,712	1,098,259	1,144,699	1,134,774	1,136,324	SEWERAGE SERVICES OPERATIONS TOTAL	1,136,250	1,138,247	956,541	1,353,157	1,246,490	1,378,730	1,503,860

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
RECREATION & CULTURE															
PUBLIC LIBRARIES								PUBLIC LIBRARIES							
Library Staff Salaries & Allowances	150,270	118,200	86,161	146,712	150,380	121,160	124,190	Sundry Sales - Library	250	750	545	750	770	790	810
Library Staff Travel Expenses	1,000	1,000	432	1,000	1,030	1,030	1,060	Grant Op (State) - Per Capita Grant	73,000	73,657	73,657	74,395	74,395	74,395	74,395
Insurance - Library	14,395	15,533	15,533	16,698	17,120	15,930	16,330								
Electricity - Library	7,615	8,115	6,060	9,534	9,780	8,320	8,530								
Library Telephone & Comms Charges	3,980	3,980	2,990	4,150	4,080	4,080	4,190								
Contributions - North West Library	61,100	64,100	64,100	66,470	62,630	65,710	67,360								
Rates & User Charges - Libraries	3,980	3,980	3,344	4,575	4,080	4,080	4,190								
Printing and Stationary - Libraries	5,940	5,940	3,938	6,196	6,090	6,090	6,250								
Library Postage	2,000	1,000	395	1,000	2,050	1,030	1,060								
General Expenses - No GST	1,000	1,000	0	1,000	1,030	1,030	1,060								
General Expenses - Library	4,000	4,000	1,554	4,000	4,100	4,100	4,210								
Repairs and Mntce - Libraries	17,355	17,251	10,051	16,217	17,790	17,690	18,140								
Subscriptions and M'ships & Licences	2,250	2,250	1,108	2,250	2,310	2,310	2,370								
Library - Contract Services	22,790	23,716	23,716	24,754	23,360	24,310	24,920								
LSP Grant Expenditure - Library	5,000	11,405	5,994	11,405	10,000	5,000	5,000								
Public Libraries Total =	302,675	281,470	225,376	315,961	315,830	281,870	288,860	Public Libraries Total =	73,250	74,407	74,202	75,145	75,165	75,185	75,205
Museums Operations								Museums Operations							
Insurance - Museum	5,360	5,612	5,612	6,033	6,190	6,350	6,510	Sundry Sales & Services	200	300	240	200	310	210	320
Electricity - Museum	1,000	1,000	648	1,020	1,050	1,080	1,110								
Telephone & Comms - Museum	500	500	75	500	520	540	560								
Rates & User Charges - Museum	1,040	1,040	510	1,195	1,230	1,270	1,310								
Operations & Maintenance - Museum	10,780	10,528	760	10,528	10,800	11,070	11,350								
General Expenses	200	200	0	200	210	220	230								
Grant Expenditure - Museum Signage	0	2,665	1,765	0	0	0	0	Grant Funds - Museum Signage	0	2,665	1,765	0			
Museum Total =	18,880	21,545	9,370	19,476	20,000	20,530	21,070	Museum Total =	200	2,965	2,005	200	310	210	320
Public Hall Operations								PUBLIC HALLS							
Insurance - Public Halls	4,475	4,699	4,699	5,051	5,180	5,310	5,450								
Electricity - Public Halls	1,000	1,000	100	1,000	1,030	1,060	1,090								
Repairs & Maintenance - Public Halls	27,500	27,276	7,120	27,500	28,190	28,900	29,630								
Public Halls Total =	32,975	32,975	11,919	33,551	34,400	35,270	36,170	Public Halls Total =	0	0	0	0	0	0	0
Other Cultural Services								Other Cultural Services							
Contributions - Arts Council	11,125	11,289	11,289	11,741	12,040	12,350	12,660								
General Exps - Other Cultural Services	2,200	2,200	65	2,200	2,260	2,320	2,380								
Other Cultural Services Total =	13,325	13,489	11,354	13,941	14,300	14,670	15,040	Other Cultural Services Total =	0	0	0	0	0	0	0

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate	2022/23	2022/23	31/03	2023/24	2024/25	2025/26		2026/2027	Estimate	2022/23	2022/23	31/03	2023/24	2024/25
RECREATION & CULTURE															
Sporting Grounds Operations								Sporting Grounds Operations							
Electricity - Sporting Grounds	12,000	10,000	4,603	12,000	12,300	12,610	12,930	User Charges - Sportsgrounds	10,500	10,500	5,973	10,500	11,550	12,705	13,976
Rates & User Charges Sports Grounds	53,655	53,655	15,283	61,705	63,250	64,840	66,470	DCP Grant Income - DCP000461	60,450	60,450	60,450	0	0	0	0
Repairs & Mntce - Sporting Grounds	140,400	142,400	76,973	144,400	148,010	151,720	155,520								
Sportsground - Specific Works	0	0	0	20,000	20,000	20,000	20,000								
Sporting Grounds Total =	206,055	206,055	96,859	238,105	243,560	249,170	254,920	Sporting Grounds Total =	70,950	70,950	66,423	10,500	11,550	12,705	13,976
Swimming Pools								Swimming Pools							
Salaries and Wages- Swimming Pool	149,400	24,300	26,437	155,375	159,260	163,250	167,340	Swimming Pools User Fees	23,500	10,088	10,088	21,500	22,040	22,600	23,170
Insurance - Swimming Pools	35,445	37,206	37,206	39,996	41,000	42,030	43,090								
Electricity - Swimming Pools	45,860	45,860	25,529	40,166	41,180	42,210	43,270								
Telephones - Swimming Pools	1,500	1,500	582	1,500	1,540	1,580	1,620								
Rates & User Charges - Swim Pools	45,455	45,455	31,165	52,275	53,590	54,930	56,310								
Pool- EPA Licence Fees	2,500	2,164	2,164	3,001	3,080	3,160	3,240								
Operating Costs - Swimming Pools	15,000	0	0	15,000	15,380	15,770	16,170								
Repairs & Mntce - Swimming Pools	222,970	222,970	163,960	222,970	228,550	234,270	240,130								
Contractor fees - Swimming Pool Operations	0	100,100	71,500	20,000	20,500	21,020	21,550								
Swimming Pools Total =	518,130	479,555	358,543	550,283	564,080	578,220	592,720	Swimming Pools Total =	23,500	10,088	10,088	21,500	22,040	22,600	23,170
Parks & Gardens Operations								Parks & Gardens Operations							
Insurance & Electricity- Parks and Gardens	12,050	14,909	11,906	14,085	14,440	14,810	15,190	Parks & Reserves Fees	1,000	1,091	1,091	1,000	1,100	1,200	1,300
Rates & User Chgs - Parks & Gardens	77,165	77,165	47,044	62,230	63,790	65,390	67,030								
Repairs & Mntce - Parks & Gardens	296,675	300,675	190,257	317,600	325,540	333,680	342,030								
Parks & Gardens Total =	385,890	392,749	249,207	393,915	403,770	413,880	424,250	Parks & Gardens Total =	1,000	1,091	1,091	1,000	1,100	1,200	1,300
Showground Operations								Showground							
Insurance - Showground	16,290	18,701	18,701	20,104	20,610	21,130	21,660	Rents & Fees	16,000	21,500	17,664	18,000	18,500	19,000	19,500
Electricity - Showground	13,000	13,000	6,975	13,000	13,330	13,670	14,020	Donations - RV Camping	0	0	0	1,500	1,500	1,500	1,500
Rates & User Chgs - Showgrounds	25,295	25,295	18,550	29,090	29,680	30,280	30,890								
General Exps - Event Preparation	21,000	31,000	5,048	26,000	26,650	27,320	28,010								
Repairs & Maintenance - Showground	112,200	112,200	66,092	112,200	115,010	117,890	120,840								
Rodeo Arena/Showground Total =	187,785	200,196	115,366	200,394	205,280	210,290	215,420	Rodeo Arena/Showground Total =	16,000	21,500	17,664	19,500	20,000	20,500	21,000

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
RECREATION & CULTURE															
Other Sport & Recreation								Other Sport & Recreation							
Insurance - Other Sport and Rec	17,205	19,887	19,887	21,379	21,920	22,470	23,040								
Electricity - Other Sport and Rec	800	800	304	800	820	850	880								
Contributions - Coonamble Racecourse	5,000	5,000	0	5,000	5,000	5,000	5,000								
Rates & User Charges Other Sport & Rec	6,165	6,165	3,638	7,090	7,270	7,460	7,650								
Repairs & Mntce Other Sport and Rec	0	0	817	1,600	1,640	1,690	1,740								
Town Approaches Maintenance	58,590	58,590	38,110	60,000	61,500	63,040	64,620								
Other Sport & Recreation Total	87,760	90,442	62,756	95,869	98,150	100,510	102,930	Other Sport & Recreation Total	0	0	0	0	0	0	0
Recreation & Culture Depreciation															
Depn - Plant & Equipment	164,554	164,554	123,416	164,554	166,228	166,228	166,228								
Depn - Furniture & Fittings	7,260	7,260	5,445	7,260	7,201	7,201	7,201								
Depn - Buildings Specialised	242,108	242,108	181,581	242,108	282,669	282,669	282,669								
Depn - Buildings Non Specialised	450	450	338	450	991	991	991								
Depn - Other Structures	246,700	246,700	185,025	246,700	220,088	220,088	220,088								
Recreation & Culture Depreciation Total	661,072	661,072	495,804	661,072	677,177	677,177	677,177								
RECREATION & CULTURE TOTAL	2,414,547	2,379,548	1,636,554	2,522,567	2,576,547	2,581,587	2,628,557	RECREATION & CULTURE TOTAL	184,900	181,001	171,473	127,845	130,165	132,400	134,971

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
MINING, MANUFACTURING & CONSTRUCTION															
Building Control								Building Control							
General Exps - Building Control	5,100	2,100	0	5,000	5,090	5,300	5,500	Fees General- Building Control	22,950	27,950	22,195	30,780	31,340	31,910	32,490
								Commissions - Building Control	510	510	110	510	520	530	540
								Building Control - Regulatory Fines	0	3,000	3,000	3,000	3,000	3,000	3,000
Building Control Total =	5,100	2,100	0	5,000	5,090	5,300	5,500	Building Control Total =	23,460	31,460	25,305	34,290	34,860	35,440	36,030
Other Mining, Manufacturing & Construction								Other Mining, Manufacturing & Construction							
Quarries, Pits & Crusher Operations								Quarries, Pits & Crusher Operations							
Salaries and Wages - Quarry & Pits	417,075	217,075	159,254	404,230	436,160	447,070	458,250	Fees - Quarry Public Sales	1,577,610	1,927,610	1,470,890	1,691,870	1,776,470	1,865,300	1,958,570
Royalties - Quarry & Crusher Ops	99,125	99,125	63,028	97,275	99,710	102,210	104,770	Fees - Quarry Internal Sales	1,024,480	504,480	296,222	1,224,480	1,285,710	1,350,000	1,417,500
Insurance - Quarry Operations	2,490	2,595	2,595	3,320	3,410	3,500	3,590								
Electricity - Quarry Operations	70,040	65,040	41,973	65,040	66,670	68,340	70,050								
Telephone & Comms Quarry Operations	1,495	1,995	1,442	1,795	1,840	1,890	1,940								
Rates & User Charges - Quarry Ops	2,035	2,033	2,033	2,515	2,580	2,650	2,720								
General Exps - Q & C No GST	10,000	2,400	835	1,500	1,540	1,580	1,620								
General Exps - Quarry & Crusher Ops	174,545	219,545	114,845	193,390	198,230	203,190	208,270								
Printing & Stationery - Quarry Ops	750	250	28	500	520	540	560								
Quarry & Crusher Operating Costs	388,375	538,270	334,505	320,945	328,970	337,200	345,630								
Repairs & Mntce Quarry & Crush Ops	140,000	60,000	28,109	56,045	57,450	58,890	60,370								
Contractors - Quarry Operations	247,775	1,055,377	284,975	1,124,445	1,002,560	1,027,630	1,053,330								
Plant and equipment - Quarry Ops	326,625	196,625	144,378	318,470	326,440	334,610	342,980								
Quarry Loam Pit Operations	50,000	5,000	650	50,000	51,250	52,540	53,860								
Quarries, Pits & Crusher Operations	1,930,330	2,465,330	1,178,650	2,639,470	2,577,330	2,641,840	2,707,940	Quarries, Pits & Crusher Operations	2,602,090	2,432,090	1,767,112	2,916,350	3,062,180	3,215,300	3,376,070
Mining & Const Depreciation								Mining & Const Depreciation							
Depn - Plant & Equipment	166,965	166,965	125,224	165,210	169,350	166,965	223,567								
Depn - Buildings Specialised	6,000	6,000	4,500	5,790	5,940	6,000	6,981								
Depn - Other Structures	5,930	5,930	4,448	5,880	6,030	5,930	5,687								
Mining & Const Depreciation Total	178,895	178,895	134,171	176,880	181,320	178,895	236,235	Mining & Const Depreciation Total	178,895	178,895	134,171	176,880	181,320	178,895	236,235
MINING, MANUFACTURING & CONSTRUCTION TOTAL	2,114,325	2,646,325	1,312,821	2,821,350	2,763,740	2,826,035	2,949,675	MINING, MANUFACTURING & CONSTRUCTION TOTAL	2,625,550	2,463,550	1,792,417	2,950,640	3,097,040	3,250,740	3,412,100

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate	2022/23	2022/23	31/03	2023/24	2024/25	2025/26		2026/2027	Estimate	2022/23	2022/23	31/03	2023/24	2024/25
TRANSPORT & COMMUNICATION															
Urban Roads - Local								Operating Grants							
Sealed Urban Roads Maintenance	100,000	80,000	45,162	96,400	98,900	101,400	179,000	Financial Assist Grant- Roads	1,623,490	471,084	353,313	1,639,725	1,670,880	1,702,630	1,734,980
Unsealed Urban Roads Maintenance	50,000	70,000	48,390	67,535	69,300	71,100	72,900	Roads to Recovery Grant Funds	929,818	929,818	0	1,859,636	929,818	939,120	948,520
								NSW Local Government - Recovery Grant	0	1,000,000	1,000,000	0	0	0	0
								Grant Program - Regional and Local Roads Repair Progra	0	2,935,454	2,935,454	0	0	0	0
Urban Roads Mntce Total =	150,000	150,000	93,552	163,935	168,200	172,500	251,900	Operating Grant Funds Total =	2,553,308	5,336,356	4,288,767	3,499,361	2,600,698	2,641,750	2,683,500
Sealed Rural Roads - Local								Sealed Rural Roads - Local							
Sealed Rural Roads Maintenance	300,000	300,000	82,266	300,000	307,500	315,190	423,100	Grant Funds - Fixing Local Roads Pothole Repair Yr 1	0	110,570	40,399	110,570	0	0	0
Fixing Local Roads - Pothole Repair Program Yr 1	0	110,570	40,399	110,570	0	0	0								
Sealed Rural Roads - Local	300,000	410,570	122,665	410,570	307,500	315,190	423,100	Sealed Rural Roads - Local	0	110,570	40,399	110,570	0	0	0
Unsealed Rural Roads - Local								RURAL ROADS - UNSEALED							
Unsealed Rural Roads Maintenance	612,000	718,400	294,382	718,400	736,360	754,770	773,640	Flood Damage Funding	2,950,230	1,998,150	1,156,550	8,460,040	1,140,000	0	0
Unsealed Rural Roads - Local	612,000	718,400	294,382	718,400	736,360	754,770	773,640	Unsealed Rural Roads - Local	2,950,230	1,998,150	1,156,550	8,460,040	1,140,000	0	0
Local Bridges - M & R								BRIDGES - RURAL UNSEALED ROADS							
Local Bridges Maintenance	50,000	50,000	499	25,000	25,630	26,280	26,940								
Bridges - Rural Roads Total =	50,000	50,000	499	25,000	25,630	26,280	26,940	Bridges - Rural Roads Total =	0	0	0	0	0	0	0
Regional Roads								Regional Roads							
Sealed Rural Roads - Regional								Regional Roads Block Funding	1,364,000	1,390,000	1,390,000	1,403,900	1,417,940	1,432,120	1,446,450
Reg Roads Sealed Maintenance	486,460	512,460	207,652	517,580	672,760	679,480	686,270	Grant Funds - Fixing Local Roads Pothole Repair Yr 1	0	165,860	20,588	165,860	0	0	0
Fixing Local Roads - Pothole Repair Program Yr 1	0	165,860	20,588	165,860	0	0	0								
Unsealed Rural Roads - Regional															
Reg Roads Unsealed Maintenance	61,200	61,200	1,004	61,810	112,430	113,560	114,700								
Bridges SRR - Regional															
Reg Roads Bridges Maintenance	20,400	20,400	0	20,600	20,810	21,020	21,240								
Main Roads Total =	568,060	759,920	229,244	765,850	806,000	814,060	822,210	Main Roads Total =	1,364,000	1,555,860	1,410,588	1,569,760	1,417,940	1,432,120	1,446,450

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate					Estimate			Estimate			
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
TRANSPORT & COMMUNICATION															
Aerodromes								Aerodromes							
Aerodrome Insurances	4,240	4,240	4,142	4,453	4,570	4,690	4,810	Lease Rental Income	12,290	12,344	12,344	1,000	1,010	1,030	1,050
Aerodrome Electricity	5,300	5,300	2,702	5,300	5,440	5,580	5,720								
Aerodrome Telephones & Comms	510	510	466	646	670	690	710								
Aerodrome Rates & Charges	14,660	14,660	14,390	16,550	16,970	17,400	17,840								
Aerodrome Maintenance	26,210	86,210	37,016	46,210	47,370	48,560	49,780								
Aerodrome Contractors Costs	42,020	42,020	21,228	42,020	41,200	41,200	41,200								
Aerodromes Total =	92,940	152,940	79,944	115,179	116,220	118,120	120,060	Aerodromes Total =	12,290	12,344	12,344	1,000	1,010	1,030	1,050
Ancillary Services								Ancillary Services							
Kerb & Guttering															
Kerb & Gutter Maintenance	22,610	22,610	710	22,610	23,180	23,760	24,360								
Footpaths															
Footpaths Maintenance	135,150	135,150	92,600	145,830	149,480	153,220	157,060								
Street Tree Maintenance	65,110	65,110	33,375	70,000	71,750	73,550	75,390								
Street Tree - Replacement Program	100,000	0	0	50,000	51,250	52,540	53,860	Grant Funding Income - Street Tree Replacement	100,000	0	0	0	0	0	0
Ancillary Services Total =	322,870	222,870	126,685	288,440	295,660	303,070	310,670	Ancillary Services Total =	100,000	0	0	0	0	0	0
Bus Shelters & Parking								BUS SHELTERS & SERVICE							
Other Transport Maintenance	5,100	5,100	3,999	5,300	5,440	5,580	5,720								
Bus Shelters & Service Total =	5,100	5,100	3,999	5,300	5,440	5,580	5,720	Bus Shelters & Service Total =	0	0	0	0	0	0	0
State Roads - M & R								State Roads - M & R							
State Roads Maintenance & Ordered Works	5,253,000	5,253,000	1,979,183	5,253,000	5,384,330	5,518,940	5,656,920	State Highways Routine Maint	570,180	570,180	379,798	570,180	584,440	599,060	614,040
								State Highway 11 - Work Orders	5,396,820	5,396,820	1,559,385	5,396,820	5,531,750	5,670,050	5,811,810
State Roads Total =	5,253,000	5,253,000	1,979,183	5,253,000	5,384,330	5,518,940	5,656,920	State Roads Total =	5,967,000	5,967,000	1,939,183	5,967,000	6,116,190	6,269,110	6,425,850
Transport & Communication Depreciation															
Depn - Urban Roads	237,359	237,359	178,019	237,359	237,359	237,359	237,359								
Depn - Unsealed Urban Roads	14,499	14,499	10,874	14,499	14,499	14,499	14,499								
Depn - Sealed Rural Roads	794,145	794,145	595,609	794,145	794,145	794,145	794,145								
Depn - Unsealed Rural Roads	1,040,844	1,040,844	780,633	1,040,844	1,040,844	1,040,844	1,040,844								
Depn - Local Bridges	99,187	99,187	74,390	99,187	99,187	99,187	99,187								
Depn - Sealed Regional Roads	1,112,591	1,112,591	834,443	1,112,591	1,112,591	1,112,591	1,112,591								
Depn - Unsealed Regional Roads	37,500	37,500	28,125	37,500	37,500	37,500	37,500								
Depn - Regional Bridges	55,428	55,428	41,571	55,428	55,428	55,428	55,428								
Depn - Aerodrome Buildings	27,518	27,518	20,639	27,518	27,518	27,518	27,518								
Depn - Aerodrome Other Structures	78,461	78,461	58,846	78,461	78,461	78,461	78,461								
Depn - Kerb & Gutter	84,636	84,636	63,477	84,636	84,636	84,636	84,636								
Depn - Footpaths	29,164	29,164	21,873	29,164	29,164	29,164	29,164								
Depn - Transport Other Structures	20,269	20,269	15,202	20,269	20,269	20,269	20,269								
Transport & Communication Depreciation Total	3,631,601	3,631,601	2,723,701	3,631,601	3,631,601	3,631,601	3,631,601								
TRANSPORT & COMMUNICATION TOTAL	10,985,571	11,354,401	5,653,854	11,377,275	11,476,941	11,660,111	12,022,761	TRANSPORT & COMMUNICATION TOTAL	12,946,828	14,980,280	8,847,831	19,607,731	11,275,838	10,344,010	10,556,850

EXPENDITURE	Original	Planned	YTD	INCOME				Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	
	Estimate			Estimate	Estimate	Estimate	Estimate	Estimate							
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027	
ECONOMIC AFFAIRS															
Farming								Farming							
Rates & User Charges - Farming	3,180	3,180	2,991	3,655	3,750	3,850	3,950	Lease Rental - Farming lease	25,315	17,553	17,553	25,315	25,950	26,600	27,270
General Expenses - Farming	4,345	4,345	473	4,345	4,460	4,580	4,700								
Farming Total =	7,525	7,525	3,464	8,000	8,210	8,430	8,650	Farming Total =	25,315	17,553	17,553	25,315	25,950	26,600	27,270
Commons - Trust								Commons - Trust							
Commons Rates & Charges	1,470	1,470	1,016	1,690	1,740	1,790	1,840	Sundry Income - Common Fees	1,470	2,780	2,341	2,780	2,850	2,930	3,010
Repairs & Mntce - Common Operations	25,500	17,553	65	26,590	27,260	27,960	28,660	Lease Rental - Common Farming	25,500	16,243	16,243	25,500	26,140	26,800	27,470
Farming Total =	26,970	19,023	1,081	28,280	29,000	29,750	30,500	Farming Total =	26,970	19,023	18,584	28,280	28,990	29,730	30,480
Caravan Parks								Caravan Parks							
Caravan Park Insurance	6,610	8,235	8,235	8,853	9,080	9,310	9,550	Caravan Park Site Fees	16,000	26,000	13,166	20,000	20,500	21,020	21,550
Caravan Park Mntce & Repairs	52,645	51,020	3,734	50,000	51,250	52,540	53,860	Caravan Park Redevelopment - RNSW2225	0	177,604	0	0	0	0	0
Caravan Parks Total =	59,255	59,255	11,969	58,853	60,330	61,850	63,410	Caravan Parks Total =	16,000	203,604	13,166	20,000	20,500	21,020	21,550
Tourism & Area Promotion								Tourism & Area Promotion							
Salaries & Wages - Visitor Centre	155,396	115,396	76,510	218,893	224,370	229,980	235,730	Sundry Sales	500	500	0	500	600	700	800
Tourism Staff Travel Expenses	5,000	4,000	0	4,000	4,100	4,210	4,320	Tourism Sale of Merchandise	3,000	4,500	4,063	5,000	200	5,300	5,500
Tourism Electricity Charges	10,080	5,580	3,567	6,584	6,800	7,000	7,200								
Tourism Telephones	1,000	1,000	69	1,000	1,030	1,060	1,090								
Tourism Insurance	340	5,903	5,903	6,346	6,480	6,610	6,750								
Tourism Rates & Charges	2,905	2,905	1,771	3,340	3,430	3,520	3,610								
Tourism Advertising & Promotion Exps	28,320	28,320	19,713	29,453	30,190	30,950	31,730								
Tourism Printing and Stationery	2,500	2,500	1,799	2,600	2,670	2,740	2,810								
Tourism Sundry Expenses	12,160	12,160	4,952	12,160	12,470	12,790	13,110								
Tourism VIC Maintenance	10,410	9,410	7,337	12,410	12,730	13,050	13,380								
Tourism - Wayfinding Signage package	50,000	50,000	1,040	50,000	0	0	0								
Tourism - Contract Services	10,000	30,000	10,733	10,000	10,250	10,510	10,780								
Tourism & Area Total =	288,111	267,174	133,394	356,786	314,520	322,420	330,510	Tourism & Area Total =	3,500	5,000	4,063	5,500	800	6,000	6,300

EXPENDITURE	Original	Planned	YTD	INCOME				Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate			Estimate	Estimate	Estimate	Estimate	Estimate						
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
ECONOMIC AFFAIRS														
Economic Development								Economic Development						
Salaries and Wages - Economic Development	497,540	172,540	108,062	394,875	411,388	421,680	432,230							
Housing Subsidy	10,400	2,400	0	5,200	11,968	12,270	12,580							
Edo Travel Expenses	9,315	4,315	0	9,315	9,550	9,790	10,040							
Economic Promotion Expenses	28,500	28,500	1,218	28,500	29,220	29,960	30,710							
Economic Development - General Expenses	27,500	27,500	10,858	27,500	28,190	28,900	29,630							
Financial Support for Local Business Groups	7,000	7,000	0	7,000	7,180	7,360	7,550							
Sponsorship of local events and initiatives	15,000	15,000	3,744	15,000	15,380	15,770	16,170							
Hosting and facilitating events and initiatives	15,000	15,000	686	15,000	15,380	15,770	16,170							
Chamber of Commerce Initiatives	18,720	18,720	0	0	18,000	18,450	18,920							
CBD - Business Incentive / Activation Fund	0	0	0	35,000	35,000	35,000	35,000							
Subscriptions and Memberships	7,600	7,600	7,403	10,265	10,530	10,800	11,070							
Economic Development - Contract Services	0	25,000	21,460	20,000	20,500	21,020	21,550							
Tourism & Area Total =	636,575	323,575	153,431	567,655	612,286	626,770	641,620	0	0	0	0	0	0	0
Industrial Development								Industrial Development						
Rates & User Chgs - Indust Estate	6,595	6,595	4,975	7,585	7,780	7,980	8,180							
Industrial Promotion Expenses	2,100	2,100	0	2,100	2,160	2,220	2,280							
Industrial Estate Maintenance Exps	5,410	5,410	0	5,410	5,550	5,690	5,840							
Industrial Develop Total =	14,105	14,105	4,975	15,095	15,490	15,890	16,300	0	0	0	0	0	0	0
Saleyards								Saleyards						
Saleyards Insurances	3,755	10,980	10,978	11,801	12,040	12,290	12,540	3,000	3,000	0	3,000	3,080	3,160	3,240
Saleyards Electricity Charges	6,580	8,080	5,947	9,313	9,600	9,900	10,200	66,500	108,500	96,457	110,000	112,750	115,570	118,460
Saleyards Telephone Expenses	630	630	468	646	670	690	710							
Saleyards Rates & Charges	10,615	10,615	8,873	12,205	12,520	12,840	13,170							
Saleyards Operating Expenses	19,005	19,005	14,641	19,765	20,260	20,770	21,290							
Saleyards Maintenance Expenses	63,995	97,270	71,673	72,270	74,080	75,940	77,840							
Saleyards Total =	104,580	146,580	112,580	126,000	129,170	132,430	135,750	69,500	111,500	96,457	113,000	115,830	118,730	121,700
TRUCKWASH								TRUCKWASH						
Truck wash Insurance	100	72	72	100	110	120	130	29,000	29,000	22,238	29,000	29,770	30,560	31,370
Truck Wash Electricity Charges	2,790	2,790	1,621	2,790	2,900	3,000	3,100							
Truck wash Rates and User Charges	13,565	13,565	6,758	15,600	16,100	16,600	17,100							
Truck Wash Mntce & Repairs	16,020	16,020	5,617	16,020	16,500	17,000	17,500							
Truck wash Total =	32,475	32,447	14,068	34,510	35,610	36,720	37,830	29,000	29,000	22,238	29,000	29,770	30,560	31,370
Service NSW Agency								Service NSW Agency						
Salaries & Wages Service NSW Agency	82,035	92,035	68,520	85,965	92,287	94,600	96,970	96,900	96,900	77,732	107,788	110,650	113,590	116,610
RMS General Expenses GST	7,000	7,000	180	5,500	5,640	5,790	5,940							
Service NSW Agency Total =	89,035	99,035	68,700	91,465	97,927	100,390	102,910	96,900	96,900	77,732	107,788	110,650	113,590	116,610

EXPENDITURE	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	YTD	Estimated	Estimated	Estimated	Estimated
	Estimate								Estimate						
	2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	31/03	2023/24	2024/25	2025/26	2026/2027
ECONOMIC AFFAIRS															
Council Property NEI -								Council Property NEI -							
Other Building Mntce & Repairs	4,000	5,000	4,000	5,929	6,080	6,240	6,400	Council Leases	1,500	1,500	1,181	1,200	1,240	1,280	1,320
Council Property NEI Insurances	7,696	7,627	7,627	8,199	8,370	8,540	8,720	Council Property NEI - Sundry Income							
Council Property NEI Rates & Charges	37,740	37,740	31,321	43,400	44,490	45,610	46,760								
Council Property NEI Maintenance	3,000	2,000	1,298	3,000	3,080	3,160	3,240								
Council Properties N.E.I. Total =	52,436	52,367	44,246	60,528	62,020	63,550	65,120	Council Properties N.E.I. Total =	1,500	1,500	1,181	1,200	1,240	1,280	1,320
Economic Affairs Depreciation															
Depn - Caravan Park Buildings Spec	22,720	22,720	17,040	22,720	27,518	27,518	27,518								
Depn - Caravan Park Other Structures	1,000	1,000	750	1,000	9,303	9,303	9,303								
Depn - Tourism Buildings Non Spec	30,100	30,100	22,575	30,100	28,836	28,836	28,836								
Depn - Saleyards Buildings Spec	11,038	11,038	8,279	11,038	22,737	22,737	22,737								
Depn - Saleyards Other Structures	2,744	2,744	2,058	2,744	11,740	11,740	11,740								
Depn -Truck Wash Other Structures	10,400	10,400	7,800	10,400	4,639	4,639	4,639								
Depn - Council Property NEI Other Structures	24,105	24,105	18,079	24,105	24,105	24,105	24,105								
Economic Affairs Depreciation	102,107	102,107	76,580	102,107	128,878	128,878	128,878								
TOTAL ECONOMIC AFFAIRS	1,413,174	1,123,193	624,488	1,449,279	1,493,441	1,527,078	1,561,478	TOTAL ECONOMIC AFFAIRS	268,685	484,080	250,974	330,083	333,730	347,510	356,600

EXPENDITURE	Original	Planned	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	Estimated	Estimated	Estimated	Estimated
	Estimate		2023/24					Estimate		2022/23			
	2022/23	2022/23	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	2023/24	2024/25	2025/26	2026/2027
GENERAL FUND NON-OPERATING													
Corporate Support Services							Corporate Support Services						
Computer Purchase / Operating System	28,655	28,655	40,300	42,155	40,000	40,000	Tfr Reserve - Financial Assistance Grant	0	2,366,942	0	0	0	0
Installation of Electronic Document Management System	45,000	0	150,000	0	0	0	Tfr Reserve - Office Equipment	73,655	28,655	115,300	0	0	0
							Tfr Reserve - Carry Over Works	0	0	75,000	0	0	0
							Tfr Reserve - Unspent Crown Lands Grant Funds	59,511	59,511	0	0	0	0
							Tfr Reserve - Unspent Youth Council Grant	29,460	29,460	0	0	0	0
							Tfr Reserve - Asset Improvement Program	0	47,000	0	0	0	0
							Tfr Reserve - Election Expense	0	0	0	13,211	0	0
Environment							Public Order & Safety						
Coonamble Waste Depot - Depot Improvements	0	250,000	250,000	150,000	100,000	100,000	Tfr Reserve - Domestic Waste Management Reserve	0	330,840	473,929	294,888	146,928	0
Levee Land - Land Matters	0	50,000	20,000	0	0	0	Tfr Reserve - Levee	0	20,000	20,000	0	0	0
Public Order & Safety							Public Order & Safety						
Security Camera Upgrade	20,400	77,640	20,000	15,000	15,000	15,000	Insurance claim - Damaged CCTV	0	55,240	0	0	0	0
Coonamble SES Station Project	950,000	1,010,075	0	0	0	0	Tfr Reserve - Emergency Services Building	200,000	200,000	0	0	0	0
							Grant Funds - SES Station Project	400,000	400,000	0	0	0	0
							Loan Funds	350,000	350,000	0	0	0	0
Cemetery							Cemetery						
Cemetery - Capital Improvement Program	20,000	20,000	22,000	22,440	22,890	23,350	Tfr Reserve - Cemetery	0	0	22,000	0	0	0
Plant Acquisitions							Plant Acquisitions						
Plant Acquisitions Nett	1,648,000	1,648,000	3,873,000	1,148,000	1,441,000	1,279,000	From Plant Reserve	1,648,000	1,648,000	3,873,000	1,148,000	1,441,000	1,279,000
Tfr Reserve - Plant Fund	1,210,000	1,210,000	1,210,000	1,410,000	1,410,000	1,410,000							
Loan Repayments													
Principal on Loans	51,400	51,400	46,203	48,663	51,326	54,136							
Council Buildings							Council Buildings						
Specific Works - Operational Buildings	70,380	55,380	250,000	40,000	69,120	70,000	Tfr Reserve-Premises Refurb	318,880	253,880	623,850	0	0	0
LRCI Grant Program - Quambone Toilet Block	33,024	55,588	0	0	0	0	LRCI Grant Program - Quambone Toilet Block	33,024	48,932	0	0	0	0
SCC Grant Program - Museum Stables	62,745	62,745	50,231	0	0	0	SCC Grant Program - Grant Funds	62,745	62,745	50,231	0	0	0
SCC Grant Program - Gulargambone Youth Centre	0	0	0	0	0	0							
Coonamble Visitors Information Centre Const.	0	0	0	0	0	0							
Library LSP Grant Funds - Upgrades	15,000	15,000	15,000	15,000	15,000	15,000							
Renovations / Repairs - Coonamble Mens Shed	0	0	50,000	0	0	0	Tfr Reserve - Aerodrome	40,000	0	40,000	0	0	0
Renovations / Repairs - Quambone Hall & Library	50,000	0	65,000	0	0	0	Tfr Reserve - Quarry	0	0	30,000	0	0	0
Renovations / Repairs - Coonamble Aerodrome Terminal	40,000	0	40,000	0	0	0	Tfr Reserve - Domestic Waste Reserve	50,000	0	0	0	0	0
Renovations / Repairs - Crusher Plant and Change Room (Quarry)	0	0	30,000	0	0	0	Tfr Reserve - Unspent grant Funds - Library Priority	0	6,405	0	0	0	0
Renovations / Repairs - Chemical Storage Shed (Rubbish Depot)	50,000	0	0	0	0	0	Sale of Council land	0	9,091	0	0	0	0
Renovations / Repairs - Residential Premises	198,500	198,500	258,850	50,000	25,000	25,000	Grant Program - Provision of Crisis Accomodation	0	0	1,950,250	960,570	0	0
Tfr Reserve - Premise Refurb	0	0	0	150,000	150,000	150,000							
Grant Program - Provision of Crisis Accomodation	0	0	1,950,250	960,570	0	0							
Sport and Recreation							Sport and Recreation						
SCCF4 -0492 Grant Program - Construction of Women's Changerooms	450,000	450,000	450,000	0	0	0	SCCF4 - 0492 Ladies Changerooms	450,000	450,000	450,000	0	0	0
SCCF40958 Grant Program - Installation of Walking Loop	327,083	402,083	0	0	0	0	SCCF4 - 0958 Walking loop	327,083	327,083	0	0	0	0
Coonamble Pool - Capital Renewal / Upgrade Program	466,957	0	466,957	0	0	0	Grant Funds - Recreational Facilities Upgrade (LRCI P4)	466,957	0	466,957	0	0	0
DCP Funding - Coonamble Sportsground DCP000461	119,450	119,450	0	0	0	0	Tfr Reserve - Showground Reserve	25,000	25,000	25,000	0	0	0
Coonamble Showground Upgrades	25,000	25,000	25,000	25,000	25,000	25,000	Tfr Reserve - Recreation facilities	0	63,857	0	0	0	0
Gulargambone Sportsground- Lighting control board	0	8,857	0	0	0	0	Grant Funds (SCCF 5) - Gulargambone Sportsground Amenities	0	520,000	520,000	0	0	0
Grant Program (SCCF 5) - Gulargambone Sportsground Amenities Upgrad	0	520,000	520,000	0	0	0	Grant Funds (SCCF 5) - Coonamble Tennis Court Upgrades	0	236,728	236,728	0	0	0
Grant Program (SCCF 5) - Coonamble Tennis Court Upgrades	0	236,728	236,728	0	0	0	Tfr Reserve - Development Fund	0	75,000	0	0	0	0
Coonamble Pool - safety Improvements	0	80,000	0	0	0	0	FFCSFLU22_23-00041 -All Welcome to Play at Coonamble Sportsground	0	0	491,000	0	0	0
FFCSFLU22_23-00041 -All Welcome to Play at Coonamble Sportsground	0	0	491,000	0	0	0							
Quambone Tennis Courts - Upgrade to facilities (Joint Project)	0	20,000	0	0	0	0							
Mining, Manufacturing & Const.							Mining, Manufacturing & Const.						
Tfr Reserve - Crusher	131,000	131,000	131,000	131,000	131,000	131,000							

EXPENDITURE	Original	Planned	Estimated	INCOME			Original	Planned	Estimated	Estimated	Estimated	Estimated	
	Estimate			Estimated	Estimated	Estimated							Estimate
	2022/23	2022/23	2023/24	2024/25	2025/26	2026/2027	2022/23	2022/23	2023/24	2024/25	2025/26	2026/2027	
GENERAL FUND NON-OPERATING - CONTINUED													
Transport & Communication							Transport & Communication						
Urban Roads - Betram Street Reconstruction Project	350,000	237,256	0	0	0	0	Loan Funds - Unspent	350,000	237,256	0	0	0	
Urban Roads - Capital Renewal Program	200,000	200,000	200,000	200,000	200,000	200,000	Tfr Reserve - Sealed Road Reserves	200,000	200,000	200,000	0	0	
Unsealed Rural Roads - Reconstruction program	350,000	350,000	350,000	350,000	300,000	300,000	Tfr Reserve - Unsealed Road Reserves	350,000	350,000	350,000	0	0	
Sealed Rural Local - Heavy Patch and Resealing program	200,000	200,000	200,000	200,000	200,000	200,000	Tfr Reserve - Sealed Road Reserves	200,000	200,000	200,000	0	0	
Regional Roads - Capital Renewal Program	100,000	310,423	550,472	611,940	618,060	624,240	Tfr Reserve - Financial Assistance Grant	0	1,258,815	0	0	0	
Regional Roads - Capital Renewal Program - Warren Road upgrade	1,267,188	1,267,188	1,267,188	0	0	0	Grant Funds - Fixing Country Roads Program	506,875	506,875	506,875	0	0	
Repair Program - MR 383 Pilliga Rd Rehab - Ch:0.00-1.03km	0	268,000	0	0	0	0	Grant Funds - R.O.S.I. - MR7515 Warren Road	506,875	506,875	506,875	0	0	
HVSP Program - MR7515 Warren Road / Highway Intersection	820,000	0	0	0	0	0	Grant Funds - Repair Program	0	35,921	0	0	0	
FCR - R3 MR383 Pilliga Road Floodway (75/25)	0	0	0	0	0	0	Grant Funds - HVSP Program	410,000	0	0	0	0	
Roads to Recover - Local Roads Renewal	0	226,055	209,636	929,818	939,120	948,520	Grant Funds - Fixing Country Roads- Rd 3 Pilliga Rd Floodway	0	0	0	0	0	
Roads to Recovery -Shanklin Rd- Unsealed Renewal	375,000	201,430	0	0	739,120	948,520	Tfr Reserve - Unspent Roads to Recovery Grant Funds	0	674,539	0	0	0	
Roads to Recovery - Quambone Road - Euronne Gully culverts	0	553,380	0	0	0	0							
Roads to Recovery - Wingadee Rd Renewal & Drainage	150,000	150,000	0	0	200,000	0							
Roads to Recovery - Local Roads Renewal - Yalcogrin St Gular	400,000	200,000	0	0	0	0							
Roads to Recovery - SR 19 Gular Road - Rehabilitation	0	110,000	0	0	0	0							
Roads to Recovery - SR 86 Carinda Road - Unsealed Renewal	0	100,000	800,000	0	0	0							
Roads to Recovery - SR 26 Vatua Lane - Unsealed Renewal	0	0	350,000	0	0	0							
Roads to Recovery - SR 4 Emby Road - Unsealed Renewal	0	63,492	0	0	0	0							
Roads to Recovery - Construction of Traffic Islands	0	0	500,000	505,000	510,050	515,160							
L.R.C.I. Grant Program - Box Ridge Road - Reconstruction	1,225,140	1,225,140	0	0	0	0	Grant Funds - Local Roads & Community Infrastructure -(LRCI-P3)	1,859,636	1,859,636	0	0	0	
L.R.C.I. - P4 Grant Program - Transport Infrastructure Renewal	0	0	462,861	464,909	0	0	Grant Funds - Local Roads & Community Infrastructure -(LRCI-P4)	0	0	462,861	464,909	0	
L.R.C.I. - P3 Grant Program - Gulgambone Road - Reconstruction	634,496	634,496	0	0	0	0	Grant Funds - Local Roads & Community Infrastructure (LRCI-P2)	0	255,362	0	0	0	
L.R.C.I. Grant Program - Quambone Road - Euronne Gully culverts	0	278,294	0	0	0	0	Tfr Reserve - Unspent Grant Funds - LRCI P2	0	22,932	0	0	0	
NSW Local Govt Recovery Grant Program - Pilliga Road - Installation of Culverts	0	150,000	850,000	0	0	0	Tfr Reserve - Unspent Grant Funds	0	0	850,000	0	0	
Tfr Reserve - Unspent Grant Funds	0	850,000	0	0	0	0							
Regional and Local Roads Repair Program Expenses	0	300,000	2,635,454	0	0	0	Tfr Reserve - Unspent Grant Funds	0	0	2,635,454	0	0	
Tfr Reserve - Unspent Grant Funds	0	2,635,454	0	0	0	0	Grant Funds - Fixing Local Roads Rd 2	0	396,872	0	0	0	
FLR R2 - SR86 Carinda Rd	0	396,872	0	0	0	0	Grant Funds - Fixing Local Roads Rd 3	2,265,840	2,008,781	0	0	0	
FLR R3 - SR86 Carinda Rd HP & Culverts	2,265,840	2,008,781	0	0	0	0							
Stormwater Drainage - Improvement Program for Coonamble	175,000	175,000	100,000	100,000	100,000	100,000							
Tooraweenah Road - Extension of Sealed length	13,566,000	13,566,000	13,000,000	9,044,000	0	0	Grant Funds - Tooraweenah Road	13,566,000	13,566,000	13,000,000	9,044,000	0	
Tooraweenah Rd - Preliminary Studies	0	172,855	0	0	0	0	Tfr Reserve - Unspent Grant Funds	0	172,855	0	0	0	
Flood Damage - Restoration of Roads Network	3,055,036	1,998,146	8,460,040	1,140,000	0	0							
Ancillary Road Facilities													
Kerb & Gutter Construction WIP	75,000	75,000	75,000	76,500	78,030	79,590	Tfr Reserve - Kerb & Gutter Replacement	0	0	69,539	0	0	
Footpaths Construction WIP	45,000	45,000	75,000	76,500	78,030	79,590	Tfr Reserve - Footpath Replacement	45,000	45,000	75,000	0	0	
Kerb & Gutter Construction - Nash Street	0	293,202	0	0	0	0	Grant Funds - Active Transport Program	0	467,370	0	0	0	
Active Transport - Construction of Limerick St	0	467,030	0	0	0	0							
Tfr Reserve - Kerb & Gutter replacement	0	49,570	0	0	0	0							
Economic Services							Economic Services						
Caravan Park Redevelopment - RNSW2225	0	177,604	0	0	0	0	Tfr Reserve - Caravan Park	0	0	0			
Coonamble Caravan Park Upgrade	200,000	0	200,000	0	0	0	Tfr Reserve - Unspent Loan Funds	200,000	0	200,000	0	0	
Town Entrance Signage Upgrades	0	13,555	0	0	0	0	Tfr Reserve - Town Entrance Signage	0	21,995	0	0	0	
Coonamble CBD - Activation / Revitalisation Design Costs	0	0	293,169	0	0	0	Tfr Reserve - Carry Over Works	0	0	293,169	0	0	
Public Art Installation - DCP Funded	0	34,905	0	0	0	0							
Grant Program (SCCF5) - Coonamble Region Art Trail	0	235,035	0	0	0	0	Grant Funds (SCCF 5) - Coonamble Region Art Trail	0	235,035	0	0	0	
Coonamble Mineral Spa- Design and development costs	0	300,000	200,000	0	0	0	Tfr Reserve - Corporate (Bore Bath Establishment)	0	300,000	200,000	0	0	
Coonamble Saleyards - Renewal of facilities	0	55,000	50,000	51,000	52,020	53,060							
Grant Funds - Artesian Bathing Experience	0	0	1,100,000	2,625,000	2,825,000	0	Grant Funds - Artesian Bathing Experience	0	0	1,100,000	2,200,000	2,200,000	
General Fund Non Operating Total	31,466,294	37,300,264	42,590,339	20,582,495	10,334,766	7,386,166	Total Capital General Fund	24,994,541	30,936,488	30,113,018	14,125,578	3,787,928	1,279,000

EXPENDITURE	Original	Planned	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	Estimated	Estimated	Estimated	Estimated
	Estimate							Estimate					
	2022/23	2022/23	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	2023/24	2024/25	2025/26	2026/2027
WATER FUND NON-OPERATING													
Coonamble Water Supply Capital Works							Coonamble Water Supply Capital Works						
Mains Replacement Program - Coonamble	0	0	0	449,900	458,900	468,050	Tfr Reserve - Water Fund	663,384	1,159,850	856,250	513,540	0	0
- Tooloon St.	0	0	120,000	0	0	0	Tfr Reserve - Unspent Grants Develop IWCM	0	61,238	50,604	0	0	0
- Maule St.	0	14,000	25,000	0	0	0							
- Sydney St.	70,285	77,760	0	0	0	0							
- Mundooren St	183,527	185,253	0	0	0	0							
- Wingadee St	271,399	0	300,000	0	0	0							
- Broad St	99,431	99,431	0	0	0	0							
Relocate Chlorine Storage	20,000	20,000	0	0	0	0							
Reservoir Improvement Program	24,000	24,000	0	24,970	25,470	25,470							
WTP Improvements - Relining of Lagoon	0	0	250,000	0	0	0	Grant Fund Income - Construct Sedimentation Lagoon	0	75,000	0	0	0	0
Construction of additional 5ML Reservoir	0	0	5,000,000	0	0	0	Grant Fund Income - Construct additional Reservoir	0	0	5,000,000	0	0	0
Coonamble - Meter replacement program (100 meters)	0	0	25,000	25,000	25,500	26,010							
Installation of Flow Meter	0	84,750	0	0	0	0							
WTP Improvements - Replace Chlorination Equipment	0	48,000	0	0	0	0							
WTP Improvements - Installation of backup CPS	0	16,100	0	0	0	0							
WTP Improvements - Engineering report	0	60,000	0	0	0	0							
Coonamble Bore- Installation of flow meters & data loggers	0	75,000	0	0	0	0							
Quambone - WATER SUPPLY CAPITAL WORKS							Quambone - WATER SUPPLY CAPITAL WORKS						
Mains Replacement - Quambone	0	0	0	63,640	64,920	66,210							
- Gidgerah Street	0	0	25,000	0	0	0							
- Mungie Street	0	10,800	0	0	0	0							
- Tucka Street	61,170	0	65,000	0	0	0							
Construct new chlorine room Quambone	45,000	45,000	0	0	0	0							
Quambone - Chlorine Residual Monitors	20,000	60,000	20,000	0	0	0							
Quambone - Chlorine Scales and Auto changeover	12,000	13,672	0	0	0	0							
Reservoir Improvements - Lockable Access water	15,000	15,000	20,000	0	0	0							
Installation of safety showers at Quambone Bore	0	5,000	0	0	0	0							
Mains Upgrades - Installation/completion of ring mains	0	206,180	0	0	0	0							
Quambone - Meter replacement program (25 meters)	0	0	6,250	6,250	6,375	6,505							
GULARGAMBONE - WATER SUPPLY CAPITAL WORKS							GULARGAMBONE - WATER SUPPLY CAPITAL WORKS						
Mains Replacement Program - Gulargambone	0	0	0	180,740	184,350	188,040	Tfr Reserve - Water Fund	317,970	288,102	171,500	193,240	197,100	201,045
- Coonamble Street	48,968	35,684	0	0	0	0							
- Munnell Street	162,853	27,940	60,000	0	0	0							
- Kirban Street	77,767	69,167	0	0	0	0							
- Brinjell Street	0	0	24,000	0	0	0							
- Breealong Street	28,305	0	35,000	0	0	0							
Gulargambone - Chlorine Residual Monitors	40,000	80,000	40,000	0	0	0							
Gulargambone - Chlorine Scales and Auto changeover	24,000	24,000	0	0	0	0							
Installation of Flow Meter	0	84,750	0	0	0	0	Grant income - Bulk Water Metering	0	75,000	0	0	0	0
Installation of safety showers at 2 Bore sites	0	10,000	0	0	0	0							
Gulargambone Bores - Installation of ramps	0	12,000	0	0	0	0							
Gulargambone - Meter replacement program (50 meters)	0	0	12,500	12,500	12,750	13,005							
Loan Repayments							Loan Repayments						
Principal on Loans	0	0	0	0	0	0							
Total Water Fund Non-operating program	1,203,705	1,403,487	6,027,750	763,000	778,265	793,290	Total Water Fund Non-operating program	981,354	1,659,190	6,078,354	706,780	197,100	201,045

EXPENDITURE	Original	Planned	Estimated	Estimated	Estimated	Estimated	INCOME	Original	Planned	Estimated	Estimated	Estimated	Estimated
	Estimate		2023/24					Estimate		Estimate			
	2022/23	2022/23	2023/24	2024/25	2025/26	2026/2027		2022/23	2022/23	2023/24	2024/25	2025/26	2026/2027
SEWERAGE FUND NON-OPERATING													
Coonamble Sewerage Capital Works							Coonamble Sewerage Capital Works						
Mains relining	535,000	0	250,000	350,000	115,181	200,000	Tfr Reserve - Sewer Fund	777,543	172,174	1,125,000	375,000	295,714	439,045
SPS1 Vent Stack	20,000	20,000	0	0	0	0	SSWP 403 Grant Funding	225,000	225,000	0	0	0	0
STP Replacement Option Report and Concept Design	250,000	250,000	250,000	0	0	0							
Coonamble Sewer Pump Stations - refurbishment	0	100,000	0	0	25,000	75,000							
STP- Purchase of spare flow meter for effluent discharge	0	10,000	0	25,000	0	0							
Calga Street Pump Station - Replace Pump	0	15,000	0	0	0	0							
Sewer Pump stations - Upgrades to switch boards	0	10,000	0	0	0	0							
Convert two Sewer Pump Stations to a wet well configuration	0	0	600,000	0	0	0							
Coonamble Sewer Treatment Plant - Equipment Renewal	0	0	25,000	0	0	0							
Coonamble Sewer Treatment Plant - Renewal/Upgrade of STP site	0	0	0	10,000,000	10,000,000	0	Grant Income - Renewal of Coonamble STP site	0	0	0	10,000,000	8,000,000	0
							Loan Funds	0	0	0	0	2,000,000	0
Gulargambone Sewerage Capital Works							Gulargambone Sewerage Capital Works						
Gular Mains - Relining	235,000	0	100,000	150,000	200,000	150,000	Tfr Reserve - Sewer Fund	595,000	192,374	375,000	170,000	200,000	210,000
Gulargambone Sewer Treatment Plant - Pasveer Channel Renewal	0	0	0	0	0	0							
Gulargambone Sewer Treatment Plant - Reline Maturation Pond	60,000	60,000	0	0	0	0							
Gulargambone Sewer Treatment Plant - Tertiary Ponds	200,000	0	250,000	0	0	0							
Gulargambone Sewer Treatment Plant - SCADA and Aeration Control	100,000	100,000	0	0	0	0							
Gulargambone Sewer Treatment Plant - Replace Lids and Guide Rail	0	13,000	0	0	0	0							
Gulargambone Sewer Treatment Plant - Equipment Renewal	0	0	25,000	20,000	0	60,000							
Loan Repayments													
Principal on Loans	0	0	0	0	155,533	164,045							
Total Sewer Fund Non-operating program	1,400,000	578,000	1,500,000	10,545,000	10,495,714	649,045	Total Sewer Fund Non-operating program	1,597,543	589,548	1,500,000	10,545,000	10,495,714	649,045